信頼的なPMI-PMOCP日本語的中対策と便利なPMI-PMOCP絶対合格

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>> PMI-PMOCP日本語的中対策 <<

試験PMI-PMOCP日本語的中対策 & 一生懸命にPMI-PMOCP絶対合格 | 合格スムーズPMI-PMOCP難易度

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PMI Project Management Office Certified Professional 認定 PMI-PMOCP 試験問題 (Q62-Q67):

質問＃62

A PMO professional is tasked with ensuring the organization's competency framework stays relevant to evolving industry trends and internal strategic needs. Which approach should the PMO professional take to achieve this?

- A. Regularly assess and update the competency framework to align with evolving industry trends and organizational requirements, ensuring its relevancy.
- B. Rely primarily on feedback from internal stakeholders to update the competency framework according to current organizational challenges.
- C. Conduct a one-time assessment of the competency framework and plan to update it every 5 years based on industry trends.
- D. Engage external consultants to periodically review and recommend updates to the competency framework when major industry changes occur.

正解：**A**

解説：
The Lifecycle Management domain emphasizes continuous assessment and adaptation of organizational frameworks to maintain alignment with evolving internal and external contexts. Regularly reviewing and updating the competency framework (Option B) ensures it remains relevant to industry changes and strategic shifts.
Relying only on internal feedback (Option A) may miss external market or technological trends. A one-time or infrequent update (Option C) risks the framework becoming obsolete. Relying solely on external consultants (Option D) may lack continuous engagement and ownership.
PMI guidance promotes an iterative, proactive approach to competency management, integrating multiple data sources for ongoing relevance.
References:
PMI-PMOCP Exam Content Outline, Lifecycle Management Domain
PMI Practice Standard for Project Management Offices (2013), Capability Development Sections PMI PMO Value Ring, Talent and Competency Management

質問 # 63
A PMO team member who joined the PMO 5 years ago as a junior PMO analyst recently received feedback from customers indicating a lack of initiative in handling daily tasks, leading to a low perception of the PMO's value.
What should the PMO professional leading the PMO do to resolve this issue?

- A. Find another role for the PMO team member outside the PMO.
- B. Provide training to the PMO member through a training provider.
- C. Find another role for the PMO team member within the PMO.
- D. Provide mentoring to the PMO team member to increase their performance.

正解：**D**

解説：
PMI-PMOCP Lifecycle Management encourages mentoring and coaching as the first approach to address performance issues, especially for experienced team members. Mentoring helps build initiative, confidence, and capability through personalized guidance.
Reassigning roles (Options B and D) should be secondary actions after development attempts. Training (Option C) might help but lacks the individualized support mentoring provides.
Effective mentoring fosters a culture of continuous learning and improves the PMO team's overall effectiveness and value.
References:
PMI-PMOCP Exam Content Outline, Lifecycle Management Domain
PMI Practice Standard for Project Management Offices (2013), Talent Development PMI PMO Value Ring, Capability Building and Mentoring

質問 # 64
A PMO professional is supporting project managers who are engaged in launching a new advertising campaign for a marketing agency. One of the project managers seeks guidance on effectively managing the stakeholders to ensure project success and client satisfaction.
What should the PMO professional do?

- A. Keep communication with stakeholders at a high level to avoid overwhelming them with too many project details.
- B. Prioritize communication efficiency by limiting communication to weekly stakeholder surveys focused on stakeholders'

concerns.
- C. Tailor communications to the stakeholders who are directly impacted by the project outcomes.
- D. Maintain multiple lines of communication with all stakeholders to gather feedback, address concerns, and develop solutions.

正解：D

解説：

Effective stakeholder management requires active engagement, open communication, and responsiveness.
PMI-PMOCP underscores the importance of maintaining multiple communication channels to ensure stakeholders are heard, concerns are addressed promptly, and collaborative solutions are developed. This approach builds trust, manages expectations, and supports project success.
Tailoring communication (option A) is important but should not limit interaction only to directly impacted stakeholders. High-level communication (option B) or limiting communications to surveys (option C) risks missing critical feedback and decreases engagement. Multiple communication lines enable dynamic, adaptive stakeholder management.
Reference: PMI Project Management Office Certified Professional (PMI-PMOCP) Examination Content Outline, PMI 2021. PMI-PMOCP Study Guide, Chapter on Stakeholder Management and Communication.

質問＃65

In a pharmaceutical company, several scope changes were requested on major strategic initiatives. After analysis, it seems that several project managers did not apply a proper stakeholder assessment during the preparation of the projects.
What should the PMO professional do first to address this issue?

- A. Provide specific training to project managers on stakeholder engagement and ensure they apply it in future projects.
- B. Review the selection of project managers for strategic initiatives to ensure they are sufficiently trained.
- C. Investigate why the project managers have not conducted proper stakeholder assessments.
- D. Send a reminder to the PMO community to clarify the importance of stakeholder engagement.

正解：C

解説：

The Governance domain underscores the importance of understanding root causes before implementing corrective actions.
Investigating why project managers failed to conduct proper stakeholder assessments (Option A) allows the PMO professional to identify systemic issues such as unclear processes, lack of training, or other barriers.
Sending reminders or providing training (Options B and D) are appropriate but should follow the investigation to target solutions effectively. Reviewing project manager selection (Option C) is relevant but secondary and may not address process or knowledge gaps.
PMI standards stress the value of diagnosis and root cause analysis as the first step in governance-related corrective actions.
References:
PMI-PMOCP Exam Content Outline, Governance Domain
PMI Practice Standard for Project Management Offices (2013), Stakeholder Management Sections PMI PMO Value Ring, Governance and Compliance

質問＃66

The senior management of an organization is unable to cope with an increasing number of projects. The chief operations officer heard of a very successful PMO in another organization and decided to recruit their PMO leader. The expectations are high for the new PMO leader, and the organization demands they set up a PMO that is as successful as their previous organization's PMO.
What is the first thing the PMO leader should do to deliver on this expectation?

- A. Establish the same services based on their experience in the previous organization to guarantee success.
- B. Define the appropriate type of PMO for the current organizational context and develop services accordingly.
- C. Benchmark the current services with their previous experience and adjust the services as needed.
- D. Analyze the customer expectations and apply their experience from the previous organization as needed.

正解：B

解説：

Success depends on tailoring the PMO to the specific organizational context, culture, and needs. Defining the type of PMO suitable for the current environment ensures services and governance structures are relevant and effective.

Simply replicating prior services (Option A), benchmarking (Option B), or applying past experience without contextual analysis (Option C) risks misalignment and failure.
PMI-PMOCP Strategic Alignment underscores assessing organizational context as a foundational step for PMO success.
References:
PMI-PMOCP Exam Content Outline, Strategic Alignment Domain
PMI Practice Standard for Project Management Offices (2013), PMO Establishment PMI PMO Value Ring, Organizational Fit

質問 # 67
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PMI-PMOCP絶対合格：https://www.pass4test.jp/PMI-PMOCP.html

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