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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q46-Q51):

NEW QUESTION # 46

Which investigation technique is supported by use case' descriptions?

- A. Document Analysis
- **B. Scenario Analysis.**
- C. Questionnaires.
- D. Interviewing.

Answer: B

NEW QUESTION # 47

An organisation called Quality Signs' makes display signs for commercial customers.

Which of the following are MOST likely to be the Actors in a CATWOE analysis?

- **A. The sign makers of Quality Signs.**
- B. The Managing Director of Quality Signs.
- C. The competitors of Quality Signs.
- D. The customers of Quality Signs.

Answer: A

NEW QUESTION # 48

Which of the following would you describe about each stakeholder?

- A. Resolution.
- **B. Attitude.**
- C. Owner.
- D. Justification.

Answer: B

NEW QUESTION # 49

A company is reviewing its critical success factors and key performance indicators. So far, it has key performance indicators for the following: The time to deliver orders for products, Consumer satisfaction with products, Wastage in product production, The qualifications of production employees. Which area of Kaplan and Norton's balanced business scorecard has NOT been considered?

- **A. Financial**
- B. Internal business process
- C. Learning and growth
- D. Customer

Answer: A

Explanation:

Kaplan and Norton's Balanced Business Scorecard is a strategic framework that evaluates organizational performance across four key perspectives: Financial, Customer, Internal Business Processes, and Learning and Growth. To determine which area has not been considered, we need to map the provided KPIs to these perspectives.

Mapping the KPIs:

The time to deliver orders for products:

This relates to operational efficiency and falls under the Internal Business Process perspective.

Consumer satisfaction with products:

This directly measures customer experience and falls under the Customer perspective.

Wastage in product production:

This also relates to operational efficiency and falls under the Internal Business Process perspective.

The qualifications of production employees:

This measures employee capabilities and development, falling under the Learning and Growth perspective.

Evaluating Each Perspective:

Financial:

None of the provided KPIs address financial performance, such as revenue, profitability, or cost management.

Conclusion: This perspective has not been considered.

Customer:

Consumer satisfaction with products is a clear indicator of the Customer perspective.

Conclusion: This perspective has been considered.

Internal Business Process:

Both "time to deliver orders" and "wastage in production" relate to internal processes.

Conclusion: This perspective has been considered.

Learning and Growth:

The qualifications of production employees indicate employee development, which aligns with this perspective.

Conclusion: This perspective has been considered.

Final Recommendation:

The Financial perspective has not been considered in the company's KPIs.

NEW QUESTION # 50

Which of the following techniques can be used to pull together the results of an analysis of the external and internal business environment of an organisation?

- A. Resource audit.
- B. Balanced business scorecard.
- C. **SWOT analysis.**
- D. Five-forces model.

Answer: C

NEW QUESTION # 51

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