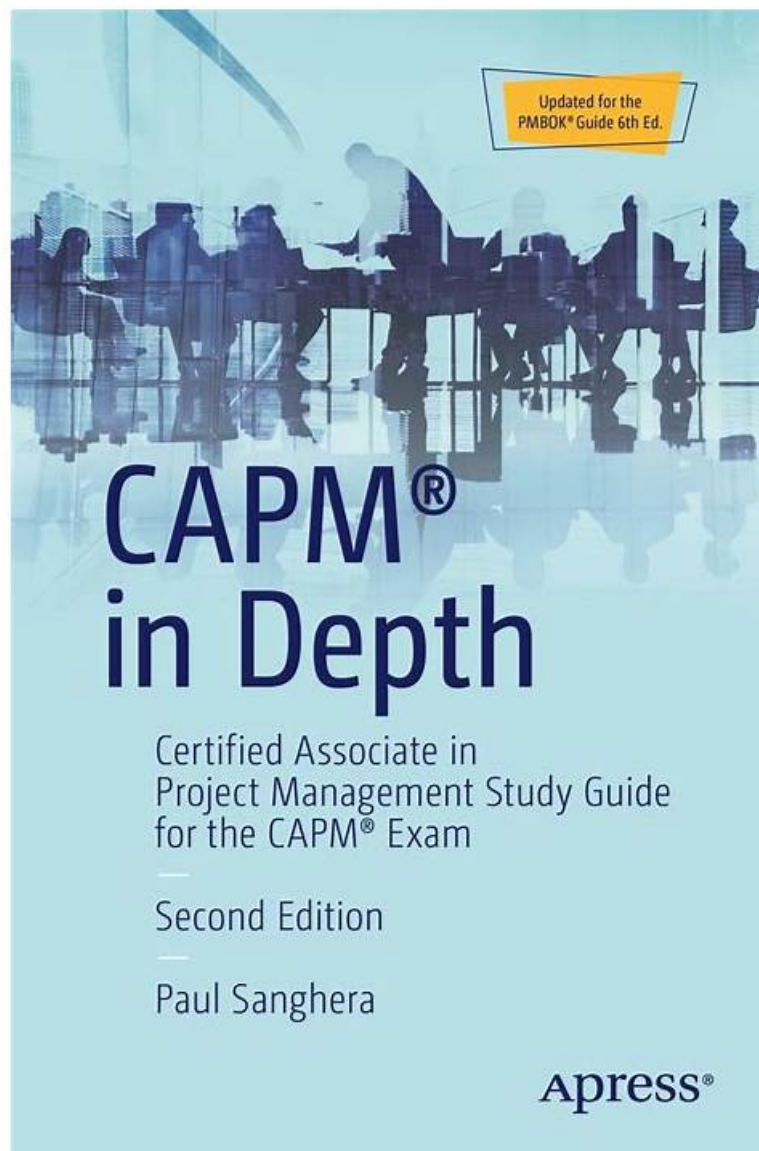


# CAPM Latest Exam Notes - Valid Dumps CAPM Ebook



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## Valid Dumps PMI CAPM Ebook - Clearer CAPM Explanation

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### PMI Certified Associate in Project Management (CAPM) Sample Questions (Q545-Q550):

#### NEW QUESTION # 545

Which of the following are components of the technical project management skill?

- A. Ability to deal with people, to be collaborative, and to apply persuasion and negotiation
- B. Ability to explain business aspects of the project, business strategy, goals and objectives, and business value
- **C. Ability to plan and prioritize, gather the right artifacts available for each project, and focus on critical success factors**
- D. Ability to focus on relationships with people, inspire trust, and implement decisions and actions that support the business strategy

**Answer: C**

Explanation:

Section: Volume E

#### NEW QUESTION # 546

Which type of analysis systemically gathers and analyzes qualitative and quantitative information to determine which interests should be taken into account throughout the project?

- A. Product
- **B. Stakeholder**
- C. Research
- D. Cost-benefit

**Answer: B**

Explanation:

Section: Volume C

Explanation:

##### 13.1.2.1 Stakeholder Analysis

Stakeholder analysis is a technique of systematically gathering and analyzing quantitative and qualitative information to determine whose interests should be taken into account throughout the project. It identifies the interests, expectations, and influence of the stakeholders and relates them to the purpose of the project. It also helps to identify stakeholder relationships (with the project and with other stakeholders) that can be leveraged to build coalitions and potential partnerships to enhance the project's chance of success, along with stakeholder relationships that need to be influenced differently at different stages of the project or phase.

Stakeholder analysis generally follows the steps described below:

Identify all potential project stakeholders and relevant information, such as their roles, departments,

interests, knowledge, expectations, and influence levels. Key stakeholders are usually easy to identify. They include anyone in a decision-making or management role who is impacted by the project outcome, such as the sponsor, the project manager, and the primary customer. Identifying other stakeholders is usually done by interviewing identified stakeholders and expanding the list until all potential stakeholders are included.

Analyze the potential impact or support each stakeholder could generate, and classify them so as to define

an approach strategy. In large stakeholder communities, it is important to prioritize the stakeholders to ensure the efficient use of effort to communicate and manage their expectations.

Assess how key stakeholders are likely to react or respond in various situations, in order to plan how to

influence them to enhance their support and mitigate potential negative impacts.

There are multiple classification models used for stakeholders analysis, such as:

Power/interest grid, grouping the stakeholders based on their level of authority ("power") and their level or concern ("interest") regarding the project outcomes;  
 Power/influence grid, grouping the stakeholders based on their level of authority ("power") and their active involvement ("influence") in the project;  
 Influence/impact grid, grouping the stakeholders based on their active involvement ("influence") in the project and their ability to effect changes to the project's planning or execution ("impact"); and Salience model, describing classes of stakeholders based on their power (ability to impose their will), urgency (need for immediate attention), and legitimacy (their involvement is appropriate).

#### NEW QUESTION # 547

The number of potential communication channels for a project with 5 stakeholders is:

- A. 10.
- B. 20.
- C. 12.
- D. 24.

**Answer: A**

Explanation:

Explanation/Reference:

Explanation:

number of communication channels within a project.  $N(N - 1) / 2$ , where N represents the number of identified stakeholders.

#### NEW QUESTION # 548

Overlooking negative stakeholders can result in a/an:

- A. decreased likelihood of the projects progress being impeded
- B. increased likelihood of project failure.
- C. decreased likelihood of conflicting interests between stakeholders.
- D. increased likelihood of project success.

**Answer: B**

Explanation:

Section: Volume E

#### NEW QUESTION # 549

A project team member is reviewing the scope of a task with an end user and realizes that requirements have changed. Which project artifact should be used in this situation?

- A. Project management plan
- B. Scope management plan
- C. Configuration management plan
- D. Risk management plan

**Answer: A**

#### NEW QUESTION # 550

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