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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q42-Q47):

NEW QUESTION # 42

Which is a purpose of measuring Key Performance Indicators for a P3O?

- A. Demonstrate a P3O's successes to the organization
- B. Determine project progress against its plan
- C. Identify areas of personal improvement for Project Managers
- D. Identify the resources required within a P3O

Answer: A

Explanation:

Measuring Key Performance Indicators (KPIs) for a P3O aims to demonstrate its successes to the organization, as per the P3O Foundation (2013) manual. Section 7.3.1 states, "KPIs are used to measure and demonstrate the P3O's contribution and success to the organization, providing evidence of value delivery." This differs from determining project progress (B), identifying resources (C), or personal improvement (D), which are specific to project or individual roles. The 2013 edition emphasizes KPIs as a strategic tool to justify the P3O's existence and effectiveness, focusing on outcomes like strategic alignment and benefit realization. This ensures organizational buy-in and continuous improvement.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 43

Which is a characteristic of the Vision Statement?

- A. Documents detailed processes for the P3O
- **B. Links the P3O model to achievement of business goals**
- C. Defines how to deliver the P3O model
- D. Describes the current state

Answer: B

Explanation:

The P3O Foundation (2013) manual defines the Vision Statement as linking the P3O model to business goals. Section 4.3.2 states, "The Vision Statement articulates the future state of the P3O and links it directly to the achievement of the organization's business goals, providing a strategic foundation for implementation." This differs from describing the current state (A), which is part of the baseline assessment, defining delivery methods (B), which is the Blueprint's role, or documenting processes (D), which occurs later. The 2013 edition emphasizes this strategic linkage to ensure alignment with organizational objectives, guiding the P3O's development. This focus supports effective change management and resource allocation.

Reference: P3O Foundation (2013) manual, Section 4.3.2, AXELOS.

NEW QUESTION # 44

Which describes the focus of a Portfolio Office in relation to programmes?

- A. Provides support to a programme
- **B. Ensures that investment is made in the right programmes**
- C. Implements a programme correctly
- D. Defines the standards to be followed by a programme

Answer: B

Explanation:

The P3O Foundation (2013) manual describes the Portfolio Office's focus as ensuring investment in the right programmes. Section 5.3.2 states, "The Portfolio Office focuses on ensuring that investment is directed toward the right programmes by aligning them with strategic objectives and optimizing the portfolio." This differs from implementation (A), programme support (B), or standard definition (C), which are programme or COE roles. The 2013 edition emphasizes this strategic investment role to maximize value, supporting P3O's governance function. This ensures resource allocation aligns with organizational priorities.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 45

Which is an underlying success factor for a Temporary Office model?

- A. P3M3 maturity level of 3 or above
- B. Programmes or projects develop their own templates
- C. Programme or project culture does not exist
- **D. Consistent PPM training through approved training providers**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3 maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.

The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective support for programmes or projects, enhancing delivery outcomes.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 46

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Appoint a P3O Sponsor for each region
- B. Support the fast track mobilization of programs
- C. Implement standard collaborative tools
- D. Implement the portfolio prioritization and optimization technique

Answer: C

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states, "Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models. Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 47

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