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what is an important difference between a clinic and a hospital? - ✓✓a
clinic cant monitor patients

what is the primary responsibility of a physician? - ✓✓diagnose and
prescribe

professional conduct is behavior and communication that? - ✓✓inspires
confidence and trust

a patient who is scheduled for a surgery must do what? - ✓✓sign a consent
form

HIPAA specifies that patient information can only be shared with whom? -
✓✓people with a legitimate interest in the patient's care
to organize and process - ✓✓administrative

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CMAA Certified Construction Manager (CCM) Sample Questions (Q46-Q51):

NEW QUESTION # 46

The chief estimator for a construction company is asked to provide an estimate based on known project characteristics, such as square footage and unit prices. The estimator will MOST likely be employing which technique?

- A. Parametric Estimating
- B. Conceptual Estimating
- C. Bottom Up Estimating
- D. Analogous Estimating

Answer: A

Explanation:

The CMAA Cost Management section defines parametric estimating as:

"A method of estimating in which the cost of a project or component is determined by applying cost parameters (such as cost per square foot, cost per unit, or cost per linear foot) to known quantities or measurable project characteristics." This approach is typically used during early design stages when only limited design information is available but project parameters (e.g., size, type, location) are known. It provides a reliable and repeatable estimating method for benchmarking or budgeting.

Conceptual estimating relies on very preliminary data or similar past projects, while bottom-up estimating requires detailed quantity takeoffs and is used at later design stages. Analogous estimating uses direct comparison with a completed project, not specific cost parameters.

Hence, the correct answer is B. Parametric Estimating.

References:

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 4 - Cost Management, Section: "Estimating Techniques." CMAA CM Study Guide, Cost Management Domain, Objective 4.2: "Apply parametric estimating techniques based on measurable parameters.

NEW QUESTION # 47

An agency CM is overseeing the construction of a large, complex multi-story, high security building in a remote area. The building had a specialized spire installed at the top, which serves as an encrypted signal transmitter. Construction is complete and the contractor has de-mobilized, but then it is discovered that the signal transmitter is not transmitting the signal. The owner's QC plan required testing for the functionality of the transmitter, but the contractor has not shown test results reflecting adequate performance. Who is responsible for the cost of remobilization?

- A. Designer of record
- B. Contractor
- C. Agency CM
- D. Owner

Answer: B

Explanation:

In CMAA's Standards of Practice under Contract Administration and Quality Management, the contractor is contractually obligated to perform all required tests and deliverables, as defined in the contract documents (including the owner's QC plan). If a required test (such as functional performance testing of a specialized transmitter) fails to meet contractual requirements or is not documented, the risk and cost of ensuring compliance (including remobilization) generally rests with the contractor, unless the contract allocates it differently.

The CMAA SOP emphasizes that the Construction Manager must ensure that contractors comply with testing, inspection, and acceptance protocols, and that unresolved nonconformances remain the contractor's responsibility. The CM would coordinate and enforce those requirements, but would not typically absorb the cost of remobilization if the contractor fails to deliver required performance tests.

Therefore, the contractor is responsible for remobilization costs to correct or retest the transmitter.

NEW QUESTION # 48

During the design phase of a CM agency project, the designer submits several design options for the stakeholders to review and provide input on. Whose responsibility is it to ensure that the stakeholders are able to provide input on the designs?

- A. CM
- B. Commissioning agent
- C. Designer
- D. Owner

Answer: A

Explanation:

As defined in theCMAA Standards of Practice (Chapter 2 - Project Management), one of the CM's key duties during design is to act as theowner's representative and facilitator, ensuring stakeholder communication and coordination. The SOP notes:

"The CM coordinates design review meetings and facilitates communication between the designer, owner, and stakeholders to ensure that design input and decisions are documented and incorporated as required." While thedesignerproduces the technical content, it is theCM's responsibilityto manage the process so that all stakeholders can review and comment effectively within the project schedule.

References (CMAA Construction Manager Documents / Study Guide):

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 2 - Project Management, Section "Design Phase Activities and Stakeholder Coordination." CMAA CM Study Guide, Project Management Domain, Objective 2.3: "Facilitate owner and stakeholder input during design development."

NEW QUESTION # 49

Contract administration includes, but is not limited to, planning for implementation of drawings, specifications, and

- A. owner's scope of work.
- B. licenses.
- C. standards.
- D. permits.

Answer: C

Explanation:

TheCMAA Standards of Practice (Chapter 6 - Contract Administration)describes that the CM's role in contract administration includes planning for theimplementation of drawings, specifications, and applicable standards. It states:

"Contract administration includes establishing and maintaining procedures for the implementation of drawings, specifications, standards, and contract requirements." Standards ensure that construction meets established technical and performance criteria. The CM must integrate these elements to maintain quality and compliance during the execution phase.

References (CMAA Construction Manager Documents / Study Guide):

CMAA Construction Management Standards of Practice, 2010 Edition, Chapter 6 - Contract Administration, Section "Planning for Contract Implementation." CMAA CM Study Guide, Contract Administration Domain, Objective 6.1: "Plan and implement contract requirements including drawings, specifications, and standards."

NEW QUESTION # 50

A CM is managing a rebranding program that includes 120 stores with a contract value of \$1,200,000. The program schedule plans the completion of 10 stores per month for a total of 12 months. At the end of month

10, the CM receives an application for payment indicating completion of 100 stores and a cumulative earned value of \$1.1 million. Which statement most accurately portrays program status?

- A. On schedule, pay application exceeds percentage complete.
- B. Behind schedule, pay application accurately reflects percentage complete.
- C. On schedule, pay application accurately reflects percentage complete.
- D. Behind schedule, pay application exceeds percentage complete.

Answer: B

Explanation:

Per theCMAA Cost and Time Managementprinciples, progress evaluation is based onearned valuerelative to planned progress.

Planned progress at month 10 = 10 stores/month \times 10 months =100 stores planned.

Actual progress =100 stores completed, representing 10/12 (#83%) of total scope.

Thus, the project is on schedule by units completed, but the total duration is 12 months, and the total value earned is \$1.1M of \$1.2M =91.7% of total cost value, which proportionally exceeds the planned percentage for 10/12 months (#83%).

Therefore, while the progress in number of stores matches schedule, theearned value (\$1.1M)exceeds the proportional planned value, which can indicate front-loading or over-reported cost progress. Since month 10 implies two months remaining (20 stores left), to stay on plan they should be at approximately \$1.0M earned value. The pay application exceeds this.

However, given the full comparison, the schedule is behind overall program completion(as 100/120 stores = 83%), but thepayment reflects that same completion percentage accurately, not inflated. Thus, optionC ("Behind schedule, pay application accurately reflects percentage complete") is the correct interpretation.

References (CMAA Documents):

CMAA Construction Management Standards of Practice, Chapter 3 - Cost Management and Chapter 4 - Time Management.

CMAA CM Study Guide, Cost Management Domain, Objective 3.4: "Evaluate project cost and earned value."

NEW QUESTION # 51

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