

PMI-RMP Übungsmaterialien - PMI-RMP Lernressourcen & PMI-RMP Prüfungsfragen



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Die Prüfungsunterlagen zur PMI PMI-RMP Zertifizierungsprüfung werden nach dem Lehrkompendium und den echten Prüfungen bearbeitet. Wir aktualisieren auch ständig unsere Schulungsunterlagen, so dass Sie in erster Zeit die neuesten und besten Informationen bekommen. Wenn Sie unsere Schulungsunterlagen zur PMI PMI-RMP Zertifizierungsprüfung kaufen, können Sie einen einjährigen kostenlosen Update-Service bekommen. Sie können jederzeit Abonnementszeit verlängern, so dass Sie mehr Zeit haben, sich auf die PMI PMI-RMP Prüfung vorzubereiten.

Die PMI-RMP Zertifizierungsprüfung umfasst verschiedene Aspekte des Risikomanagements, einschließlich Identifizierung, Bewertung und Minderung von Risiken in Projekten. Sie umfasst auch Risiko-Reaktionsplanung, Risikoüberwachung und -kontrolle sowie Risikokommunikation. Die Prüfung ist darauf ausgelegt, die Fähigkeit einer Person zu testen, Risikomanagementprinzipien und -techniken in realen Szenarien anzuwenden. Die PMI-RMP Zertifizierung ist ideal für Fachleute, die im Bereich Projektmanagement, Risikomanagement, Geschäftsanalyse oder einem anderen verwandten Bereich arbeiten. Es ist auch geeignet für Einzelpersonen, die ihre Karrierechancen verbessern und ihr Verdienstpotezial in der Branche erhöhen möchten.

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PMI PMI-RMP Fragen&Antworten - PMI-RMP Vorbereitung

ExamFragen hilft Ihnen, PMI PMI-RMP Prüfungsfragen und Antworten in einer echten Umgebung zu machen. Wenn Sie Einsteiger sind und Ihre beruflichen Fähigkeiten verbessern wollen, werden die Fragenkataloge zur PMI PMI-RMP Zertifizierungsprüfung von ExamFragen Ihnen helfen, Ihren Traum Schritt für Schritt zu verwirklichen. Wir werden alle Ihren Fragen bezüglich der Prüfung lösen. Innerhalb eines Jahres bieten wir Ihnen kostenlosen Update-Service. Bitte schenken Sie unserer Website mehr Aufmerksamkeit.

Die PMI-RMP-Zertifizierungsprüfung richtet sich an Fachleute, die an Risikomanagementaktivitäten in ihren Organisationen beteiligt sind. Die Zertifizierungsprüfung deckt verschiedene Aspekte des Risikomanagements ab, einschließlich Risikoidentifizierung, Risikoanalyse, Risikoantwortplanung, Risikoüberwachung und Kontrolle sowie Risikokommunikation. Die Prüfung soll die Fähigkeit des Kandidaten testen, Risikomanagementkonzepte und -techniken in realen Situationen anzuwenden.

PMI Risk Management Professional PMI-RMP Prüfungsfragen mit Lösungen (Q58-Q63):

58. Frage

You are the project manager of the HJK project for your organization. You and the project team have created risk responses for many of the risk events in the project. A teaming agreement is an example of what risk response?

- A. Sharing
- B. Transference
- C. Mitigation
- D. Acceptance

Antwort: A

59. Frage

A heavy industrial design firm has over US\$3 billion in current contract value. As a result of quantitative risk analysis of a geographically separated project, opportunities have been identified and assessed as high priorities for the project. What is the most effective method to capture these opportunities?

- **A. Integrate them into the RBS.**
- B. Establish a contingency reserve.
- C. Schedule a project team meeting.
- D. Formally notify the project manager.

Antwort: A

60. Frage

Frank is the project manager of the NHL Project for his company and he is starting the risk identification process for the project. Frank needs to ensure that the correct stakeholders are interviewed as part of risk identification. What document will help Frank to communicate and solicit inputs of the project stakeholders during risk identification?

- A. Risk register
- B. Project charter
- **C. Stakeholder register**
- D. Requirements management plan

Antwort: C

61. Frage

During the risk management planning, key stakeholders recommend adding more factors other than probability and the impact to refine the score of prioritized threats in subsequent iterations of the qualitative risk analysis. The stakeholders ask the risk manager to prepare a list to discuss this further.

Which three valid factors should the risk manager prepare on the list for discussion? (Choose 3)

- **A. Proximity**
- B. Usability
- **C. Urgency**
- D. Compatibility
- **E. Detectability**

Antwort: A,C,E

Begründung:

In qualitative risk analysis, in addition to probability and impact, other factors can be used to refine the risk prioritization. Three valid factors to consider are:

1. Urgency: This refers to the timeframe within which a risk is likely to occur or the speed at which it might impact the project. High urgency risks require quicker responses, making them more critical in prioritization.
2. Proximity: This factor considers the time until the risk might affect the project. Risks that are likely to occur sooner may be given higher priority because they may require immediate attention.
3. Detectability: This assesses how easily the presence or impact of a risk can be identified. Risks that are hard to detect might be more dangerous and may require more resources to monitor and manage.

These factors are mentioned in PMI's guidelines for qualitative risk analysis as they provide a more nuanced view of risks beyond just probability and impact, allowing for more targeted and effective risk management strategies.

62. Frage

A project manager for a predictive project just received a scope change request where additional development is required. What should the risk manager do to support the project manager with this scope change request?

- A. Update the risk register to identify, analyze, and plan a response for any new risk.
- B. Update the risk management plan to reflect the scope change.
- C. Reassess the identified risks that impact the project scope.
- D. Evaluate any new risks that are introduced due to the change in scope.

Antwort: D

Begründung:

Explanation

According to the PMBOK Guide, a scope change request is a formal proposal to modify any project document, deliverable, or baseline. It is an output of the Perform Integrated Change Control process, which is the process of reviewing all change requests, approving changes, and managing changes to the deliverables, organizational process assets, project documents, and the project management plan. A scope change request may introduce new risks or affect existing risks on the project, which may impact the project objectives, such as scope, schedule, cost, and quality.

The risk manager should support the project manager with the scope change request by evaluating any new risks that are introduced due to the change in scope. This is because the risk manager is responsible for planning, implementing, and monitoring the risk management activities on the project, as well as communicating and reporting the risk information to the project manager and other stakeholders. The risk manager should use the appropriate risk identification and analysis techniques, such as brainstorming, interviews, checklists, SWOT analysis, cause and effect diagrams, probability and impact assessment, etc., to identify and evaluate the new risks that may arise from the scope change. The risk manager should also document the new risks in the risk register, which is a project document that contains the details of all identified individual project risks and other relevant information.

The other options are not valid for what the risk manager should do to support the project manager with the scope change request:
Update the risk management plan to reflect the scope change: This is not a valid option because the risk management plan is a component of the project management plan, which describes how risk management activities will be structured and performed on the project. It is an output of the Plan Risk Management process, which is the process of defining how to conduct risk management activities for a project. The risk management plan should not be updated to reflect the scope change, but rather to reflect any changes in the risk management approach, methodology, roles and responsibilities, budget, timing, risk categories, definitions, reporting formats, etc. The risk management plan should be updated only when there is a change in the risk management process, not in the project scope.

Reassess the identified risks that impact the project scope: This is not a valid option because reassessing the identified risks that impact the project scope is part of the Monitor Risks process, which is the process of implementing risk response plans, tracking identified risks, monitoring residual risks, identifying new risks, and evaluating risk process effectiveness throughout the project. The risk manager should not reassess the identified risks that impact the project scope before evaluating any new risks that are introduced due to the change in scope. The risk manager should first identify and analyze the new risks, and then reassess the existing risks to determine if they are still valid, relevant, and prioritized.

Update the risk register to identify, analyze, and plan a response for any new risk: This is not a valid option because updating the risk register to identify, analyze, and plan a response for any new risk is a combination of several risk management processes, such as Identify Risks, Perform Qualitative Risk Analysis, Perform Quantitative Risk Analysis, and Plan Risk Responses. The risk manager should not update the risk register to identify, analyze, and plan a response for any new risk in one step, but rather follow the sequential and iterative risk management processes to ensure a comprehensive and consistent risk management approach. The risk manager should also coordinate and communicate with the project manager and other stakeholders when updating the risk register, as well as obtain their approval and input.

References: PMBOK Guide¹, Risk Management Professional (PMI-RMP) Cert Guide¹

63. Frage

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