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## Peoplecert DevOps-Foundation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Culture, Behaviours, Operating Models: This section of the exam measures the skills of DevOps engineers and covers how to assess and evolve organisational culture in relation to DevOps transformation. It includes concepts such as Cultural Debt, Behavioural Models, and Organisational Maturity, helping professionals understand team dynamics and readiness for change.</li></ul>

Topic 2	<ul style="list-style-type: none"> <li>Exploring DevOps: This section of the exam measures the skills of DevOps engineers and covers the foundations of DevOps, including its emergence as a critical discipline in the digital era. It introduces learners to the basic purpose, evolution, and significance of DevOps in modern software and infrastructure environments.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Sharing, Shadowing and Evolving: This section of the exam measures the skills of IT operations specialists and covers the collaborative and adaptive elements of DevOps in enterprise settings. It explores leadership, typical barriers and risks, and outlines how organisations can evolve their DevOps practices through continuous learning, peer shadowing, and experience-based transformation.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Business and Technology Frameworks: This section of the exam measures the skills of IT operations specialists and covers various supporting frameworks that intersect with DevOps. These include Agile and Lean, IT Service Management, Value Stream Management, Site Reliability Engineering, Safety Culture, Learning Organisations, and Continuous Funding models that enable long-term adaptability.</li> </ul>

## Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q37-Q42):

### NEW QUESTION # 37

Regardless of structure, what should a DevOps team NOT be?

- A. Continuously engaged
- B. Balanced in terms of people and automation skills
- C. Flat
- D. Isolated

### Answer: D

Explanation:

A core goal of DevOps is to eliminate isolation between roles, teams, and departments. Isolated teams cut off from other parts of the value stream create bottlenecks, reduce visibility, and slow feedback.

While flat hierarchies (A), continuous engagement (C), and balanced skills (D) are positive traits, B is the opposite of DevOps principles.

Therefore, B is the correct "NOT" choice.

References:

PeopleCert DevOps Foundation v3.6 - Anti-Patterns in Team Design

Accelerate- Effects of Silos on Performance

### NEW QUESTION # 38

A large organization conducts a DevOps toolchain review and discovers that multiple development teams have built their own continuous delivery pipelines with a variety of different tooling.

Which of the following strategies would NOT help them manage their toolchain evolution moving forwards?

- A. Making the DevOps toolchain available self-service
- B. Using sensible defaults to guide teams' choices
- C. Having IT Operations or infrastructure squads architect and manage a DevOps toolchain service to offer to the development teams
- D. Telling all development teams they must immediately migrate to a standard set of tools dictated by IT Operations

### Answer: D

Explanation:

Forcing all development teams to immediately migrate to a standard set of tools dictated by IT Operations is not a recommended DevOps strategy.

\* DevOps promotes collaboration, flexibility, and evolution of toolchains, allowing teams to choose what fits their needs while moving toward sensible defaults and integration over time.

\* Abrupt, top-down mandates undermine trust and autonomy, often leading to resistance and lower adoption.

Why are the other options better?

\* IT Ops or infra squads managing toolchain as a service(A),sensible defaults(C), andself-service(D) are all recognized best practices to support DevOps evolution and developer enablement.

Extract-style reference:

"Mandating a single toolset without considering team needs reduces engagement. Toolchains should be managed as self-service platforms with sensible defaults, supporting but not constraining teams."

-State of DevOps Report;DevOps Handbook

PeopleCert DevOps Foundation v3.6:Encourages enabling choice, not enforcing uniformity without context.

### NEW QUESTION # 39

What is the ideal structure for a DevOps Team?

- A. A cross-functional 'tiger team' for short-term projects
- B. An expanded Scrum Team that includes members from security, QA and Ops
- **C. There is no ideal structure for a DevOps Team**
- D. A permanent cross-functional team led by a DevOps Engineer

**Answer: C**

Explanation:

PeopleCert DevOps Foundation v3.6 emphasizes that there is no single "ideal" team structure for DevOps.

The optimal structure depends on organizational size, maturity, product complexity, and culture.

While cross-functional teams (as described in A and C) are common in mature DevOps environments, and temporary tiger teams (B) may be used for rapid initiatives, the key is flexibility. Some organizations integrate DevOps practices into existing teams, while others create dedicated platform teams, guilds, or enablement teams.

The focus should be on removing silos, fostering collaboration, and aligning around value streams—not adhering to a rigid structure.

References:

PeopleCert DevOps Foundation v3.6 - Team Structures

Team Topologies by Skelton & Pais - Team Patterns in DevOps

### NEW QUESTION # 40

According to the State of DevOps Reports, LOW performing organizations have:

- A. Faster lead times from commit to deploy
- B. More frequent code deployments
- C. Faster mean times to recovery
- **D. Higher change failure rates**

**Answer: D**

Explanation:

The State of DevOps Reports show that LOW performing organizations have higher change failure rates, meaning a larger percentage of changes lead to incidents, outages, or degraded service. In contrast, high performers have more frequent deployments, faster lead times, and quicker recovery from incidents.

Reference: DevOps Foundation v3.6 syllabus section 2.2; Accelerate: The Science of Lean Software and DevOps.

### NEW QUESTION # 41

An organization is architecting a DevOps toolchain that includes products from both open source and proprietary software providers.

Which of the following is necessary for applications within the toolchain to connect efficiently and effectively?

- A. Open source applications
- **B. Application Programming Interfaces**
- C. Containers
- D. Microservices

**Answer: B**

Explanation:

A DevOps toolchain is an integrated set of tools that supports the entire software delivery lifecycle—planning, coding, building, testing, releasing, deploying, operating, and monitoring. Regardless of whether tools are open source or proprietary, their ability to work together depends on Application Programming Interfaces (APIs).

APIs define how different software components communicate and exchange data. In a DevOps context, APIs enable:

- \* Automation by allowing tools to trigger actions in other tools
- \* Data flow between systems (e.g., CI pipelines updating ticketing systems)
- \* Integration across heterogeneous environments

A(open source applications) is about licensing, not integration.B(containers) package and run applications consistently but do not inherently integrate tools.D(microservices) is an architectural style for applications, not the integration mechanism between delivery tools.

Therefore, C-APIs are essential for efficient, effective toolchain integration.

## References:

PeopleCert DevOps Foundation v3.6 - Toolchain Integration Principles

## The DevOps Handbook- APIs as Integration Enablers

## NEW QUESTION # 42

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