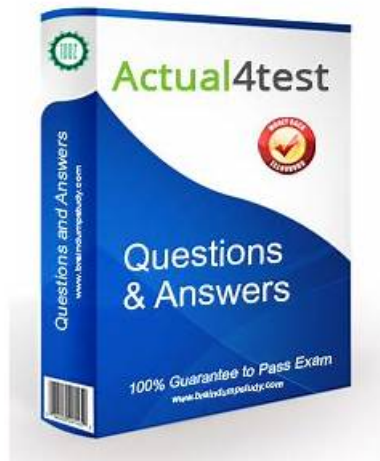


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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q69-Q74):

NEW QUESTION # 69

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Provides resource capacity to the portfolio when required
- B. Highlights programme issues requiring intervention
- C. Supports senior management investment decisions by aligning programmes to strategy
- D. Documents repeatable processes enabling increased PPM maturity

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states,

"This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 70

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
 2. Typically relies on dedicated full-time resources to provide financial functions needed
- A. Only 2 is true
 - B. Neither 1 or 2 is true
 - C. Only 1 is true
 - D. Both 1 and 2 are true

Answer: B

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,

"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.

Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 71

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
 2. Typically relies on dedicated full-time resources to provide financial functions needed
- A. Only 2 is true
 - B. Neither 1 or 2 is true
 - C. Only 1 is true
 - D. Both 1 and 2 are true

Answer: B

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states, "The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.
Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 72

Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. Facilitation - workshop techniques
- B. P3O information portal
- C. Skills development and maintenance
- D. Management dashboards

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization.
Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 73

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Reviewing the Blueprint regularly
- B. Planning resource capacity at a local level
- C. Following a clearly defined business strategy
- D. Tailoring core standards to meet local need

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 74

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