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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q72-Q77):

NEW QUESTION # 72

During a workshop, it is useful to ask participants to come up with ideas which are listed for later evaluation. What is this technique called?

- A. Round Robin
- B. Mess Finding
- C. Mind Mapping
- **D. Brainstorming.**

Answer: D

NEW QUESTION # 73

What are business case development, subject matter expertise and procurement all examples of?

- A. Behavioural skill competencies required by business analysts.
- **B. Business knowledge competencies required by business analysts.**
- C. Personal knowledge competencies required by business analysts.
- D. Technique competencies required by business analysts.

Answer: B

NEW QUESTION # 74

Which of the following models shows the driving and resisting forces of change?

- **A. Force field analysis.**
- B. Learning cycle.
- C. Five forces model.
- D. Power/impact grid.

Answer: A

NEW QUESTION # 75

Which of the following statements about the scenario analysis investigation technique is FALSE?

- A. Provides a broad view of the business area under investigation.
- **B. Helps prepare the scripts that will be used to test the delivered solution.**
- C. Provides a basis for developing subsequent prototypes.
- D. Helps identify tacit knowledge used in business practice.

Answer: B

Explanation:

Scenario analysis is an investigation technique used to explore and evaluate potential future scenarios or situations. It helps stakeholders understand how different factors might impact a business area or process.

Key Characteristics of Scenario Analysis:

Broad View: Scenario analysis provides a comprehensive understanding of the business area by considering multiple possible

outcomes.

Prototyping Basis: The insights gained from scenario analysis can inform the development of prototypes.

Tacit Knowledge Identification: By exploring real-world scenarios, it helps uncover implicit knowledge embedded in business practices.

Testing Scripts: Scenario analysis is not directly involved in preparing test scripts, which are typically created during the testing phase.

Evaluation of Each Option:

A . Provides a broad view of the business area under investigation:

Scenario analysis evaluates multiple possibilities, offering a broad perspective.

Conclusion: This is true .

B . Provides a basis for developing subsequent prototypes:

Insights from scenario analysis can guide prototype development.

Conclusion: This is true .

C . Helps identify tacit knowledge used in business practice:

Exploring scenarios uncovers hidden knowledge and practices.

Conclusion: This is true .

D . Helps prepare the scripts that will be used to test the delivered solution:

Preparing test scripts is part of testing activities, not scenario analysis.

Conclusion: This is false .

NEW QUESTION # 76

What is the recommended management strategy to be taken to manage a stakeholder with some power and some interest in the power/interest grid?

- A. Keep satisfied
- B. Keep informed
- **C. Keep inside**
- D. Watch

Answer: C

Explanation:

The Power/Interest Grid is a tool used to determine appropriate strategies for managing different stakeholder groups based on their level of power (influence) and interest in the project. The grid defines four quadrants, each with a recommended management strategy:

High Power, High Interest: Manage Closely

High Power, Low Interest: Keep Satisfied

Low Power, High Interest: Keep Informed

Low Power, Low Interest: Watch (Minimum effort)

The category of Some Power, Some Interest is generally considered the mid-range or main group of stakeholders. For these individuals, the best strategy is to Keep inside (or Manage Regularly). This strategy means maintaining regular communication, involving them in the project at appropriate times, and ensuring their needs and concerns are addressed so that their interest remains positive and their moderate power does not turn against the project.

(Reference: BCS Business Analysis Practice - Stakeholder Management, Power/Interest Grid)

NEW QUESTION # 77

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