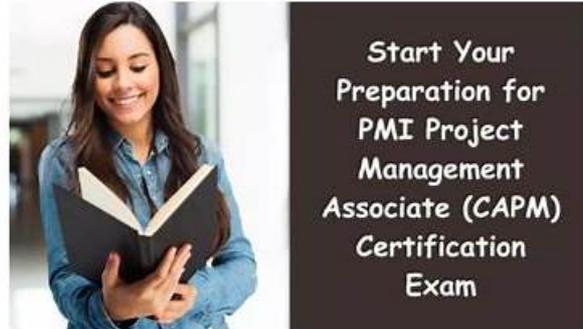


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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q661-Q666):

NEW QUESTION # 661

Which process involves defining, preparing, and coordinating all subsidiary plans and integrating them into a comprehensive plan?

- A. Direct and Manage Project Work
- **B. Develop Project Management Plan**
- C. Plan Quality Management
- D. Monitor and Control Project Work

Answer: B

Explanation:

Section: Volume A

Explanation:

Process: 4.2. Develop Project Management Plan

Definition: The process of defining, preparing, and coordinating all subsidiary plans and integrating them into a comprehensive project management plan. The project's integrated baselines and subsidiary plans may be included within the project management plan.

Key Benefit: The key benefit of this process is a central document that defines the basis of all project work.

Inputs

1. Project charter
2. Outputs from other processes
3. Enterprise environmental factors
4. Organizational process assets

Tools & Techniques

1. Expert judgment
2. Facilitation techniques

Outputs

1. Project management plan
- 4.2.3.1 Project Management Plan

The project management plan is the document that describes how the project will be executed, monitored, and controlled. It integrates and consolidates all of the subsidiary plans and baselines from the planning processes.

Project baselines include, but are not limited to:

Scope baseline (Section 5.4.3.1),

Schedule baseline (Section 6.6.3.1), and

Cost baseline (Section 7.3.3.1).

Subsidiary plans include, but are not limited to:

Scope management plan (Section 5.1.3.1),

Requirements management plan (Section 5.1.3.2),

Schedule management plan (Section 6.1.3.1),

Cost management plan (Section 7.1.3.1),

Quality management plan (Section 8.1.3.1),

Process improvement plan (Section 8.1.3.2),

Human resource management plan (Section 9.1.3.1),

Communications management plan (Section 10.1.3.1),

Risk management plan (Section 11.1.3.1),

Procurement management plan (Section 12.1.3.1), and

Stakeholder management plan (Section 13.2.3.1).

Among other things, the project management plan may also include the following:

Life cycle selected for the project and the processes that will be applied to each phase;

Details of the tailoring decisions specified by the project management team as follows:

- Project management processes selected by the project management team,
- Level of implementation for each selected process,

- Descriptions of the tools and techniques to be used for accomplishing those processes, and
- Description of how the selected processes will be used to manage the specific project, including the dependencies and interactions among those processes and the essential inputs and outputs.

Description of how work will be executed to accomplish the project objectives;

Change management plan that documents how changes will be monitored and controlled;

Configuration management plan that documents how Configuration management will be performed;

Description of how the integrity of the project baselines will be maintained;

Requirements and techniques for communication among stakeholders; and

Key management reviews for content, the extent of, and timing to address, open issues and pending decisions.

The project management plan may be either summary level or detailed, and may be composed of one or more subsidiary plans.

Each of the subsidiary plans is detailed to the extent required by the specific project. Once the project management plan is baselined, it may only be changed when a change request is generated and approved through the Perform Integrated Change Control process.

NEW QUESTION # 662

The process of identifying and documenting relationships among the project activities is known as:

- A. Control Schedule.
- B. Develop Schedule.
- **C. Sequence Activities.**
- D. Define Activities.

Answer: C

NEW QUESTION # 663

Who MUST know when a risk event occurs so that a response can be implemented?

- A. Project sponsors
- **B. Project management team**
- C. Customers
- D. Insurance claims department.

Answer: B

NEW QUESTION # 664

Which of the following processes audits the quality requirements and the results from quality control measures to ensure appropriate quality standards and operational definitions are used?

- **A. Perform Quality Assurance**
- B. Perform Quality Control
- C. Quality Metrics
- D. Plan Quality

Answer: A

Explanation:

Explanation/Reference:

Explanation:

Process: 8.2 Perform Quality Assurance

Definition: The process of auditing the quality requirements and the results from quality control measurements to ensure that appropriate quality standards and operational definitions are used.

Key Benefit: The key benefit of this process is that it facilitates the improvement of quality processes.

Inputs

1. Quality management plan
2. Process improvement plan

3. Quality metrics
4. Quality control measurements
5. Project documents

Tools & Techniques

1. Quality management and control tools
2. Quality audits
3. Process analysis

Outputs

1. Change requests
2. Project management plan updates
3. Project documents updates
4. Organizational process assets updates

NEW QUESTION # 665

Which of the following does a portfolio combine?

- A. Operations, strategies, and business continuity
- B. Projects, programs, and risks
- C. Projects, change management, and operations
- **D. Projects, programs, and operations**

Answer: D

NEW QUESTION # 666

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