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PRINCE2 Practitioner Exam Sample Questions (Q40-Q45):

NEW QUESTION # 40

Extract from the Project Product Description (with errors)

Composition	1. Monthly calendar displays 2. 100gsm glossy paper 3. Full colour 4. Selected envelope 5. Chosen label design 6. List of customers 7. Selected photos 8. Photo session schedule
Derivation	9. New company logo design 10. Previous calendar designs 11. Internal creative team 12. Production cost forecast
Development skills required	13. Photographer 14. Internal creative team 15. Printer
Customer's quality expectations	16. Professional photos 17. 10% more calendars should be printed than required to allow for any late additions to the list of customers 18. Compliance with applicable corporate standards 19. The calendar should reflect the company image as described in the corporate branding standards 20. The calendar will increase orders by at least 10% with a minimum of 10 further orders from the list of prospective customers within 12 months
Acceptance criteria	21. Appearance - each photo should be sufficiently attractive and humorous that the customer wants to display it 22. Appearance - new company logo promotes strong image 23. Security - complies with Data Protection Act 24. Accuracy - public holidays match the list supplied by Marketing on 01 November

The information in Column 1 may be entered in the Product Description for the chosen label design. Column 2 is a list of the quality headings (excluding Quality Method) in a Product Description. For each entry in Column

1 decide if it should be included in the Product Description headings shown and select the heading from Column 2 under which it should be recorded.

Drop down the right answer.

Column 1	Column 2
Half the size of the selected envelope.	<div> <input type="text"/> </div> <div> Not included Quality criteria Quality tolerance Quality skills required Quality responsibilities </div>
Attractive large font.	<div> <input type="text"/> </div> <div> Not included Quality criteria Quality tolerance Quality skills required Quality responsibilities </div>
Project Board.	<div> <input type="text"/> </div> <div> Not included Quality criteria Quality tolerance Quality skills required Quality responsibilities </div>
+5% 1-5% of the required label size.	<div> <input type="text"/> </div> <div> Not included Quality criteria Quality tolerance Quality skills required Quality responsibilities </div>

Answer:

Explanation:

Explanation

Column 1

Half the size of the selected envelope.

Attractive large font.

Project Board.

+5% 1-5% of the required label size.

Column 2

Not included
Quality criteria
Quality tolerance
Quality skills required
Quality responsibilities

Not included
Quality criteria
Quality tolerance
Quality skills required
Quality responsibilities

Not included
Quality criteria
Quality tolerance
Quality skills required
Quality responsibilities

Not included
Quality criteria
Quality tolerance
Quality skills required
Quality responsibilities

NEW QUESTION # 41

Project Scenario - Health and Safety Training Project:

ABC Company is a well-established training company that uses a standard model to develop training materials and deliver courses to customers.

ABC Company has commissioned a project in response to recent changes in government legislation relating to health and safety on construction sites. The project will deliver "capability to provide health and safety training", including the materials needed for

classroom-based training and e-learning. The expected benefits for construction companies include a reduction in lost days and legal costs due to accidents.

The e-learning course will be developed by a specialist external consultancy. The materials for classroom-based training will be delivered by ABC Company's development team. All course materials will be piloted before they are used. ABC Company will deliver training to its customers and also hopes to sell the course materials to other training companies as part of their operational business. ABC Company will use their own sales and marketing departments to promote the courses.

The legislation requires construction companies to comply with the new legislation within two years. The course materials and trainers have to be accredited by a government agency before courses can be delivered.

ABC Company is planning to deliver pilot courses within five months of starting the project.

The ABC Company standard development model for new courses recommends the following stages:

Stage 1	Initiation stage
Stage 2	Classroom-based training materials
	Marketing materials
	Training venue specifications
	Accredited classroom-based course
Stage 3	E-learning course
	Amended course booking procedures
	Marketed courses
	Planned pilot courses
	Updated corporate quality procedures
	Accredited e-learning course
	Accredited trainers
Stage 4	Delivered pilot courses
	Finalized materials
	Project product: Capability to provide health and safety training

End of the Project scenario.

Additional Information:

The Chief Executive Officer (CEO) founded the company five years ago. Under her leadership, ABC Company has grown quickly into a successful training company. It delivers a range of accredited professional training.

The Finance Director is also a founder member of ABC Company and is responsible for authorizing budgets for the Operations and Development Teams. She authorizes all large contracts personally.

The Purchasing Manager reports to the Finance Director and is responsible for managing and monitoring supplier contracts.

The Operations Director is responsible for the delivery of all training and for the training development budget. His department organizes courses, venues and trainers. They work with the Product and the Sales teams to provide a comprehensive training schedule. ABC Company's IT manager reports to the Operations Director.

The Business Development Director has recently been appointed to identify new training needs and propose new products. She will work with the Operations Director to ensure a cost-conscious approach and that appropriate development technologies are used for the health and safety course.

The Training Development Manager reports to the Business Development Director and is responsible for developing training materials and gaining accreditation, in accordance with the standard course development model. Course developers in his team have skills in a range of development technologies and are allocated to projects as needed.

The Training Delivery Manager, who reports to the Operations Director, is responsible for ensuring that internal and external trainers deliver ABC Company training courses to the required standard. He also checks course materials to ensure they are fit for purpose and of the required quality.

The Central Services Director has responsibility for corporate communications, facilities management and configuration management. He recently led a project to consolidate all company quality systems into one quality management system and set up a corporate quality department, now managed by the Corporate Quality Manager.

The Corporate Document Manager reports to the Central Services Director. She helped establish the company's document management system and now operates it across the business. She manages a team of administrators and contracts staff when workload is high.

The Sales Director joined ABC Company two months ago and is keen to establish himself by suggesting new markets for the courses and material. All account managers and the marketing team report to him. They promote existing training courses to other training companies and existing customers.

End of the additional information.

ABC Company uses a standard development model to develop courses and uses PRINCE2 to manage these projects. The objectives from the Health and Safety Training Project have been documented in the business plan of ABC Company. This business plan has triggered this project. As a result, to save time, the executive has decided to simplify the 'starting up a project' process. The project mandate will be adapted and becomes the project brief.

Is this appropriate, and why?

- A. No, because the project brief should be a statement which includes a fuller description of the project.
- B. Yes, because the business outcomes are clear, the project brief can be a sample statement elaborating the mandate.
- C. No, because capturing lessons from previous projects identify lessons to be applied to this project.
- D. Yes, because the executive can initiate the project based on the project mandate by passing the 'starting up a project' process.

Answer: A

NEW QUESTION # 42

Whilst identifying the mailing costs for the calendars the Project Manager was surprised to find the costs could vary considerably depending on the size of the package and the delivery service used. For the purpose of this project, the Project Manager has selected an appropriate service but feels that a corporate standard for postage would have reduced the time and effort invested. It could reduce the company's overheads by up to £20k per year. How should the Project Manager record this observation within the project?

- A. Make a note of the observation in the Daily Log to be transferred to a Benefits Review Plan at the end of the project.
- B. Record the observation in an Exception Report to the Project Board.
- C. Produce a project mandate, outlining the potential savings to be achieved by the introduction of a corporate standard.
- **D. Make an entry in the Lessons Log for future consideration by corporate management.**

Answer: D

NEW QUESTION # 43

During stage 2, if the Project Manager decides to recommend that the Project Plan is revised to finish three weeks later, which statement is correct?

- A. The revision of the Project Plan would have to wait until the end stage assessment of stage 2.
- B. The tolerances stated in the Project Plan CANNOT be changed.
- C. The current project must close prematurely and be restarted with a new Project Plan, a new Business Case and new Risk Register.
- **D. The Executive needs to seek formal approval from corporate management to implement this change.**

Answer: D

NEW QUESTION # 44

While planning the initiation stage, the Project Manager reviewed some threats that had been recorded in the Daily Log. Which threat should have been assessed for possible risk responses to be included in the Initiation Stage Plan?

- **A. There is a shortage of service providers so there is a possibility that no suitable service providers respond to the request for proposals. This would prevent the Outsourcing project from proceeding.**
- B. MFH has no experience in outsourcing and this may affect understanding of what is required, resulting in inadequate plans and strategies.
- C. The Project Brief is a complex document and may not be approved by the Executive.

Answer: A

NEW QUESTION # 45

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