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## APICS Certified in Planning and Inventory Management (CPIM 8.0) Sample Questions (Q213-Q218):

### NEW QUESTION # 213

An organization's computer incident response team PRIMARILY responds to which type of control?

- A. Administrative
- B. Preventative
- C. Detective
- D. Corrective

**Answer: D**

#### NEW QUESTION # 214

The production plan defines which of the following targets?

- A. Business plans for the company
- **B. Level of output to be produced**
- C. Sales forecast
- D. Quantities of each product to be produced

**Answer: B**

Explanation:

The production plan is a high-level plan that defines the level of output to be produced for each product family or group in a given time period. It is based on the sales forecast, the aggregate production capacity, and the desired inventory levels. The production plan does not specify the quantities of each individual product to be produced, as this is done in the master production schedule. The production plan also does not include the sales forecast or the business plans for the company, as these are inputs to the production plan, not outputs.

References:  
\* Introduction to Materials Management, 8th ed., 2017, Chapman, Stephen N., J. R. Tony Arnold, Ann K. Gatewood, and Lloyd M. Clive, ISBN: 978-0134156323, Chapter 11: Production Planning System  
\* Manufacturing Planning and Control for Supply Chain Management, The CPIM Reference, 2nd ed., 2018, Jacobs, F. Robert, William L. Berry, D. Clay Whybark, and Thomas E. Vollmann, ISBN: 978-1260108385, Chapter 6: Production Planning Strategies

#### NEW QUESTION # 215

For a process that is outside its upper control limit (UCL), which of the following techniques would best be used to return the process under control?

- A. Conduct a Pareto analysis
- **B. Plan-do-check-action (PDCA)**
- C. Monitor control charts
- D. Plot histograms

**Answer: B**

Explanation:

Plan-do-check-action (PDCA) is a technique that would best be used to return a process under control when it is outside its upper control limit (UCL). PDCA is a four-step cycle of continuous improvement that involves planning a change, implementing the change, checking the results, and acting on the findings. PDCA can help identify and eliminate the root causes of variation, improve the process performance, and prevent the recurrence of problems. PDCA is also known as the Deming cycle or the Shewhart cycle.

Reference:

Managing Supply Chain Operations, Chapter 9: Quality Management, Section 9.3: Quality Improvement, Subsection 9.3.1: Plan-Do-Check-Act Cycle CPIM Exam Content Manual, Module 8: Quality, Technology and Continuous Improvement, Section 8.2: Continuous Improvement, Subsection 8.2.1: Continuous Improvement Concepts, Subsubsection 8.2.1.1: Plan-Do-Check-Act Cycle

#### NEW QUESTION # 216

Asymmetric cryptography uses which type of key to encrypt data?

- **A. Public key**
- B. Private key
- C. Parent key
- D. Permanent key

**Answer: A**

#### NEW QUESTION # 217

In a make-to-order (MTO) production environment, fluctuations in sales volumes are managed by adjustments to the:

- A. Minimum order quantity (MOQ)

- B. Customer order backlog
- C. Finished goods inventory
- D. Process cycle time

**Answer: B**

Explanation:

In MTO environments, production starts only after an order is received. There is no finished goods inventory to buffer demand fluctuations. Instead, customer order backlog expands or contracts with changing sales volumes.

"MTO environments manage demand fluctuations through the customer order backlog rather than inventory."

- APICS CPIM ECO and SMR Modules - MTO Production Strategy Section

## NEW QUESTION # 218

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