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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q28-Q33):

NEW QUESTION # 28

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Address culture changes through targeted communications
- B. Gain acceptance of component offices delivered in tranches
- C. Develop minimalist processes with tailoring guidelines
- **D. Build a vision and Business Case**

Answer: D

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 29

What should a P3O recommend for 'must do' changes?

- A. Must be completed before new changes are started
- B. Should be stopped immediately
- C. Should be realigned to existing objectives
- D. Should be included in the portfolio to maintain business as usual

Answer: C

Explanation:

The Portfolio, Programme, and Project Office (P3O) is a framework that provides guidance on how to set up and maintain effective support structures for portfolio, program, and project management. A key function of a P3O is to ensure that all changes and initiatives within an organization are aligned with its strategic objectives.

NEW QUESTION # 30

Which is a section of the Blueprint?

- A. Processes (including operational costs and performance levels)
- B. Information portal
- C. Business process swimlanes
- D. Vision Statement

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies the Vision Statement as a section of the Blueprint. Section 4.3.3 states, "The Blueprint includes a Vision Statement that outlines the desired future state of the P3O model, guiding its development and implementation." This differs from business process swimlanes (A), which are tools, information portals (B), which are delivery mechanisms, and processes (D), which are detailed operational elements. The 2013 edition emphasizes the Vision Statement's role in setting strategic direction within the Blueprint, a key implementation document. This ensures alignment with organizational goals throughout the P3O lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 31

Which is a purpose of measuring Key Performance Indicators for a P3O?

- A. Identify areas of personal improvement for Project Managers
- B. Determine project progress against its plan
- C. Identify the resources required within a P3O
- D. Demonstrate a P3O's successes to the organization

Answer: D

Explanation:

Measuring Key Performance Indicators (KPIs) for a P3O aims to demonstrate its successes to the organization, as per the P3O Foundation (2013) manual. Section 7.3.1 states, "KPIs are used to measure and demonstrate the P3O's contribution and success to the organization, providing evidence of value delivery." This differs from determining project progress (B), identifying resources (C), or personal improvement (D), which are specific to project or individual roles. The 2013 edition emphasizes KPIs as a strategic tool to justify the P3O's existence and effectiveness, focusing on outcomes like strategic alignment and benefit realization. This ensures organizational buy-in and continuous improvement.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 32

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- A. Head of COE and Programme Specialist
- B. Head of P3O and P3O Sponsor
- **C. Head of Programme Office and Programme Manager of the relevant programme**
- D. P3O Sponsor and Portfolio Analyst

Answer: C

Explanation:

The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section 3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.

Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

NEW QUESTION # 33

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