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國小數學 後測卷 五、符號代表數

5下 姓名： 班 號

一、填填看。(每格6分，共36分)

1. 雅惠買了一本書後，又買了110元的文具，總共花了245元，這本書花了多少元？
用 x 表示書的價錢，將110、245、 x 適當的填入()中。

(245) (110) (x)

2. 家豪的弟弟今年7歲，家豪比他大3歲，家豪今年幾歲？用 y 表示家豪的歲數，將7、3、 y 適當的填入()中。

(y) (7) (3)

二、哪一個算式是正確的？在□中打✓(00600240)

1. 30 390
□ $a \div 30 = 390$
□ $30 \times a = 390$

2. 36 60
□ $b \div 36 = 60$
□ $36 \div b = 60$

3. 640人搭客運，每輛客運可以坐一樣多的人，共坐滿16輛客運。
用 c 表示每輛客運的人數。
□ $640 \div c = 16$
□ $c \div 16 = 640$

4. 一壺柳橙汁，平分倒滿12杯，每杯可以分到220毫升。
用 d 表示一壺柳橙汁的毫升數。
□ $d \times 12 = 220$
□ $d \div 12 = 220$

三、求出下列算式中的 b 。(每題10分，共40分)

1. $b - 48 = 50$
 $50 + 48 = 98$
答： $b = 98$

2. $b \times 33 = 9900$
 $9900 \div 33 = 300$
答： $b = 300$

3. $b + 185 = 562$
 $562 - 185 = 377$
答： $b = 377$

4. $b \div 130 = 65$
 $130 \times 65 = 8450$
答： $b = 8450$

2025 VCESoft最新的L5M6 PDF版考試題庫和L5M6考試問題和答案免費分享：<https://drive.google.com/open?id=19INvgycwGNAVYmqOUuQgH7kbVUIG27>

經過相關的研究材料證明，通過CIPS的L5M6考試認證是非常困難的，不過不要害怕，我們VCESoft擁有經驗豐富的IT專業人士的專家，經過多年艱苦的工作，我們VCESoft已經編譯好最先進的CIPS的L5M6考試認證培訓資料，其中包括試題及答案，因此我們VCESoft是你通過這次考試的最佳資源網站。不需要太多的努力，你將獲得很高的分數，你選擇VCESoft CIPS的L5M6考試培訓資料，對你考試是非常有幫助的。

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>> L5M6權威考題 <<

L5M6新版題庫上線，L5M6考古題

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工具，準備自己的L5M6考試認證，VCESoft的L5M6考試試題及答案是最好的培訓資料，我們提供了最全面的驗證問題及答案，讓你得到一年的免費更新期。

CIPS L5M6 考試大綱：

主題	簡介
主題 1	Understand Approaches that Can Be Used to Develop Category Management Strategies: This section of the exam measures the skills of Procurement Managers and focuses on understanding how category management strategies are formulated within procurement functions. Candidates are expected to differentiate between strategic and conventional sourcing, evaluate how these approaches support long-term supplier relationships, and align them with organizational goals. The section also emphasizes the role of category management in enhancing sourcing efficiency and achieving cost optimization.
主題 2	Understand the Concepts, Tools, and Techniques Associated with Managing Expenditure: This section of the exam measures the analytical abilities of a Category Analyst and focuses on expenditure management techniques within category management. It explores how organizations identify, classify, and analyze different types of spend to enhance procurement efficiency and value creation.
主題 3	Understand the Strategic Impact of a Category Management Process: This section evaluates the strategic insight of a Procurement Manager into how category management influences organizational performance. It explores the use of data-driven decision-making and market intelligence to shape sourcing strategies and drive sustainable procurement outcomes.

最新的 CIPS Certification L5M6 免費考試真題 (Q47-Q52):

問題 #47

Under what circumstances should forecast data be amended? Select THREE.

- A. There is significant price inflation
- B. Health and safety legislation changes
- C. A key supplier ceases trading
- D. A key customer is lost
- E. Operations move to a new location

答案： A,C,D

解題說明：

Forecasts must be dynamic and updated when major internal or external changes occur. Losing a key customer significantly reduces demand, meaning forecasts must be lowered accordingly. Similarly, if a key supplier ceases trading, supply constraints may alter procurement strategies, requiring adjustment to supply and spend forecasts. Likewise, significant price inflation impacts both demand planning and budgeting, as organisations must reassess affordability and potentially seek alternatives. On the other hand, relocating operations or new health and safety legislation may change processes, but they do not directly influence demand, supply, or pricing forecasts. For category managers, regularly reviewing and amending forecasts ensures procurement strategies remain relevant and aligned with market realities. Without this adaptability, organisations risk supply disruptions, overestimation of needs, or financial misalignment.

Reference: CIPS L5M6 Study Guide, p.140

問題 #48

CEB Research states that there are 6 competencies which drive strategic performance in Procurement. The ability to stay calm under pressure and handle criticism is which competency?

- A. Innovator
- B. Results seeker
- C. Adaptor
- D. Influencer

答案： C

解題說明：

The Adaptor competency reflects resilience and flexibility, particularly the ability to remain calm under pressure and handle criticism constructively. CEB Research identifies six key competencies for high-performing procurement teams: functional expert, influencer, results seeker, innovator, adaptor, and complier.

Each competency contributes to overall effectiveness. Adaptors are especially important in procurement because markets are dynamic and supplier relationships can be complex. Their ability to adjust strategies in the face of change ensures procurement remains resilient. For category managers, adaptability supports risk management, stakeholder engagement, and effective negotiation. Without this competency, procurement risks being rigid and unresponsive to changing circumstances.

Reference: CIPS L5M6 Study Guide, p.70

問題 #49

ABC Ltd is a manufacturer of hi-tech IT equipment in an industry set to grow substantially over the next 10 years. What type of industry is this?

- A. Bear industry
- B. Cow industry
- C. Bull industry
- D. Dog industry

答案： C

解題說明：

A Bull Industry is one that is experiencing strong growth, with positive demand and market expansion expected in the future. In financial terms, "bull" markets are characterised by optimism, rising investment, and business confidence.

For ABC Ltd, operating in a high-growth IT sector, this categorisation is appropriate because demand is projected to increase. This means opportunities exist for innovation, supplier partnerships, and long-term strategic sourcing.

By contrast:

* Bear industries represent declining markets, where firms face shrinking demand.

* Dog and Cow industries are not recognised terms within category management; they are distractors in this question.

Identifying whether an industry is in a bull or bear phase helps Category Managers assess market risks, supplier relationships, and investment priorities.

[Ref: CIPS L5M6 Study Guide, p.150 - Market classifications: bull vs bear industries]

問題 #50

When implementing procurement projects, it is important for Category Managers to consider the "human side" of change. Why is this?

- A. Change will always bring about a positive result
- B. A change cannot be made without buy-in from everyone
- C. Ignoring stakeholders' feelings may result in rework or a poor result
- D. Everybody is resistant to change

答案： C

解題說明：

The correct answer is ignoring stakeholders' feelings may result in rework or a poor result. In category management, implementing change-whether new sourcing strategies, supplier consolidation, or digital tools-affects multiple stakeholders. People often resist change, either passively or actively. CIPS highlights a model where typically 20% embrace change, 60% accept it cautiously, and 20% actively oppose it.

If stakeholders' concerns are ignored, resistance can derail projects, leading to delays, poor adoption, or the need for costly rework. For example, if end-users are not engaged in developing specifications, the final product may not meet needs, requiring adjustments later.

Options A and B overstate the issue; not everyone resists change, but enough stakeholders may to cause disruption. Option D is incorrect because change can also bring risks and negative consequences if poorly managed.

Effective change management in procurement requires communication, stakeholder engagement, and addressing emotional as well as technical challenges.

[Ref: CIPS L5M6 Study Guide, p.68 - Managing the human side of change]

Francis is a Category Manager within a large agricultural company which has over 10 categories. He believes that the Category with the largest spend (in £) is the most important category to the business. Is he correct?

- 答案：C

Francis is not correct. Spend alone does not determine the importance of a category. For example, a high-spend category may include non-critical items, while a lower-spend category may include bottleneck or strategic items essential to operations. The importance of a category is determined by its impact on organisational goals and supply risk, not just spend.

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