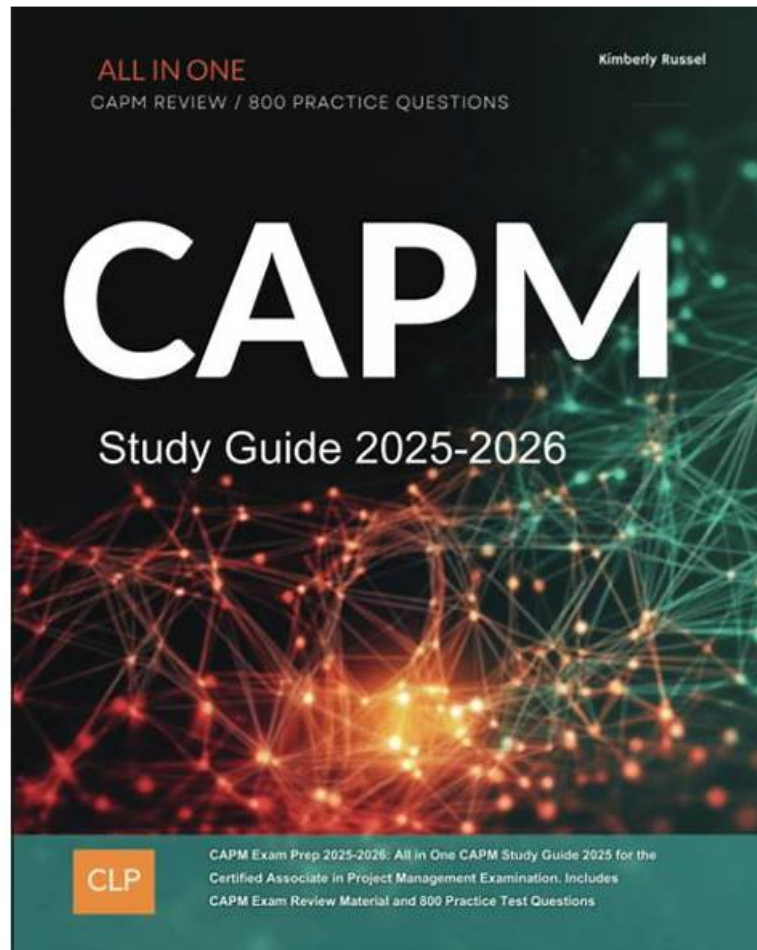


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## PMI Certified Associate in Project Management (CAPM) Sample Questions (Q132-Q137):

### NEW QUESTION # 132

Which provides the basic framework for managing a project?

- A. Enterprise environmental factors
- B. Work breakdown structure (WBS)
- C. Project initiation
- D. Project life cycle

**Answer: D**

Explanation:

Section: Volume D

Explanation:

Project Life Cycle. The series of phases that a project passes through from its initiation to its closure.

### NEW QUESTION # 133

Which of the following is an output of Close Procurements?

- A. Performance reports
- B. Managing stakeholder expectations
- C. Accepted deliverables
- D. Organizational process assets updates

**Answer: D**

Explanation:

Section: Volume E

Explanation:

12.4.3.2 Organizational Process Assets Updates

Elements of the organizational process assets that may be updated include, but are not limited to:

□ Procurement file. A complete set of indexed contract documentation, including the closed contract, is

prepared for inclusion with the final project files.

□ Deliverable acceptance. Documentation of formal acceptance of seller-provided deliverables may be

required to be retained by the organization. The Close Procurement process ensures this documentation requirement is satisfied.

Requirements for formal deliverable acceptance and how to address nonconforming deliverables are usually defined in the agreement.

□ Lessons learned documentation. Lessons learned, what has been experienced, and process improvement

recommendations, should be developed for the project file to improve future procurements.

Process: 12.4 Close Procurements

Definition: The process of completing each project procurement.

Key Benefit: The key benefit of this process is that it documents agreements and related documentation for future reference.

Inputs

\* Project management plan

\* Procurement documents

Tools & Techniques

\* Procurement audits

\* Procurement negotiations

\* Records management system

Outputs

\* Closed procurements

\* Organizational process assets updates

### NEW QUESTION # 134

In a typical project, project managers spend most of their time:

- A. Estimating
- B. Controlling
- C. Communicating
- D. Scheduling

**Answer: C**

#### NEW QUESTION # 135

Which changes occur in risk and uncertainty as well as the cost of changes as the life cycle of a typical project progresses?

- A. Risk and uncertainty decrease; the cost of changes decreases.
- B. Risk and uncertainty increase; the cost of changes decreases.
- C. Risk and uncertainty increase; the cost of changes increases.
- D. Risk and uncertainty decrease; the cost of changes increases.

**Answer: D**

Explanation:

Section: Volume A

#### NEW QUESTION # 136

Which is an enterprise environmental factor?

- A. Policies and procedures
- B. Lessons learned from previous projects
- C. Marketplace conditions
- D. Project files from previous projects

**Answer: C**

Explanation:

Section: Volume B

#### NEW QUESTION # 137

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You are free to comment out or remove any of these dependencies, CAPM but as we'll see through examples, even the most basic application models tend to want them to be available.

