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Peoplecert MSP-Practitioner Exam Syllabus Topics:

| Topic | Details |
|---------|--|
| Topic 1 | <ul style="list-style-type: none">• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills. |

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| Topic 2 | <ul style="list-style-type: none"> Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards. |
| Topic 3 | <ul style="list-style-type: none"> Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization. |
| Topic 4 | <ul style="list-style-type: none"> Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success. |
| Topic 5 | <ul style="list-style-type: none"> Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively. |

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q69-Q74):

NEW QUESTION # 69

The CFO has been appointed as the SRO for the Smart Meter Programme.

Is this appointment an appropriate application of the 'organization' theme, and why?

- A. Yes, because the CFO is able to monitor whether the increase in customers and reduction in costs is achieved
- B. No, because the CFO has no previous experience or working knowledge of the utility industry operations
- C. Yes, because the CFO can direct the programme, providing new insights as they are new to UU
- D. No, because the CEO, who has industry knowledge, is better qualified to develop the programme vision

Answer: A

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

In MSP 5th Edition, the Organization Theme defines the roles and responsibilities required to direct, manage, and deliver the programme. The most critical role is the Senior Responsible Owner (SRO). The SRO is ultimately accountable for the programme's success and must be a senior individual with the authority to ensure the programme meets its objectives and delivers the projected benefits.

The appointment of a Chief Finance Officer (CFO) as the SRO is highly appropriate because the SRO must "own" the Business Case. Since the primary drivers of the Smart Meter Programme are financial (increasing customer numbers and reducing operational costs), the CFO is best positioned to monitor these outcomes.

According to MSP, the SRO must provide strategic direction and ensure that the programme remains viable and focused on its benefits. Option A is correct because it highlights the SRO's responsibility for benefit realization and financial accountability. While technical or industry knowledge (as mentioned in Options C and D) is helpful, the primary requirement for an SRO is the ability to lead the change and be accountable for the investment. The CEO (Option D) is usually part of the Sponsoring Group to whom the SRO reports, rather than being the SRO themselves, to maintain a layer of objective oversight.

NEW QUESTION # 70

Which of the following is a programme management principle?

- A. Remaining aligned with corporate strategy
- B. Realizing the benefits
- C. Leadership and stakeholder management
- D. Quality and assurance management

Answer: A

NEW QUESTION # 71

Which of the following is an activity in Defining a Programme?

- A. Manage transition
- B. Produce the Programme Brief
- C. Align the projects with benefits realization
- D. Design the Projects Dossier

Answer: D

Explanation:

Designing the Projects Dossier is a key activity in the 'Defining a Programme' process. The Projects Dossier is a comprehensive document that defines all the projects within the programme, detailing their scope, objectives, interdependencies, and delivery approach.

The MSP Practitioner states: "Only project dossier is created in defining programme from available options," emphasizing that managing transition, producing the Programme Brief, and aligning projects with benefits realization occur in later programme stages. Developing a well-structured Projects Dossier is critical for effective programme planning, control, and coordination of project delivery to achieve overall programme benefits.

NEW QUESTION # 72

Which of below sentences describes Project Brief?

- A. Describes purpose, cost, time, performance requirements and constraints of a project
- B. Control framework for programme
- C. Control framework for projects
- D. List of all projects that will be part of programme

Answer: A

Explanation:

The Project Brief is a key document that describes the purpose, cost, time, performance requirements, and constraints of a specific project. It acts as the initial detailed definition of a project within the programme context. The MSP Practitioner states: "Project brief describes purpose, cost, time, performance requirements and constraints of a project," highlighting its role in defining project scope and parameters, which supports effective project delivery aligned to the programme objectives.

NEW QUESTION # 73

Which of the following statements is FALSE?

- A. The SRO is likely to be a peer of the Sponsoring Group.
- B. The SRO acts as the Project Executive on all the Project Boards.
- C. The SRO is appointed by the Sponsoring Group.
- D. The SRO must have enough seniority to take on accountability for the programme delivery.

Answer: B

NEW QUESTION # 74

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