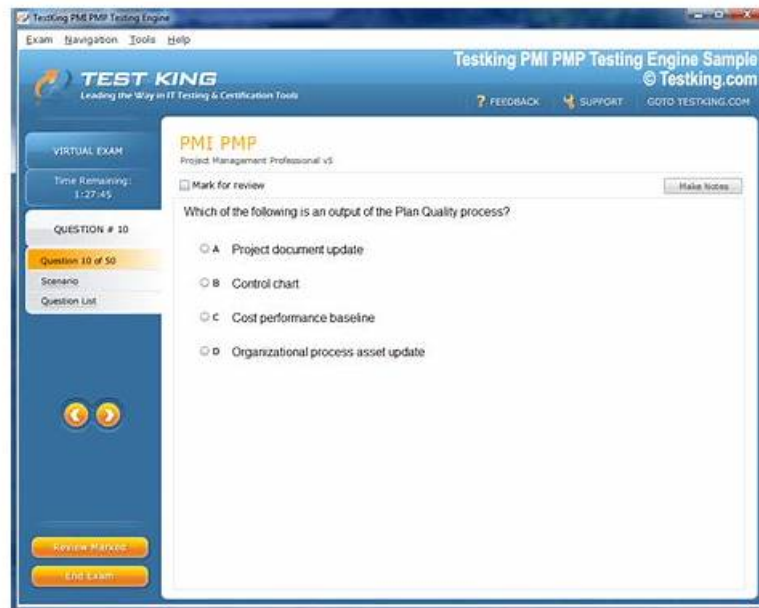


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q91-Q96):

NEW QUESTION # 91

Which of the following is a DSMD principle?

- A. Build incrementally from Feasibility onwards
- B. Build incrementally in Timeboxes
- C. Build incrementally
- **D. Build incrementally from firm foundations**

Answer: D

NEW QUESTION # 92

Which of the following statements, about effective communication and engagement approaches that appeal to hearts and minds, are true?

- * Actively responding to contributions makes people feel valued.
- * Decisions are based solely on rational reasoning.

- A. Both 1 and 2 are true.
- **B. Only 1 is true.**
- C. Only 2 is true.
- D. Neither 1 nor 2 is true.

Answer: B

Explanation:

* Statement 1: Correct. Actively responding to contributions fosters a sense of inclusion and appreciation, which is crucial for engagement and trust during change.

* Statement 2: Incorrect. Decisions during change often involve emotional as well as rational considerations, as people's behaviors and attitudes are not purely logical.

Key AgilePM Concepts Referenced:

* Engaging Stakeholders Emotionally: AgilePM Handbook, Chapter 4, Section 4.3.

NEW QUESTION # 93

Which of the following roles may be substituted for a Scrum Master?

- A. Project Manager
- B. Product Owner
- **C. Team Leader**
- D. Developer

Answer: C

Explanation:

Comprehensive and Detailed 150 to 300 words Explanation From Exact Extract of Agile Project Management (paraphrased to avoid lengthy quotation):

In AgilePM (DSDM), the Team Leader role closely aligns with the facilitative, servant-leadership responsibilities commonly associated with a Scrum Master in Scrum. The Team Leader is accountable for enabling collaborative working, removing impediments, fostering continuous improvement, and protecting the team's focus within timeboxes—all hallmarks of Scrum Mastery. While titles differ across frameworks, AgilePM explicitly positions Team Leader as the day-to-day lead for the Solution Development Team, emphasizing facilitation, coaching, and ensuring adherence to agreed practices (e.g., MoSCoW prioritization, Definition of Done/quality criteria). By contrast, a Project Manager in AgilePM is a project-level role focused on governance and business case stewardship; a Product Owner (AgilePM's Business Visionary/Business Ambassador combination) prioritizes value and backlog—this is not a facilitation role; and a Developer focuses on building the solution. Therefore, when mapping roles between Scrum and AgilePM, the Team Leader most naturally substitutes for, or corresponds to, the Scrum Master responsibilities, ensuring servant leadership without shifting into command-and-control behavior.

NEW QUESTION # 94

Identify the missing words in the following sentence.

Principles 1 -Focus on the Business Need suggests that every decision taken during a project should be [?] - to deliver what the

business needs to be delivered.

- A. Share between all of the project roles
- B. The responsibility of the Business Sponsor
- C. Viewed in light of the overriding project goal
- **D. Made collaboratively**

Answer: D

NEW QUESTION # 95

Identify the missing words in the following sentence.

"It is unrealistic to expect that all four variables of time, cost, quality, and features can be fixed and controlled. It is necessary to allow for flexibility (contingency) in [?]."

- A. the 'variables' of Individuals and Interactions
- B. the 'variables' of Time and Cost
- **C. at least one of these variables**
- D. the 'variables' of Features and Quality

Answer: C

Explanation:

In Agile Project Management (AgilePM/DSDM), the control philosophy recognizes that you cannot fix time, cost, quality, and features simultaneously. Governance is achieved by fixing time and cost (and protecting quality through standards and the Definition of Done) while flexing scope using MoSCoW prioritization. This ensures predictability of delivery cadence and budget, while allowing the team to vary the amount of functionality delivered to meet the agreed constraints. Hence, some contingency must exist in at least one of the four variables-most commonly features-so that the project can respond to emerging information without compromising delivery dates or overspending. The AgilePM Handbook explicitly states: "It is unrealistic to expect all four... can be fixed and controlled... allow flexibility in at least one." This approach enables incremental delivery, continuous negotiation of scope, and controlled change, ensuring that value is maximized within the agreed time and cost boundaries while maintaining quality. Therefore, the correct completion is "at least one of these variables."

NEW QUESTION # 96

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