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APMG-International AgilePM-Foundation Exam Syllabus Topics:

Section	Objectives
Agile Project Management Philosophy and Principles	- The Agile approach to project management • 1. Why Agile? • 2. What is Agile? • 3. The Agile mindset
	- DSDM (Dynamic Systems Development Method) history and background • 1. DSDM as the foundation of AgilePM • 2. Origins of DSDM
	- Agile Project Manager
Roles and Responsibilities	- Business Sponsor
	- Solution Development Team
	- Specialist Roles
	- Technical Coordinator
	- Business Anchor
	- Business Visionary

	- Products and activities • 1. Viable products • 2. Feasible products • 3. Usable products
The Agile Project Management Framework	- The process model overview • 1. Feasibility phase • 2. Foundations phase • 3. Post-project phase • 4. Evolutionary phases • 5. Pre-project phase
Risk Management	- Risk ownership - Risk logging and review - Risk management approach - Risk categories
Effective Project Teams	- Team establishment - Distributed teams - Motivation and leadership - Team dynamics - Team structure and composition
Management of Requirements	- Requirements documentation - Prioritised requirements - User stories - MoSCoW for requirements - MoSCoW prioritisation • 1. Must have • 2. Could have • 3. Should have • 4. Won't have (this time)
Agile Project Management Techniques	- Modeling and prototyping - Timeboxing - Iterative development - Facilitated workshops
Testing and Quality	- Testing philosophy - Quality in agile projects - Verification and validation - The testing mindset - Lifecycle milestones - Status assessment - Work packages - Planning levels
Agile Planning and Control	• 1. Corporate and program management • 2. Project • 3. Daily • 4. Iteration • 5. Portfolio

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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q108-Q113):

NEW QUESTION # 108

Identify the missing words in the agile Business Consortium's definition of Business Agility.

"A progressive, [?] approach to all aspects of business that is transforming how organizations ..."

- A. people-centric
- B. collaborative
- C. technology focused
- D. strategic focused

Answer: A

Explanation:

The Business Consortium's description of Business Agility emphasizes a progressive, people-centric approach. While tools and technology matter, agile ways of working prioritize empowered people, fast feedback, learning, and adaptive leadership across all business functions-not just IT. A people-centric stance enables rapid sensing and responding to change, closer customer collaboration, and continuous improvement of value streams. It underpins practices such as cross-functional teams, decentralized decision-making, iterative planning, and outcome-based metrics. Options like "strategic focused," "technology focused," and "collaborative" reflect important aspects of agility, but the defining adjective used in the Consortium's phrasing is people-centric, capturing the primacy of culture, leadership behaviors, and human interactions in achieving genuine business agility.

NEW QUESTION # 109

Which purpose relates to the Consolidation in a structured Timebox?

- A. To address the requirements and test the structure Timebox product.
- B. To formally accept the structured Timebox deliverables.
- C. To tie up any loose ends related to Evolutionary Development
- D. To confirm the detail of all the requirements to be delivered by the structured Timebox.

Answer: C

Explanation:

The purpose of the Consolidation phase in a structured Timebox is to tie up any loose ends related to Evolutionary Development. This phase involves finalizing all outstanding work, ensuring that the deliverables meet the required quality standards, and preparing the product for acceptance and deployment. It is a critical phase for addressing any minor issues that may have arisen during development and ensuring that the Timebox objectives have been fully achieved.

References:

* DSDM Agile Project Framework Handbook

* "Agile Project Management: Best Practices and Methodologies" by Eric Brechner

NEW QUESTION # 110

Which of the following statements about diverse teams are true?

Quicker to make decisions than teams of 'similars.'

Members understand each other immediately.

- A. Both 1 and 2 are true.
- B. Neither 1 nor 2 is true.
- C. Only 1 is true.
- D. Only 2 is true.

Answer: B

Explanation:

Statement 1: Incorrect. Diverse teams tend to take longer to make decisions due to differing perspectives and approaches.

However, this trade-off leads to more thorough and creative decision-making, which is a recognized strength of diverse teams.

Statement 2: Incorrect. Members of diverse teams often require time to align on communication styles, goals, and processes.

Effective collaboration in diverse teams is developed through trust-building and active engagement, as outlined in Agile team practices.

Why Diverse Teams Matter in Agile:

Agile emphasizes collaboration and innovation, which are enhanced by diverse teams. However, the process of building trust and understanding takes time. AgilePM recommends fostering inclusivity and addressing conflicts constructively to harness the strengths of diverse teams.

Key AgilePM Concepts Referenced:

Building Effective Teams: AgilePM Handbook, Chapter 5, Section 5.3.

Trust and Transparency in Teams: Chapter 4, Section 4.6.

NEW QUESTION # 111

Which of the following is a stated benefit of using DSDM?

1. The business is better able to direct development
2. Designs are based on predicted
3. The risk of building the wrong solution is reduced
4. Deployment is more likely to go smoothly

- A. 1, 2, 4
- B. 1, 2, 3
- C. 1, 3, 4
- D. 2, 3, 4

Answer: C

Explanation:

The stated benefits of using DSDM include the business being better able to direct development, the reduced risk of building the wrong solution, and a smoother deployment process². These benefits stem from DSDM's iterative approach and close collaboration with stakeholders².

NEW QUESTION # 112

During which of the project lifecycle phases should deployment activities be added to the plan?

- A. Planning phase
- B. Delivery phase
- C. Development phase
- D. Deployment phase

Answer: C

Explanation:

AgilePM's lifecycle comprises Pre-Project, Feasibility, Foundations, Evolutionary Development (Development), Deployment, and Post-Project. Deployment is executed in the Deployment phase, but AgilePM expects deployment planning to be identified early and progressively elaborated as part of ongoing planning during Evolutionary Development. As timeboxes deliver verified increments, the team refines release content, readiness activities, and transition tasks (training, data migration, cutover, support). Embedding deployment activities into the plans during Development ensures that release preparation progresses continuously-not as a late-stage bolt-on-supporting predictable cadence and benefits enablement. While Foundations establishes the initial approach and high-level plans, the detailed, actionable deployment tasks and their scheduling are added and maintained within the Development phase planning cycles so the upcoming Deployment phase can execute smoothly. Hence, from the options provided, the correct choice is Development phase.

NEW QUESTION # 113

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