

# MSP-Practitioner Examcollection Dumps Torrent | MSP-Practitioner Lab Questions



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## Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>• Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.</li></ul>
Topic 6	<ul style="list-style-type: none"><li>• Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.</li></ul>
Topic 7	<ul style="list-style-type: none"><li>• Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.</li></ul>

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## MSP-Practitioner Lab Questions & Actual MSP-Practitioner Test Answers

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## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q66-Q71):

### NEW QUESTION # 66

The programme is in the middle of Tranche 2 and a new SRO has been appointed. In order to understand the current status of the programme, the SRO has asked for a health check to be carried out. The health check was not in the assurance plan, and there is no budget available to pay for an external auditor. As a result, the programme manager has agreed with the SRO that a senior member of the portfolio office, who is acting as the programme office lead, should complete the health check instead.

How well does this action by the programme manager apply the 'assurance' theme, and why?

- A. It applies it well, because a health check should give the SRO reassurance that the programme is being run in a compliant way
- **B. It applies it well, because the programme office lead has the skills to carry out a health check to assess progress against plans and identify areas of the programme that need attention**
- C. It applies it poorly, because assurance activities should have been planned in the plan progressive delivery' process and remain unchanged throughout the programme
- D. It applies it poorly, because the programme board should undertake health checks on behalf of the SRO to identify areas for improvement

**Answer: B**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Assurance Theme in MSP 5th Edition emphasizes that assurance should be risk-based and proportional.

While independence is a success factor, the framework also recognizes that "internal" assurance-conducted by individuals with the right skills who are not the direct project managers-is a valid and necessary part of the assurance landscape.

In this scenario, the Programme Office Lead (who is a senior member of the portfolio office) is tasked with the health check. Option A is the correct answer because, within the MSP 5th Edition guidance, the Programme Office is responsible for providing standards, support, and "second-line" assurance. Even if the health check was not in the original Assurance Plan, MSP is designed to be flexible; an SRO has the authority to request ad-hoc assurance if they perceive a risk or need to understand the status of a transformation. The Programme Office Lead possesses the specialized knowledge of MSP processes and organizational standards to identify areas of concern. While an external auditor (third-line) offers more independence, the internal lead provides a cost-effective and immediate source of expertise to meet the SRO's needs. The key is that the person conducting the check must have the requisite skills to evaluate the programme against its defined governance and objectives, which a senior portfolio office member is expected to possess.

### NEW QUESTION # 67

Which of the following statements is NOT TRUE?

- A. The Programme Manager is responsible for the Blueprint.
- **B. The SRO is accountable for confirming Programme Mandate.**
- C. The SRO is accountable for the Programme Brief.
- D. The Programme Manager is responsible for the Vision Statement.

**Answer: B**

### NEW QUESTION # 68

Which of following is input for 'managing the tranches'?

- A. Programme preparation plan

- B. Programme Brief
- C. Assurance review reports
- **D. Approval to proceed**

**Answer: D**

Explanation:

Approval to proceed is a critical input for the 'Managing the Tranches' process. Without formal approval, the programme cannot move into tranche delivery phases. The MSP Practitioner specifies: "Without approval to proceed, programme will not enter this process." This highlights the formal gating and control process essential for structured programme progression.

#### **NEW QUESTION # 69**

Which of the following is Not a core element of successful communication?

- A. Stakeholder identification and analysis
- B. Message Clarity and consistency
- **C. Identifying correct people to communicate**
- D. Feedback Collection system

**Answer: C**

#### **NEW QUESTION # 70**

The CFO has specified the need to calculate the Net Present Value (NPV) to demonstrate the return on investment for the programme. How should the resulting benefit be expressed?

- A. As a non-financial measure of benefit
- B. As growth resulting from additional sales due to unified staff contracts
- **C. As cost savings vs budget due to HR efficiencies**
- D. As a cash proxy of reduced costs resulting from increased customer satisfaction

**Answer: C**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

In MSP 5th Edition, the 'Justification' and 'Benefits' themes emphasize that benefits must be measurable and expressed in a way that allows for objective assessment of the programme's value. When a CFO requests a Net Present Value (NPV) calculation, they are looking for a financial representation of the programme's worth. NPV is a financial metric used to represent the value of future cash flows in today's terms. Therefore, the benefits feeding into this calculation must be expressed in financial terms.

Option B is the correct answer because "cost savings" are tangible, financial benefits that can be directly used in an NPV calculation. In the context of the UU scenario, HR efficiencies leading to reduced staff costs provide a direct cash-flow impact. While Option C (additional sales) is also financial, it is often more speculative than cost savings. Option D uses a "cash proxy," which is a technique used in MSP to assign a monetary value to non-financial benefits (like customer satisfaction), but since the scenario specifically mentions HR efficiencies and cost-saving metrics are already available, a direct financial measure is preferred for a formal NPV.

Option A is incorrect because non-financial measures (like brand reputation) cannot be directly included in an NPV formula without conversion. MSP 5th Edition stresses that the Business Case must be supported by a robust Benefit Realization Plan where financial benefits are clearly quantified to justify the investment.

#### **NEW QUESTION # 71**

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