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1. Which of the following TOGAF components was created to enable architects to design architectures addressing Boundaryless Information Flow?

- A. The Architecture Repository
- B. The Enterprise Continuum
- C. The Integrated Information Infrastructure Model
- D. The TOGAF Technical Reference Model

Answer: C

2. Which of the following best describes the TOGAF Technical Reference Model?

- A. It is a detailed data model that can be tailored to specific industries
- B. It is an example of a Common Systems Architecture
- C. It is a fundamental architecture upon which more specific architectures can be based
- D. It is a model of application components and application services software, including brokering applications

Answer: C

3. Which one of the following statements about the structure of the TOGAF 9 document is true?

- A. Part I, the Enterprise Continuum, describes a model for structuring a virtual repository
- B. Part II, the Architecture Development Method, describes the definitions of terms used in TOGAF, and the changes between versions of TOGAF
- C. Part III, Tools and Support, describes a collection of guidelines and techniques used in the other parts of TOGAF
- D. Part VI, TOGAF Reference Models, includes a model for release management of the TOGAF specification
- E. Part VII, the Architecture Capability Framework, describes processes and skills to establish an enterprise function

Answer: E

4. Which phase of the ADM ensures that implementation projects conform to the defined architecture?

- A. Requirements Management

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## The Open Group TOGAF 9 Combined Part 1 and Part 2 Sample Questions (Q20-Q25):

### NEW QUESTION # 20

You are working as an Enterprise Architect. The company you work for creates and sells products targeted at the end-user market, which are sold through retail organizations worldwide.

The company is embarking on a Digital Transformation where it will expand its offerings from physical products to also include digital products and digital services. This includes enabling each of its product lines to offer digital products or services associated with their existing physical products.

The feedback from customers is that they do not find much value in these direct-to-consumer digital products.

Analysis of the data on how the products are being used and who is using them shows that the products are not reaching the target audience that they were designed for, leading to a failure to meet the revenue goals.

The product manager is seeking advice on how to tackle these problems, while making sure that the products still comply within the guardrails set by the EA team.

You are part of the Enterprise Architecture Team. The company uses Agile product management techniques and Agile development practices. The EA team works with the product management teams, supporting and enabling the Agile development teams.

You are working with the EA Team Leader to develop a plan for the overall Digital Transformation project.

You have been asked to work on a specific product line, which is experimenting with new direct-to-consumer digital products using a third-party platform. The product development for this experiment took a Minimum Viable Architecture approach, including a shallow architecture development iteration with a focus on the Application Architecture, followed by a quick and minimal implementation.

The Enterprise Architecture practice at the company is sponsored by the Chief Technology Officer. The EA team has operated successfully for several years and has well-developed processes based on the TOGAF standard. The EA team's responsibilities include architecting product development processes and customer experience.

The EA team leader wants to know how to gather information in order to respond to the product manager.

- A. You would review the baseline architecture for ADM Phase B to determine what gaps in functionality have been missed in the target architecture that would meet the customer's needs and attract the target audience. You would research emerging new technologies and draw up a list of alternatives that would increase the value proposition for the target audience. You would then define candidate roadmap components from the alternatives and develop a proposed schedule for deployment using a just-in-time approach. This will provide the product manager with the needed guidance to address the concerns raised.
- B. You would perform another iteration of ADM Phases B-C. This would include the development of a description in the Architecture Definition Document of how the product architecture needs to operate to achieve the business goals, and how the application will support the needs of the business as well as the customers. The Data Architecture should identify tools for data capture that would help with analysis of the concerns raised by the product manager.
- C. You would revise the target architecture for ADM Phase B and create new architecture models to address the issues raised. The modeling techniques should identify different groups of customers, what they find valuable, how much it costs to serve them, and the resulting revenue. You would examine the customer value by use of value stream mapping to break down the activities for the direct-to-consumer products. You would investigate different target Business Architecture alternatives.
- D. You would focus on the target Application Architecture, revising it to better align with the overall Digital Transformation plan. You would write a new Statement of Architecture Work and submit it for review by the EA team leader. The Statement of Architecture Work should include a detailed project description and a work plan. Once approved by the EA team leader, you would conduct a full ADM cycle based on the Statement of Architecture Work to gather all the necessary information to address the issues raised by the product manager.

**Answer: C**

Explanation:

Option A correctly addresses the issue by focusing on understanding customer value through Business Architecture modeling and value stream mapping. These approaches, supported by TOGAF's ADM Phase B, help ensure that the architecture aligns with customer needs and improves revenue generation.

Options B, C, and D either neglect customer-focused modeling or emphasize unnecessary phases like complete ADM cycles, which would delay actionable insights for the product manager.

### NEW QUESTION # 21

What level of the Architecture Landscape provides a long-term summary view of the entire enterprise?

- A. Capability Architecture
- B. Tactical Architecture
- C. Strategic Architecture
- D. Operational Architecture
- E. Segment Architecture

**Answer: C**

### NEW QUESTION # 22

Which of the following best describes the TOGAF classification in Phase H for a rearchitecting change?

- A. A change driven by a requirement to reduce investment
- B. A change driven by a requirement to derive additional value from the existing investment
- C. A change driven by a requirement to reduce costs
- D. A change driven by a requirement to increase investment in order to create new value for exploitation
- E. A change driven by a requirement to re-align with the business strategy

**Answer: D**

### NEW QUESTION # 23

Scenario:

Please read this scenario prior to answering the Question

You are serving as the Chief Architect for a large, global commodities trading company which has been growing rapidly through a series of acquisitions.

Each business is performing well in its markets. However, the lack of integration between headquarters and the business units has increasingly caused problems in the handling of customer and financial information. The inability to share information across businesses has resulted in lost opportunities to

"leverage the synergies" that had been intended when the businesses were acquired. At present, each business unit maintains its own applications. Despite an earlier initiative to install a common application to manage customer, products, supplier, and inventory information, each business unit has different ways of defining each of these core elements and has customized the common application to the point where the ability to exchange information is difficult, costly, and error-prone.

As a result, the company has made the decision to introduce a single enterprise-wide application to consolidate information from several applications that exist across the lines of business. The application will be used by all business units and accessed by suppliers through well defined interfaces.

Refer to the Scenario

As part of the process for establishing the Enterprise Architecture department, you are developing a set of architecture principles to guide the activities.

You need to specify the best approach for this work.

Based on TOGAF 9, which of the following is the best answer?

- A. You define a set of principles that support the preferred best practices embodied in the Enterprise Architecture department charter. You publish the principles on the corporate intranet to ensure widespread acceptance and compliance. You then schedule regular periodic Compliance Assessments with individual business units to check that they have made satisfactory progress toward meeting the objectives and conditions embodied in the principles.
- B. You examine the mission statements for the company and each of its businesses, together with the corporate value statements. Based on that, you work with the Architecture Board to define the principles. When developing the principles you ensure that they actively promote the alignment of IT with the corporate business strategies. You then hold a series of review meetings with all the relevant stakeholders, including senior management, ensuring their support.
- C. You examine the mission statements for the company and each of its businesses, together with the corporate value statements. Based on that, you define a set of principles and review with the CIO. When developing the principles you ensure that they actively promote the alignment of IT with the business strategies and initiatives of the company. You then seek the endorsement of the CIO and senior management.
- D. You gather information from credible industry sources in the commodities business. Based on that, you assess current trends and apply that to defining a set of principles that embody best practices. You select architecture principles that do not

conflict with each other and that should be stable. You ensure that all the principles are realistic and avoid including principles that are obvious.

**Answer: B**

#### **NEW QUESTION # 24**

Scenario: Intrepid Space Industries

Please read this scenario prior to answering the question

Intrepid Space Industries is the prime contractor for the Telesto Unmanned Spacecraft program. Over the course of this contract, the company has grown rapidly by acquisition and has inherited numerous different procurement processes and related IT systems. Intrepid is moving aggressively to consolidate and reduce redundant procurement processes and systems. The CEO has announced that the company will seek to leverage higher volume discounts and lower related IT support costs by instituting a preferred supplier program.

To achieve this goal, Intrepid needs to define Baseline and Target Architectures. These architectures must address key stakeholders' concerns such as:

1. What groups of people should be involved in procurement-related business processes?
2. What current applications do those groups use?
3. Which procurement-related business processes are supported by zero, one, or many existing applications?
4. What are the overall lifetimes of the Request for Proposal and Purchase Order business objects? What non-procurement applications will need to be integrated with any new procurement applications?
5. What data will need to be shared?

At present, there are no particularly useful architectural assets related to this initiative, so all assets need to be acquired and customized or created from scratch. The company prefers to implement existing package applications from systems vendors with little customization.

The architecture development project has just completed its Architecture Context iteration cycle and is about to begin the Architecture Definition iteration cycle. Intrepid is using TOGAF for its internal Enterprise Architecture activities. It uses an iterative approach for executing Architecture Development Method (ADM) projects.

The architecture development project has just completed its Architecture Context iteration cycle and is about to begin the Architecture Definition iteration cycle.

Refer to the Intrepid Space Industries Scenario.

You are serving as the Lead Architect.

You have been asked to identify the most appropriate architecture viewpoints for this situation.

Based on TOGAF 9, which of the following is the best answer?

A: In the early iterations of the Architecture Definition:

Describe the Baseline Business Architecture with a Baseline Business Process catalog

Describe the Baseline Application Architecture with a Technology Portfolio catalog

Describe the Baseline Data Architecture with a Data diagram

In the later iterations of the Architecture Definition:

Describe the Target Business Architecture with an Actor/Process/Data catalog

Describe the Target Application Architecture with a System/Technology matrix

Describe the Target Data Architecture with a Data Dissemination diagram

B: In the early iterations of the Architecture Definition:

Describe the Target Business Architecture with a Business Service/Function catalog and a

Business Interaction matrix

Describe the key business objects with Product Lifecycle diagrams

Describe the Target Application Architecture with Application Communication diagrams and an

Application Interaction matrix

Describe the Target Data Architecture with a Data Entity/business Function matrix and a System/

Data matrix

In the later iterations of the Architecture Definition:

Describe the Baseline Business Architecture with a Business Service/Function catalog and a

Business Interaction matrix

Describe the Baseline Application Architecture with a System/Organization matrix and a System/

function matrix

Describe the Baseline Data Architecture with a Data Entity/Data Component catalog

C: In the early iterations of the Architecture Definition:

Describe the Target Business Architecture with a Business Service/Function catalog and an

Organization/Actor catalog

Describe the key business objects with Data Lifecycle diagrams

Describe the Target Application Architecture with Application Communication diagrams and an

Application Interaction matrix

Describe the Target Data Architecture with a System/Data matrix

In the later iterations of the Architecture Definition:

Describe the Baseline Business Architecture with a Business Service/Function catalog and a

Business Interaction matrix

Describe the Baseline Application Architecture with an Application and User Location diagram and a

System/Function matrix

Describe the Baseline Data Architecture with a Data Entity/Data Component catalog

D: In the early iterations of the Architecture Definition:

Describe the Baseline Business Architecture with an Organization/Actor catalog

Describe the Baseline Application Architecture with a System/Function matrix

Describe the Baseline Data Architecture using a Data Entity/Data Component catalog

In the later iterations of the Architecture Definition:

Describe the Target Business Architecture with an Organization/Actor catalog

Describe the Target Application Architecture using Application Communication diagrams and an

Application Interaction matrix

Describe the Target Data Architecture with a System/Data matrix

- A. Option C
- B. Option D
- C. Option B
- D. Option A

**Answer: A**

## NEW QUESTION # 25

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