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The Open Group OGBA-101 Prüfungsplan:

Thema	Einzelheiten
Thema 1	• TOGAF Business Scenario method: The focal point of this OGBA-101 exam topic is the application of the TOGAF Business Scenario method.
Thema 2	• Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.
Thema 3	• Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.

- Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.

>> OGBA-101 Musterprüfungsfragen <<

OGBA-101 PrüfungGuide, The Open Group OGBA-101 Zertifikat - TOGAF Business Architecture Foundation Exam

Nun ist eine Gesellschaft, die mit den fähigen Leuten überschwemmt. Aber viele Fachleute fehlen trotzdem doch. Beispielsweise fehlen in der IT-Branche Techniker. Und die The Open Group OGBA-101 Zertifizierungsprüfung ist eine Prüfung, die IT-Technik testet. PrüfungFrage ist eine Website, die Ihnen Kenntnisse zur The Open Group OGBA-101 Zertifizierungsprüfung liefert.

The Open Group TOGAF Business Architecture Foundation Exam OGBA-101 Prüfungsfragen mit Lösungen (Q114-Q119):

114. Frage

Consider the following example value stream:

Which of the following statements is most correct?

- A. The value stream is decomposed into five sequential events.
- B. The value stream consists of five sequential subprocesses.
- **C. The value stream is decomposed into five value stream stages**
- D. The value stream is mapped to five subsidiary value streams.

Antwort: C

Begründung:

According to the TOGAF Series Guide to Value Streams (Version 1), a value stream stage is defined as "a distinct part of a value stream that represents a group of activities contributing to an overall result" 5. A value stream stage can be expressed as a noun phrase that indicates what outcome or state is achieved by completing the stage5. For example, some possible value stream stages are "Product Ordered", "Payment Processed", or "Customer Satisfied". The example value stream shows how an online retailer creates and delivers value for its customers by performing five value stream stages: "Acquire Retail Product", "Advertise Channels", "Display Products", "Enable Selection", "Process Payment", and "Deliver Product(s)" 5. Therefore, the value stream is decomposed into five value stream stages.

115. Frage

When developing a Business Architecture, which of the following is recommended if an enterprise has existing Architecture Descriptions?

- A. They should be added to the Governance Repository within the Architecture Repository.
- **B. They should be used as the basis for the Baseline Description.**
- C. They should be reviewed, and work packages identified for portfolio planning.
- D. They should be used to validate the business principles.

Antwort: B

Begründung:

When developing a Business Architecture, TOGAF provides guidance on how to leverage existing architecture descriptions to build a comprehensive and accurate Baseline Description. Here's a step-by-step explanation:

Existing Architecture Descriptions:

Existing architecture descriptions provide valuable insights into the current state of the enterprise's architecture. These descriptions can include documentation of processes, systems, technologies, and organizational structures.

Baseline Description:

The Baseline Description represents the current state of the enterprise architecture. It serves as the starting point for developing the Target Architecture and planning the transition from the current state to the future state.

Using Existing Descriptions:

Review and Analyze: Existing architecture descriptions should be reviewed and analyzed to understand the current state accurately. This involves identifying all relevant artifacts, documents, and data.

Integration into Baseline: The information from the existing descriptions should be integrated into the Baseline Description. This ensures that the Baseline accurately reflects the current state, providing a solid foundation for future planning.

Gaps and Opportunities: By using existing descriptions, architects can identify gaps in the current architecture and opportunities for improvement. This helps in formulating a more effective Target Architecture.

TOGAF ADM Reference:

Phase A: Architecture Vision: This phase involves establishing the architecture vision, which includes defining the scope and approach for the Baseline Description.

Phase B: Business Architecture: During this phase, the Baseline Business Architecture is developed using existing architecture descriptions as a key input.

In summary, using existing architecture descriptions as the basis for the Baseline Description ensures that the current state is accurately documented, providing a reliable foundation for developing the Target Architecture and planning the transition.

116. Frage

Consider the following extract of a model showing relationships between Business Architecture concepts:

What is the relationship labeled X?

- A. Creates
- B. Enables
- C. Receives
- D. Consists of

Antwort: D

Begründung:

In the context of TOGAF and Business Architecture, the diagram depicts the relationship between a Value Stream, Value Stage, and Value.

* Value Stream: Represents the end-to-end set of activities that create and deliver value to a stakeholder.

* Value Stage: A distinct step or phase within the Value Stream.

* Value: The benefit delivered to the stakeholder.

The relationship "X" indicates that a Value Stream is composed of multiple Value Stages.

Think of it like a journey (Value Stream) with multiple stops along the way (Value Stages). Each stage contributes to the overall value delivered at the end of the journey.

117. Frage

Consider the following:

You need to analyze a new value stream within the scope of a project.

Which of the following would you use?

- A. Converting the value stream stages to entities and then building a logical data model
- B. Combining information mapping with a business process model.
- C. An organization chart showing the business units that work with the enterprise and their value.
- D. Heat mapping by value stream stages.

Antwort: D

Begründung:

In TOGAF and other enterprise architecture practices, analyzing a value stream often involves understanding the various stages of the value stream and assessing how each stage contributes to business value. Heat mapping is a commonly used technique to visualize and analyze these stages, making it the most appropriate choice in this context.

Understanding Value Streams in TOGAF

A value stream represents a high-level view of how value is delivered to customers or stakeholders. It encompasses all the activities necessary to achieve a specific outcome, often broken down into stages. In TOGAF's Business Architecture, value stream mapping is a key activity for analyzing and understanding these value stages, enabling architects to identify areas for improvement.

Heat Mapping as an Analysis Technique

Heat mapping by value stream stages is a visualization technique that highlights the effectiveness or performance of each stage in the value stream. By applying a heat map, architects can easily see which stages are performing well (often marked in "cool" colors) and which stages may need improvement (often marked in "hot" colors). This is particularly useful for identifying bottlenecks,

redundancies, or inefficiencies within the value stream, which is essential for project analysis.

Why Other Options are Incorrect:

Option A (Converting value stream stages to entities and building a logical data model):

Building a logical data model involves defining data entities and their relationships, which is more relevant for data architecture. It does not directly contribute to analyzing a value stream's stages or performance within a project scope.

Option C (An organization chart showing business units and their value):

An organization chart shows hierarchical relationships and roles within the enterprise, which does not specifically address value stream stages. While it may help understand which units are responsible for different parts of the value stream, it doesn't provide insight into the performance or effectiveness of each stage.

Option D (Combining information mapping with a business process model):

Information mapping with a business process model is more suited for detailed process analysis. It involves mapping information flows within processes but doesn't directly address analyzing value stream stages. Value streams are typically at a higher level than detailed business processes, focusing more on outcomes than specific activities.

Conclusion: Heat mapping by value stream stages (Option B) is the most effective tool for analyzing a new value stream within the project scope, as it provides a visual assessment of each stage's performance and identifies areas for improvement.

Reference:

TOGAF Standard, Version 9.2, Value Stream Mapping Techniques

118. Frage

Which of the following lists the components of a business capability?

- A. Name, Statement, Rationale, Implications
- **B. Roles, Processes, Information, Resources**
- C. Vision, Rating, Risks, Actions
- D. Measure, Process, Service, Capability

Antwort: B

Begründung:

Business capabilities in TOGAF are defined as the ability of an organization to achieve a specific purpose or outcome. The components that make up a business capability typically include:

* Roles: The responsibilities and positions within the organization that support the capability.

* Processes: The activities and workflows that are essential to the functioning of the capability.

* Information: The data and knowledge necessary for the capability to operate effectively.

* Resources: The assets, such as people, technology, and materials, required to support the capability.

This comprehensive definition ensures that each capability is fully understood in terms of the resources and activities required to deliver its intended outcomes.

119. Frage

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