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The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q172-Q177):

NEW QUESTION # 172

Which of the following best describes the class of information known as the Reference Library within the Architecture Repository?

- A. Guidelines and templates used to create new architectures
- B. Processes to support governance of the Architecture Repository
- C. Specifications to which architectures must conform
- D. A record of the governance activity across the enterprise

Answer: A

Explanation:

Explanation

The class of information known as the Reference Library within the Architecture Repository contains guidelines and templates used to create new architectures. The Reference Library provides a set of resources that can be leveraged or customized for specific architecture development purposes. It includes generic building blocks, patterns, models, standards, frameworks, methods, techniques, best practices, etc. Reference:

The TOGAF Standard | The Open Group Website, Section 2.4 Architecture Repository.

NEW QUESTION # 173

Please read this scenario prior to answering the question

You are employed as an Enterprise Architect within a clinical research and health technologies company. The company is dedicated to transforming healthcare with new ideas and advancements. The company has multiple divisions that cover different aspects of the business.

The company's Enterprise Architecture (EA) department has mature, well-developed architecture governance and development processes following the TOGAF standard.

In addition to the EA program, the company has a number of management

frameworks in use. The Architecture Board includes representatives from each division of the company. The Chief Information Officer (CIO) is the sponsor of the Enterprise Architecture program. The CIO has actively encouraged architecting with agility within the EA department as the preferred approach for projects.

Many of the company's rivals have begun using Artificial Intelligence (AI) in their operations, and the indications are that this will be transformative for healthcare delivery. This is something the EA department has been interested in for a while, and they had recently submitted an architecture Change Request which was approved. As a result, the CIO has approved a Request for Architecture Work to investigate the implementation of AI in the company.

Areas for evaluation include:

How can staff use AI daily in their current roles?

How can AI enhance access to care for patients, and how to make that experience seamless?

How can AI offer new workplace platforms and tools to increase efficiency?

Some of the top managers are worried about a change in the way of working, and if it will achieve the goals. Many are not confident that the company's risk management processes are adequate for a company-wide integration of generative AI. There are also questions from staff about whether enough specific guidelines and policies have been put in place for responsible use of AI.

Refer to the scenario

You have been assigned to the architecture development and asked how to address the concerns and manage risk for the project.

How do you begin?

Based on the TOGAF standard which of the following is the best answer?

- A. You recommend that all the stakeholders be identified, and a Communications Plan created to address the most powerful and influential stakeholders. This plan should include a report that summarizes the key features of the architecture with respect to each division and reflects the stakeholders' requirements. You will check with each key stakeholder that their concerns are being addressed. Risk mitigation should be explicitly addressed as a component of the architecture being developed.
- B. You recommend that an analysis of the stakeholders is carried out. This will allow the architects to define groups of stakeholders who have common concerns and include development of a Stakeholder Map. The concerns and relevant views should then be defined for each group and recorded in the Architecture Vision document. To mitigate risk, you include a requirement that there be progressive development of the target architecture to ensure there is regular feedback.
- C. You recommend creation of a simple solution concept diagram to show how the stakeholders will be impacted, and the benefits to the firm. You would also create a benefits diagram showing the various opportunities from adoption of AI-based solutions. A meeting should be held with the main stakeholders to review the diagrams. They can then decide the priorities and

- sequencing decisions for the architecture development. Risk will be evaluated when defining the Architecture Roadmap.
- D. You recommend that models be created for the Draft Business, Data, Application, and Technology Architectures. These can be used to minimize risk, and make sure that the system meets the local regulations for each division. Together with the problem description, and requirements, these should be included in the Architecture Vision document. A formal review should be held with the stakeholders to verify that their concerns are included in the Architecture Vision.

Answer: B

Explanation:

In this scenario you are right at the start of an ADM cycle: a Request for Architecture Work has been approved to investigate AI, and there are strong stakeholder concerns and risk questions. According to the TOGAF standard, the correct place to start is Phase A: Architecture Vision, with a strong focus on stakeholder management and capturing their concerns and required views.

Option A is the only answer that correctly reflects this:

- * Stakeholder analysis & Stakeholder Map (Phase A core task) TOGAF explicitly states that in Phase A you must:
- * Identify stakeholders
- * Analyze and group them by common concerns
- * Use a Stakeholder Map to understand their influence, interest, and required engagement
- * Determine which views/viewpoints are needed to address their concerns in the architecture description coe.qualiware.com+1 Option A says:

"analysis of the stakeholders ... define groups of stakeholders who have common concerns and include development of a Stakeholder Map. The concerns and relevant views should then be defined for each group and recorded in the Architecture Vision document." This is exactly how TOGAF describes stakeholder management and views in Phase A:

- * Stakeholder Map to classify and prioritize stakeholders
- * Concerns and required views captured and traced
- * These elements feeding into the Architecture Vision deliverable Visual Paradigm TOGAF+1
- * Concerns, views, and Architecture Vision TOGAF emphasizes that architecture views are constructed to address specific stakeholder concerns; you do not just build generic models. www.opengroup.org+1
- * Option A explicitly links concerns # views # Architecture Vision, which aligns with TOGAF guidance for early phases.
- * Capturing this in the Architecture Vision provides a high-level, shared understanding of what the AI initiative is trying to achieve and how stakeholder issues (e.g., responsible AI, risk processes, change in way of working) will be addressed.
- * Risk management and "architecting with agility" In the scenario, the CIO has encouraged architecting with agility. TOGAF is compatible with incremental and iterative development of the target architecture, especially when there is high uncertainty and risk. www.conexiam.com

* Option A includes:

"a requirement that there be progressive development of the target architecture to ensure there is regular feedback."

* This "progressive development" and frequent feedback loop is exactly how you mitigate risk in an AI-heavy, change-sensitive initiative:

- * Frequent stakeholder feedback
- * Early validation of assumptions
- * Ability to adjust scope, constraints, and principles as risk and understanding evolve. This directly addresses management's worry about the change in the way of working and whether risk management and responsible AI policies are adequate: these become explicit stakeholder concerns and requirements that are iteratively refined.

* Why the other options are weaker / not TOGAF-aligned as a starting point

* Option B

* Focuses mainly on a Communications Plan and powerful stakeholders.

* While TOGAF does expect a stakeholder communications plan, it is derived from a proper stakeholder analysis and Stakeholder Map, not a substitute for it.

* It also treats risk as a "component of the architecture" rather than something to be addressed early through stakeholder concerns, principles, and iteration.

* Option C

* Jumps straight to a solution concept diagram and benefits diagram and defers risk evaluation to when the Architecture Roadmap is defined (Phase E).

* In TOGAF, risk and stakeholder concerns must be addressed already in Phase A and refined throughout, not postponed to roadmap development.

* Option D

* Proposes creating draft Business, Data, Application, and Technology models and putting them into the Architecture Vision.

* This is too detailed for the starting point: Phase A is about a high-level vision, not full draft core architecture models (those belong in Phases B, C, D).

* It also doesn't emphasize Stakeholder Mapping and grouping by concerns, which is central to resolving the worries about way of working, risk, and responsible AI.

In summary, Option A is the best and TOGAF-consistent way to begin:

- * Start inPhase A: Architecture Vision
- * Performstakeholder analysisand create aStakeholder Map
- * Define stakeholderconcernsandrelevant views
- * Record them in theArchitecture Vision
- * Add an explicit requirement forprogressive (iterative) development of the target architecture for continuous feedback and risk mitigation

NEW QUESTION # 174

Which of the following is included as part of Architecture Governance?

- A. Interacting with the CxO level on Enterprise Architecture
- B. Managing Stakeholders and their requirements
- C. Creating and maintaining the Statement of Architecture Work though out the ADM cycle
- D. **Ensuring compliance with internal and external standards and regulatory obligations**

Answer: D

Explanation:

Ensuring compliance with internal and external standards and regulatory obligations is one of the activities included as part of Architecture Governance. Architecture Governance is the practice and orientation by which enterprise architectures and other architectures are managed and controlled at an enterprise-wide level. It involves establishing processes, roles, responsibilities, policies, and standards to ensure that architectures are aligned with the enterprise's strategy and objectives, and meet the quality and performance requirements. Reference: The TOGAF® Standard | The Open Group Website, Section 3.3.6 Architecture Governance.

NEW QUESTION # 175

Consider the following statements

- 1 A whole corporation or a division of a corporation
- 2 A government agency or a single government department
- 3 Partnerships and alliances of businesses working together such as a consortium or supply chain

What are those examples of according to the TOGAF Standard?

- A. Enterprises
- B. Business Units
- C. Architectures Scopes
- D. Organizations

Answer: A

Explanation:

Enterprises are examples of the scope of an architecture according to the TOGAF Standard. An enterprise is defined as any collection of organizations that has a common set of goals and/or a single bottom line. Enterprises can be whole corporations or divisions of a corporation, government agencies or single government departments, partnerships and alliances of businesses working together, etc. Reference: The TOGAF Standard | The Open Group Website, Section 2.1 Core Concepts.

NEW QUESTION # 176

Consider the following descriptions of deliverables consumed and produced across the TOGAF ADM cycle.

- * General rules and guidelines, intended to be enduring and seldom amended, that inform and support the way in which an organization sets about fulfilling its mission
- * A set of quantitative statements that outline what an implementation project must do in order to comply with the architecture.
- * A document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle
- * The scope and approach that will be used to complete an architecture development cycle Complete the sentence. Deliverable 3 is the, deliverable 4 is a deliverable from

- A. Stakeholder Map, Phase G
- B. Architecture Requirements Specification, Preliminary Phase

- C. Request for Architecture Work, Phase A
- D. Architecture Definition Document, Phase H

Answer: C

Explanation:

In TOGAF's ADM, the Request for Architecture Work is the deliverable issued by the sponsoring organization (or stakeholder) to formally request that the architecture team perform a full architecture development cycle. That corresponds to your "deliverable 3." Then, the architecture team responds by producing a Statement of Architecture Work (in Phase A), which defines the scope, constraints, approach, and highlevel tasks for the architecture development. That is your "deliverable 4" (the scope and approach). Thus deliverable 3 is the Request for Architecture Work, and deliverable 4 is generated in Phase A. The Request triggers the cycle; the Statement of Architecture Work (in Phase A) lays down how the architecture work will proceed, including scoping and approach.

NEW QUESTION # 177

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