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## BCS ISTQB Certified Tester Advanced Level - Test Management v3.0 Sample Questions (Q12-Q17):

### NEW QUESTION # 12

Which one of the following metrics is primarily used to measure the achievement of a test objective and reported in a test completion

report?

- A. Accumulated number of resolved defects versus accumulated number of defects
- **B. Number of automated test cases versus planned automated test cases**
- C. Actual versus planned estimation (in hours) for testing activities
- D. Code coverage

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

The syllabus explains that test objectives are agreed during planning and achievement against these objectives is assessed and reported in test completion. A common objective is to automate a defined proportion of tests; the metric "number of automated test cases versus planned automated test cases" directly measures the degree to which that objective was achieved and is reported in completion.

A (code coverage) and C (defect trends) are valuable but are not inherently tied to a specific stated objective unless such a target was set (e.g., 80% branch coverage).

B is a monitoring metric (variance to plan) rather than a direct measure of objective achievement. (Reference:

CTAL-TM v3.0 - Test Planning, Monitoring, and Control and Testing Process (Test Completion): defining measurable test objectives; reporting objective achievement in the test summary/completion report.)

### NEW QUESTION # 13

You are a tester working in an Agile team in the finance domain. The team consists of 6 members, and you are the only tester. The team is responsible for the development and maintenance of a mobile front-end application. The application is considered to be critical with respect to customer impact and market branding.

You have been asked to identify which test management activity needs to be performed within the team to enhance test maturity and achieve a higher level of product quality.

Which test management activity would you recommend the team should adopt?

- A. Define quality criteria for user stories and acceptance criteria
- B. Increase coverage by automating more tests
- **C. Perform product risk identification and analysis**
- D. Provide detailed estimations early for each test level

**Answer: C**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

The syllabus positions product risk analysis as a core activity for test managers to prioritize testing and allocate effort.

Performing product risk identification and analysis drives the selection of features, levels, and test types to focus on, informs coverage depth, and guides where to automate for maximum value. While defining acceptance criteria (A) is important and often handled during backlog refinement, and automation (D) is valuable, without risk analysis the team cannot ensure efforts target the most critical quality risks—especially for high-impact, customer-facing mobile applications (CTAL-TM v3.0 Syllabus, chapter on Risk-Based Testing: risk identification, analysis, and applying risk to test prioritization and coverage).

### NEW QUESTION # 14

Which of the following is not something you should do when performing a Belbin assessment with an Agile team?

- A. Feedback is provided to the individual team members by another team member using the observer assessment questionnaire.
- **B. The team should not align the team's roles with the team's goals and expectations. These should be kept independent.**
- C. Team members use a self-assessment questionnaire to identify their own strengths and weaknesses in relation to nine Belbin roles.
- D. The team member roles should be balanced with the Belbin team roles model to identify any missing or overrepresented roles and adjust accordingly.

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

The syllabus introduces Belbin team roles as a tool to balance roles in a team and improve collaboration. It notes the use of self-assessment and observer feedback and stresses aligning team composition and role usage with the team's goals and context. Therefore, statement Dis is incorrect: teams should align roles with team goals and expectations; keeping them "independent" runs counter to the intended use of Belbin roles in Agile teams.

(ISTQB CTAL-TM v3.0 - Chapter "People Skills - Team Composition": Belbin roles, use of self/observer assessments, and aligning role mix with team goals.)

### NEW QUESTION # 15

In multi-team environments with hybrid software development approaches, there are various challenges in the context of defect management, such as:

- i. Alignment of defect attributes to be used
- ii. Prioritisation of defects
- iii. Alignment of the approach for defect fixes

Solutions to the above-mentioned challenges include:

- A. Synchronisation between the defect management tools
- **B. Transparency of plans by sharing them between teams via dashboards** Which solution is related to which challenge?
- C. A = ii, B = i, C = iii
- D. A = i, B = ii, C = iii
- E. A = i, B = ii, C = i
- F. A = i, B = iii, C = ii
- G. The product owner should be involved in the defect management meetings

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

ii. Prioritisation of defects # A. Product owner involvement: The PO (or equivalent business authority) ensures business-value/risk-based prioritization is consistent across teams.

i. Alignment of defect attributes # B. Tool synchronization: To align fields/attributes/statuses, teams synchronize or harmonize defect management tools and schemas.

iii. Alignment of approach for fixes # C. Transparent shared dashboards: Shared plans/dashboard support coordination on how/when fixes are implemented across teams, improving consistency and visibility. This mapping reflects the syllabus coverage of organization-level test management, multi-team governance, tool alignment, and cross-team transparency practices in hybrid/Agile environments (CTAL-TM v3.0, Chapter 2:

Test Management in the Organization; Chapter 5: defect management coordination and reporting).

### NEW QUESTION # 16

You have been contracted to manage the user acceptance testing of a new reservation system for a travel agency. The reservation system is being developed by a third party. Detailed specifications are available, and an estimate of the total development effort exists. The system will be delivered in four agreed increments.

Which of the following estimation techniques would be most appropriate to use in this context?

- **A. Estimation based on ratios**
- B. Wide-band Delphi
- C. Extrapolation
- D. Planning poker

**Answer: A**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

The syllabus describes ratio-based estimation (e.g., estimating test effort as a proportion of known or estimated development effort) as appropriate when reliable development-effort data or estimates and clear scope are available. Here, detailed specifications exist,

overall development effort is estimated, and increments are defined-conditions well-suited to ratio-based estimation. Extrapolation requires comparable historical test data for this context. Wide-band Delphi is useful when data is scarce and expert consensus is needed. Planning poker is typically used by Agile development teams to size user stories, not for contracting UAT with a third party.

## NEW QUESTION # 17

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