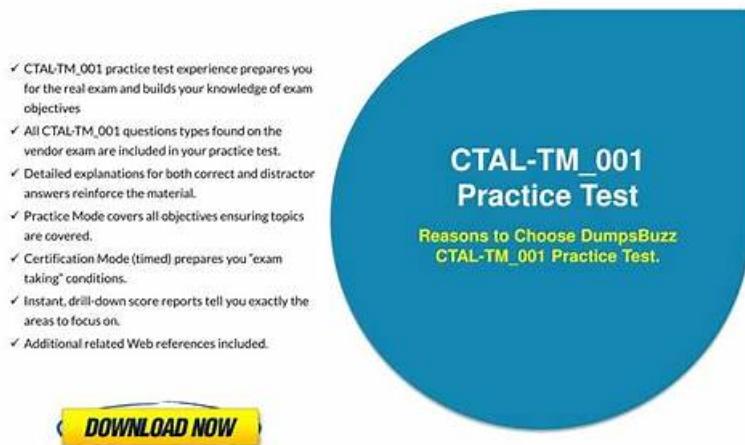


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## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q40-Q45):

### NEW QUESTION # 40

You are reviewing the project's traceability matrix after the first cycle of testing. You have discovered that new requirements have been introduced and others have changed.

What should you do? [2]

- A. Ask for more time and budget for testing
- B. **Re-assess the test coverage.**
- C. Update the "lessons learned" document to avoid future issues similar to this.
- D. Assign the new requirements to a maintenance release, update the test documentation for the changed requirements.

**Answer: B**

Explanation:

The best action that you should take in this situation is to re-assess the test coverage. This is because the traceability matrix is a document that shows the relationship between the requirements and the test cases, and it can be used to measure the test coverage, which is the degree to which the requirements are tested. If new requirements have been introduced and others have changed, the test coverage may be affected, and some test cases may become obsolete or incomplete. Therefore, you should re-assess the test coverage and update the test cases accordingly, to ensure that the testing is consistent with the current requirements and the test objectives. Traceability Matrix - ISTQB not-for-profit association Reference: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Traceability Matrix - ISTQB not-for-profit association

**NEW QUESTION # 41**

Which of the following is a project risk mitigation step you might take as test manager? 1 credit

- A. Testing for performance problems
- B. Performing a project retrospective meeting using the test results after each increment
- **C. Arranging a back-up test environment in case the existing one fails during testing**
- D. Hiring a contractor after a test analyst leaves the company

**Answer: C**

Explanation:

Topic 5, Scenario 5, V2 "Human Resource System"

For the first increment of the new enterprise HR product you have performed a product risk analysis using the FMEA method. Five risk items have been identified and the likelihood and impact have been scored using scoring tables. This has resulted in the following scores:

Risk	Likelihood	Impact
Item 1 / International Software Testing Qualifications Board	10	2
Item 2	9	7
Item 3	7	9
Item 4	5	7
Item 5	5	5

**NEW QUESTION # 42**

In what way is the operations team usually involved in testing?

- A. To conduct security testing
- **B. To conduct operational acceptance testing**
- C. To conduct user acceptance testing
- D. To conduct end-to-end transactional testing

**Answer: B**

Explanation:

\* Operations Team Role in Testing:

\* The operations team ensures that the system meets operational requirements such as deployment, maintenance, and disaster recovery, which are validated during Operational Acceptance Testing (OAT).

\* Evaluation of Options:

- \* A is correct because OAT is typically conducted by the operations team.
- \* B (User acceptance testing) is conducted by end-users, not the operations team.
- \* C (Security testing) is typically handled by security experts.
- \* D (End-to-end transactional testing) is a functional testing activity, not specific to the operations team.

References and Syllabus Alignment:

\* OAT is highlighted under "Acceptance Testing" in the ISTQB syllabus (TM-1.2.7)

### **NEW QUESTION # 43**

Your test team has created a custom automation tool that will be used for an upcoming release. Now that the tool has been coded, what should be the next step?

- A. Perform an ROI study
- **B. Test the tool**
- C. Create the tool support guide
- D. Compare the new tool to open source tools

**Answer: B**

Explanation:

The next step after creating a custom automation tool is to test the tool itself. This is to ensure that the tool is reliable, functional, and compatible with the system under test. Testing the tool involves verifying its features, performance, usability, security, and stability. Testing the tool also helps to identify and fix any defects or issues before using it for the actual testing of the product. ISTQB Advanced Level Test Manager Syllabus

Top 7 Automation Testing Tools to Consider References:

- \* ISTQB Advanced Level Test Manager Syllabus
- \* Top 7 Automation Testing Tools to Consider - testRigor AI-Based ...

### **NEW QUESTION # 44**

Consider the following metrics:

a. Percentage of all product risks identified during initial risk analysis  
b. Average time taken by developers to fix defects for each severity level  
c. Statement coverage achieved by the component test suite  
d. Breakdown of defects detected by test level  
How many of the five primary dimensions for test progress monitoring have been addressed by these metrics?

SELECT ONE OPTION

- **A. 0**
- B. 1
- C. 2
- D. 3

**Answer: A**

### **NEW QUESTION # 45**

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