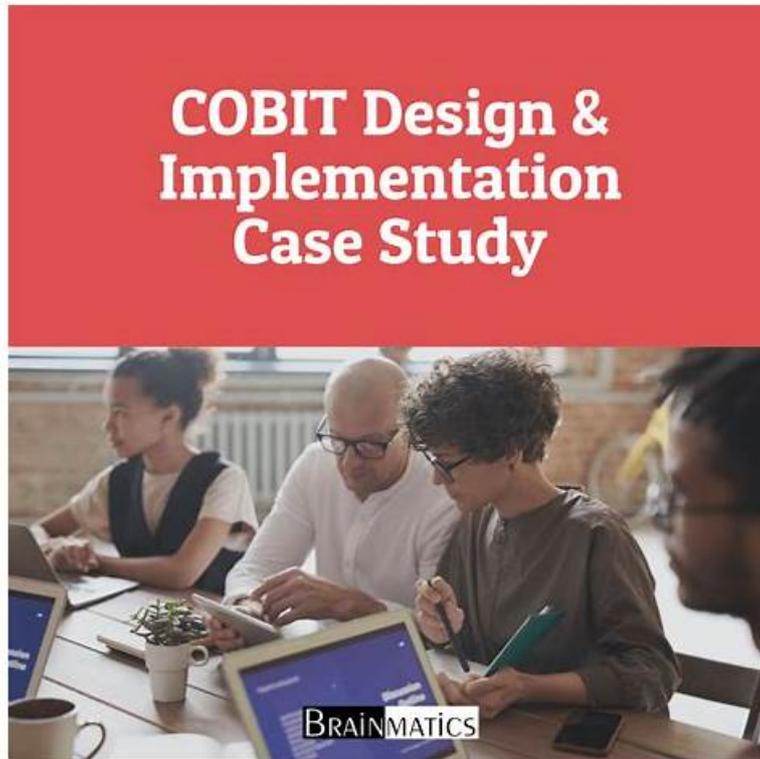


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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Topic 2	<ul style="list-style-type: none"> Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 3	<ul style="list-style-type: none"> COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.

Topic 4	<ul style="list-style-type: none"> • Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
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ISACA COBIT Design and Implementation Certificate Sample Questions (Q42-Q47):

NEW QUESTION # 42

Which of the following is a step in the process of refining the scope of the governance system?

- A. Invite key stakeholders to update the scope.
- B. Identify software alternatives to document the scope.
- C. Select the stakeholders involved in the governance system design.
- **D. Determine whether or not each design factor is applicable**

Answer: D

Explanation:

In the process of refining the scope of the governance system, determining whether or not each design factor is applicable is a critical step. This step ensures that the governance system is tailored to the specific needs and context of the enterprise.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 2: This chapter outlines the importance of assessing each design factor's applicability to ensure that the governance system is relevant and effective.

* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter emphasizes the need to refine the governance system's scope based on the specific design factors relevant to the enterprise.

By determining the applicability of design factors, enterprises can focus on the most pertinent aspects, ensuring a tailored and efficient governance system.

NEW QUESTION # 43

Which of the following will BEST enable management to identify all additional resources required to implement planned I&T changes?

- A. Creating a capability maturity model
- B. Performing a SWOT analysis
- C. Defining improvement opportunities
- **D. Conducting a gap analysis.**

Answer: D

Explanation:

Conducting a gap analysis will best enable management to identify all additional resources required to implement planned I&T changes. A gap analysis helps to identify the differences between the current state and the desired future state, highlighting the necessary resources and actions needed to bridge the gaps.

A gap analysis involves assessing the current capabilities, processes, and resources and comparing them to the requirements needed

to achieve the desired state. This process identifies specific gaps in resources, skills, and processes that need to be addressed to implement planned changes successfully.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 5: Discusses the use of gap analysis to identify the necessary resources and actions required for successful implementation.

* COBIT 2019 Design Guide, Chapter 2: Highlights the importance of understanding current capabilities and identifying gaps to inform the planning and resourcing of I&T changes.

By conducting a gap analysis, management can systematically identify and address resource needs, ensuring a comprehensive approach to implementing planned changes.

NEW QUESTION # 44

Which of the following would a COBIT implementation expert consider as a COBIT design factor in tailoring enterprise strategy?

- A. Business transformation
- **B. Cost leadership**
- C. Value delivery
- D. Risk optimization

Answer: B

Explanation:

In the context of COBIT 2019, design factors are essential for tailoring the governance system to the specific needs of an enterprise. These factors help shape the governance system to ensure it aligns with the enterprise's strategy, goals, and environment. When considering how to tailor the governance system to an enterprise strategy, a COBIT implementation expert would look at several design factors, one of which is cost leadership.

Detailed Explanation with References:

Cost Leadership (Option A): Cost leadership is a strategic objective where an organization aims to become the lowest-cost producer in its industry. This strategy can be a significant design factor in tailoring a governance system, as it impacts decisions on IT investments, process efficiencies, and cost management. In COBIT

2019, aligning IT governance with a cost leadership strategy involves ensuring that IT initiatives support cost reduction and operational efficiency, thereby enabling the organization to achieve competitive pricing.

Risk Optimization (Option B): While risk optimization is an essential component of IT governance, it is more related to managing and balancing risk rather than a design factor specifically tailored to enterprise strategy.

Business Transformation (Option C): Business transformation refers to major changes in an organization's processes, systems, or structure. It is more of a broader business objective rather than a design factor used specifically in the context of tailoring the governance system to an enterprise strategy.

Value Delivery (Option D): Value delivery focuses on ensuring that IT delivers value to the business. It is a core principle of IT governance but is not typically categorized as a design factor for tailoring enterprise strategy in COBIT 2019.

Conclusion: The correct answer is A. Cost leadership. Cost leadership as a design factor directly influences how the governance system is tailored to support the enterprise strategy of achieving the lowest cost production. This alignment ensures that the governance system supports strategic goals focused on cost efficiency and competitive pricing.

References:

ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

NEW QUESTION # 45

Which of the following is the BEST approach when developing an EGIT implementation program plan?

- A. Unapproved projects should not be recorded or considered.
- B. Process improvement objectives should not be changed or updated.
- **C. Projects that are high-benefit and relatively easy to implement should be selected first.**
- D. All projects should be given the same value and consideration for implementation.

Answer: C

Explanation:

When developing an EGIT (Enterprise Governance of IT) implementation program plan, the best approach is to select projects that are high-benefit and relatively easy to implement first. This approach, often referred to as "low-hanging fruit," helps build momentum,

demonstrate value quickly, and secure buy-in from stakeholders for more complex initiatives.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Implementation Guide, Chapter 5: This chapter outlines the importance of prioritizing projects that can deliver quick wins to maintain stakeholder support and demonstrate the value of the governance framework.

* COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs): This objective discusses the prioritization of initiatives based on their potential benefits and implementation feasibility.

By focusing on high-benefit, easy-to-implement projects, enterprises can create a solid foundation for more challenging initiatives and ensure continuous progress in their governance implementation efforts.

NEW QUESTION # 46

IT management contributes to the initiation of an EGIT program by:

- A. Evaluating the proposed EGIT approach to ensure business goals will be met.
- B. Establishing the business strategy and high-level EGIT approach.
- C. **Gathering input and gaining consensus on an EGIT approach.**
- D. Providing advice on specific IT controls and challenging proposed activities.

Answer: C

Explanation:

As per COBIT 2019 Implementation Guide:

"During program initiation, IT management plays a key role by gathering input from various stakeholders and building consensus on the EGIT approach." Business strategy is set by executive leadership, not IT, and advice on controls happens at later stages.

Reference: COBIT 2019 Implementation Guide, Phase 1

NEW QUESTION # 47

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