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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q82-Q87):

NEW QUESTION # 82
An effective response structure includes:

- A. Unlimited access to financial resources during a disruption
- B. Knowledge of when key suppliers and external stakeholders should be notified and included in the response
- C. Personnel in place to assess and measure the performance of responders during a disruption
- D. Flexibility to change policies and procedures during a disruption without consulting top management

Answer: B

Explanation:
According to the CBCI 7.0 course, an effective response structure must incorporate clear protocols for timely notification of key suppliers and external stakeholders. This ensures coordinated response efforts and mitigates cascading impacts. Unlimited financial access is unrealistic and can lead to mismanagement.
Changes to policies require governance and cannot be unilaterally made during disruptions. While performance measurement is important, notification protocols are fundamental to structured, controlled, and communicative response efforts.
Reference: CBCI 7.0 Study Guide, Module 2: Response Structures, pages 76-78.

NEW QUESTION # 83
The Process Business Impact Analysis (BIA):

- A. Is optional and may be omitted
- B. Is conducted prior to the Product and Services BIA
- C. Excludes processes that have been outsourced
- D. Identifies resource requirements and interdependencies

Answer: D

Explanation:
The Process BIA focuses on understanding internal processes, their resource needs, and dependencies that impact the delivery of products and services. The CBCI 7.0 course underlines that this BIA level identifies critical resources, interdependencies among activities, and potential bottlenecks. It complements Product and Service BIAs by providing detailed operational insights necessary for designing effective recovery strategies.
Processes outsourced to third parties are typically included to ensure a complete picture. This analysis is a core component of the BIA framework and is not optional.
Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 40-44.

NEW QUESTION # 84
Which of the following could the Business Continuity professional use to explain how embracing Business Continuity could add value to the organization?

- A. It increases competitive advantage by increasing the ability of the organization to remain operational in the face of a disruption
- B. It will enable senior managers to delegate their responsibilities to team members as personnel will be willing to take on additional accountabilities leaving senior managers free to develop new products and services
- C. It will increase health and safety standards in the organization by reducing stress levels as personnel do not need to be concerned during disruptions
- D. It will resolve all conflicts between personnel and departments in the organization as personnel will re-focus their priorities to shared Business Continuity activities

Answer: A

Explanation:
The CBCI 7.0 course stresses that embracing Business Continuity adds value primarily by enhancing organizational resilience, which translates into a competitive advantage. Being able to maintain operations during disruptions preserves customer confidence, safeguards revenue, and protects reputation. While improved health and safety and conflict resolution are indirect benefits, they are

not the primary value drivers.

Delegating responsibilities effectively supports continuity but does not capture the strategic benefit.

Communicating resilience as a competitive edge helps secure leadership buy-in and resource allocation for continuity initiatives.

Reference:CBCI 7.0 Study Guide, Module 4: Business Continuity Culture and Value, pages 66-69.

NEW QUESTION # 85

Which of the following solutions in the context of building and work environment resources would support a strategy of relocating operations to another work area belonging to the organization should an incident occur?

- A. Contract former employees and contractors to undertake work at the replacement during a disruption
- B. Advise personnel that they will have to work around the existing workstations and equipment in the alternative site as it will be an emergency situation
- C. Re-purpose work areas and facilities to enable working arrangements for organization personnel during a disruption
- D. Create a separate supply chain to support the alternative site in the case of an incident occurring

Answer: C

Explanation:

The CBCI 7.0 course outlines that a key solution to support relocation strategies involvesre-purposing existing work areas and facilitiesto accommodate essential personnel and functions during disruptions. This may involve modifying spaces, reallocating equipment, or adapting layouts to maintain operations efficiently.

Such pre-planning ensures that the organization can resume activities quickly and safely. Contracting former employees or creating separate supply chains may assist but are secondary to establishing viable physical environments. Expecting personnel to adapt to unprepared facilities risks inefficiency and morale issues.

Proactive adaptation of workspace is a cornerstone of effective relocation strategies.

Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 90-92.

NEW QUESTION # 86

When developing solutions for people strategies, solutions to recover activities with a short Recovery Time Objective (RTO) requiring redeployment of personnel should be supported by:

- A. The development of training material including all relevant information and procedures so that this can be made available when required
- B. Recruitment of additional personnel so that the organization always has access to surplus staff in case of an incident occurring
- C. Induction and training by an operational manager at the time when the disruption is underway so that individuals can build understanding and confidence prior to commencing the allocated tasks
- D. Links to social media so the organization can run an extensive recruitment campaign both inside and outside the organization if a disruptive event occurs

Answer: A

Explanation:

Short RTOs necessitate rapid recovery actions that often require personnel to perform tasks they may not usually undertake. The CBCI 7.0 course outlines thatproviding accessible, comprehensive training materials in advanceensures personnel can quickly familiarize themselves with necessary procedures during a disruption. This proactive preparation supports redeployment without delay, building confidence and reducing errors. While recruitment and on-the-fly training are options, relying on real-time induction is risky and can delay recovery. Social media recruitment is impractical during crises due to time constraints.

Preparedness through training material is key for agility.

Reference:CBCI 7.0 Study Guide, Module 5: People Strategies, pages 98-101.

NEW QUESTION # 87

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