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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
Topic 2	<ul style="list-style-type: none">Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.
Topic 3	<ul style="list-style-type: none">Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.
Topic 4	<ul style="list-style-type: none">Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q18-

Q23):

NEW QUESTION # 18

The Employment Contracts Project in Tranche 1 will identify the skills needed by sales staff. However, the Customer Processes Project in Tranche 2 will define new ways to sell gas and electricity to existing water customers which may result in changes to the previously defined skills requirements. If any rework is required, this would delay increasing the number of electricity and gas customers. The programme manager has set up a process to independently monitor the situation, so they can be warned immediately if this becomes likely to happen.

Which principle is being applied MOST by the programme manager when implementing the independent monitoring, and why?

- A. Align with priorities, because the business case should be updated as a result of any identified delays to benefits
- B. Realize measurable benefits, because outcomes of benefit should be embedded at intermediate landing points at the end of each tranche
- C. Align with priorities, because the content of Tranche 2 should be changed to reflect any emerging information
- D. **Realize measurable benefits, because assuring risks to the benefits should contribute to improved decision-making**

Answer: D

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The principle 'Realize measurable benefits' is at the heart of MSP. It posits that the only justification for a programme is the delivery of measurable improvements (benefits) that contribute to strategic objectives. This principle is not just about the end state; it involves the continuous management and assurance of benefits throughout the transformational flow. This includes identifying risks to benefits and implementing controls to mitigate those risks.

In this scenario, the potential for rework due to dependencies between tranches represents a significant risk to the timely realization of benefits (the increase in customers). The programme manager's implementation of

"independent monitoring" is a form of Benefit Assurance. Option D is the correct answer because MSP 5th Edition explicitly states that monitoring and assuring risks to benefits are vital for informed decision-making.

By setting up this warning system, the programme manager ensures that the SRO and Programme Board have the data needed to intervene before the delay occurs. This proactive approach ensures that the focus remains on the "realization" aspect of the principle. While "Align with priorities" (Options A and B) is relevant to the programme's overall direction, the specific act of monitoring a dependency that directly impacts the timing and success of benefit delivery is a primary application of the 'Realize measurable benefits' principle.

NEW QUESTION # 19

Which of following groups can be a stakeholder for building a city programme?

- A. Employees
- B. Political leadership
- C. People interested in being residents
- D. **All of above**

Answer: D

NEW QUESTION # 20

Through which document programmes establish the context in which risks will be identified and assessed and responses planned and implemented?

- A. **Risk register**
- B. Programme plan
- C. Issue register
- D. Quality and assurance plan

Answer: A

Explanation:

The Risk Register is the key document where programmes establish the context for risk identification, assessment, and response planning. It captures all identified risks along with their evaluation and mitigation measures. The MSP Practitioner notes, "All the

above information is part of Risk register," indicating that the Risk Register consolidates risk-related data essential for proactive management and decision-making throughout the programme lifecycle.

NEW QUESTION # 21

Which of the following is NOT normally a characteristic of the Vision Statement?

- A. It must be time dependent
- B. It is short
- C. It must describe a desirable future
- D. Key benefits are implicit

Answer: A

Explanation:

A Vision Statement is a succinct and compelling description of the desirable future state that the programme aims to achieve. It serves to inspire and align stakeholders around the intended outcomes and benefits. The MSP Practitioner outlines key characteristics of a Vision Statement, including that it must describe a desirable future and be concise to ensure clarity and focus. Key benefits are often implicit within the Vision, providing a motivational overview without delving into detailed measurement or timelines.

However, the Vision Statement is NOT normally time-dependent. Time frames and milestones are introduced later in the programme planning stages, such as in the Business Case or Programme Plan. The MSP Practitioner explains: "Vision statement does not include time frames until programme is time bound in nature," which means the Vision is more about 'what' will be achieved rather than 'when.' This approach allows the Vision to remain stable even if timeframes or specific project plans evolve. The focus remains on the transformational goal, providing a constant reference point as the programme adapts to challenges and changes.

Therefore, including time-dependence in the Vision Statement could unnecessarily constrain the programme's strategic focus or create misalignment if schedules shift.

NEW QUESTION # 22

Which of following is not expected from senior leadership of programme?

- A. Empowered decision making
- B. Skilful in active management of cultural and people issues
- C. Ability to create a compelling vision portraying a beneficial future
- D. Good budgeting and resource allocation skills

Answer: D

NEW QUESTION # 23

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