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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q267-Q272):

NEW QUESTION # 267
An agile team has started to worry because lately they have seen an increase in the number of issues. There seems to be a large variance in the quality of the work items delivered. The team now realizes that a shared understanding of quality may not exist among team members.
What should the team do?

- A. The team should discuss their definition of done (DoD) and make changes to ensure there is common understanding of the acceptance criteria.
- B. The team should move to test-driven development as defects are not being detected during testing.
- C. The team should account for the increased problems in their velocity forecasts since unexpected changes occur in agile projects.
- D. The team's agile project manager should facilitate the development of a new, detailed test procedure that all team members must follow.

Answer: A

NEW QUESTION # 268
Midway through a sprint, a team member discovers that the product design fails to adhere to the organization's enterprise architecture standards. Since this required escalation to the architecture team for further analysis and resolution, the team was unable to deliver its sprint goal and the sprint was cancelled.
What should the team have done to avoid this?

- A. Ensured the early engagement of key stakeholders
- B. Provided feedback to the architecture team to change the enterprise architecture standards
- C. Escalated the issue to management
- D. Raised an exception for non-adherence to the enterprise architecture standards for this product

Answer: A

NEW QUESTION # 269
A project team has been working on five data source integrations. They have allocated one tester for each data source. One of the testers is on emergency leave for personal reasons, so the project deliverables could not be completed on time.
How should the project team improve during their retrospective for future implementations?

- A. Encourage team members to become general specialists to reduce bottlenecks and create a cross- functional team.
- B. Use the scrum or team board and daily scrum meetings to track and manage issues and optimize deliverables.
- C. Define the roles of the individual or group and define the what, how, why, when, and where to do each task.
- D. Empower teams and encourage emerging leadership to produce effective solutions to manage complexity.

Answer: A

Explanation:
In this scenario, the team faced delays due to the absence of a single tester. To prevent similar issues in the future, the team should work on becoming more cross-functional, where team members are skilled in multiple areas (e.g., testing multiple data sources).

Encouraging team members to become general specialists reduces bottlenecks and dependency on a single individual, ensuring that the team can continue to make progress even if someone is unavailable. This fosters greater flexibility and resilience within the team, improving overall efficiency and minimizing disruptions in future implementations.

NEW QUESTION # 270
Stakeholders are unhappy because they have not been consulted on a user interface (UI) for a project that will have a significant impact on end users once it is launched. How should this situation be handled?

- A. The agile team should engage stakeholders regarding the proposed designs and ensure that sufficient engagement occurs throughout the project in an adaptive way.
- B. The stakeholders should contact the project sponsor to get the project halted until new requirements are agreed upon.
- C. All stakeholders should go through the approved project charter and the business requirements document to reduce the number of late changes or requests.
- D. The agile practitioner should inform the stakeholders that the Ul has already been approved by the project team and the project sponsor, so the team is committed to staying the course.

Answer: A

NEW QUESTION # 271

Team Velocity Chart

Sprint	Goal	Committed Story Points	Completed Story Points
1	Train the Retrieval-Augmented Generation (RAG) model using a large dataset of vendor documents	45	43
2	Integrate the GenAI model into the existing document management system	42	42
3	Analyze and extract relevant information from vendor documents and data	42	44
4	Develop User Interface (UI) to allow user queries, test the model, and train users	46	46

The team is considering committing to 44 story points for the upcoming sprint. Based on the velocity chart, what advice should the scrum master offer the team?

- A. Increase the commitment to 48 story points to push the team toward higher performance.
- B. Maintain a commitment of 46 story points, representing the most frequently completed velocity.
- C. Reduce the commitment to 40 story points to ensure a higher chance of meeting the commitment.
- D. Commit to 44 story points as it aligns with the team's average velocity for completed story points.

Answer: D

Explanation:
Based on the velocity chart, the team has completed 43, 42, 44, and 46 story points in previous sprints. The average number of completed story points is 43.75, and committing to 44 story points for the upcoming sprint aligns closely with this average. It offers a realistic target that takes into account the team's capacity while providing a reasonable chance of completing the planned work within the sprint.

NEW QUESTION # 272
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