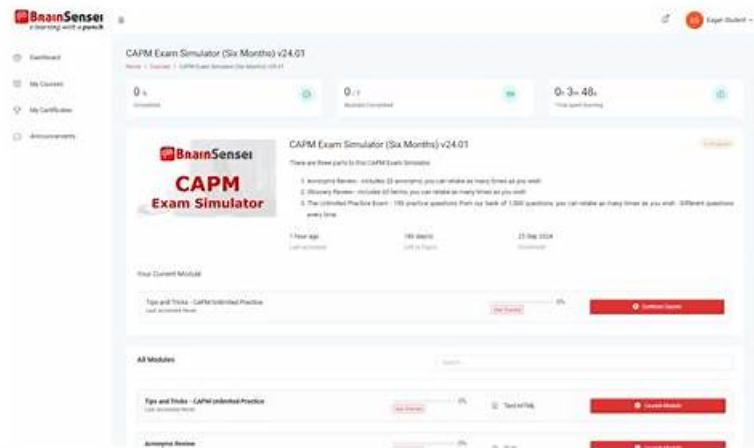


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Eligibility Requirements for PMI CAPM Exam

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q166-Q171):

NEW QUESTION # 166

Updates to organizational process assets such as procurement files, deliverable acceptances, and lessons learned documentation are typical outputs of which process?

- A. Conduct Procurements
- **B. Close Procurements**
- C. Close Project or Phase
- D. Control Procurements

Answer: B

NEW QUESTION # 167

At the start of a typical project life cycle, costs are:

- A. high, drop as work is carried out, and increase as the project nears the end.
- B. high, become low as work is carried out, and drop as the project nears the end.
- C. low, peak as work is carried out, and drop as the project nears the end.
- D. low, become steady as work is carried out, and increase as the project nears the end.

Answer: C

Explanation:

Section: Volume B

Explanation/Reference:

NEW QUESTION # 168

The correct equation for schedule variance (SV) is earned value:

- A. divided by planned value [EV/PV],
- B. minus actual cost [EV - AC].
- C. divided by actual cost [EV/AC].
- D. minus planned value [EV - PV].

Answer: D

Explanation:

Explanation/Reference:

Explanation:

* Schedule variance. Schedule variance (SV) is a measure of schedule performance expressed as the difference between the earned value and the planned value. It is the amount by which the project is ahead or behind the planned delivery date, at a given point in time. It is a measure of schedule performance on a project. It is equal to the earned value (EV) minus the planned value (PV). The EVM schedule variance is a useful metric in that it can indicate when a project is falling behind or is ahead of its baseline schedule. The EVM schedule variance will ultimately equal zero when the project is completed because all of the planned values will have been earned. Schedule variance is best used in conjunction with critical path method (CPM) scheduling and risk management.

Equation: $SV = EV - PV$

NEW QUESTION # 169

What is a tool to improve team performance?

- A. External feedback
- B. Performance reports
- C. Staffing plan
- D. Co-location

Answer: D

Explanation:

Explanation/Reference:

Explanation:

9.3.2.5 Colocation

Colocation, also referred to as "tight matrix," involves placing many or all of the most active project team members in the same physical location to enhance their ability to perform as a team. Colocation can be temporary, such as at strategically important times during the project, or for the entire project. Colocation strategies can include a team meeting room (sometimes called "war room"), places to post schedules, and other conveniences that enhance communication and a sense of community. While colocation is considered a good strategy, the use of virtual teams can bring benefits such as the use of more skilled resources, reduced costs, less travel, and relocation expenses and the proximity of team members to suppliers, customers, or other key stakeholders.

Process: 9.3 Develop Project Team

Definition: The process of improving competencies, team member interaction, and overall team environment to enhance project performance. The key benefit of this process is that it results in improved teamwork, enhanced people skills and competencies,

motivated employees, reduced staff turnover rates, and improved overall project performance.

Key Benefit: The key benefit of this process is that it results in improved teamwork, enhanced people skills and competencies, motivated employees, reduced staff turnover rates, and improved overall project performance.

Inputs

1. Human resource management plan
2. Project staff assignments
3. Resource calendars

Tools & Techniques

1. Interpersonal skills
2. Training
3. Team-building activities
4. Ground rules
5. Colocation
6. Recognition and rewards
7. Personnel assessment tools

Outputs

1. Team performance assessments
2. Enterprise environmental factors updates

NEW QUESTION # 170

Sharing good practices introduced or implemented in similar projects in the organization and/or industry is an example of:

- A. quality audits
- B. benchmarking
- C. statistical sampling
- D. process analysis

Answer: A

NEW QUESTION # 171

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