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## IBFCSM Certified Emergency and Disaster Professional Sample Questions (Q133-Q138):

### NEW QUESTION # 133

What preparedness concept would fail outside of the content parameters specifically addressed by the National Response Framework?

- A. Readiness to act
- B. Coalition planning
- C. Tiered response

**Answer: C**

Explanation:

The Tiered Response is the fundamental organizational concept of the National Response Framework (NRF). It is based on the principle that all incidents begin and end locally. When local resources are overwhelmed, they request assistance from the state, and when state resources are overwhelmed, they request federal assistance.

If an emergency response attempted to operate outside the content parameters of the NRF, the Tiered Response structure would fail, leading to jurisdictional chaos and the misallocation of life-saving resources.

Without the standardized "rules of engagement" provided by the NRF, federal agencies might attempt to take control of a local scene without invitation (violating the principle of state sovereignty), or local agencies might wait for federal help that hasn't been officially requested. The NRF provides the legal and operational

"bridge" that allows these different layers of government to stack on top of each other seamlessly.

For a CIEDP candidate, understanding the Tiered Response is essential for managing expectations and resource timelines. You cannot jump directly to "Federal" support without following the tiered protocols. Concepts like

"Readiness to act" (Option C) and "Coalition planning" (Option A) are important, but they can exist independently of the NRF's

specific national structure. However, the integrated Tiered Response is unique to the NRF/NIMS doctrine. If the NRF parameters are ignored, the "Bottom-Up" approach—which ensures that the people closest to the incident maintain command—is replaced by an inefficient "Top-Down" approach that historically fails during complex, large-scale disasters.

#### **NEW QUESTION # 134**

What NRF sectors rely heavily on other sectors for operational continuity?

- A. Communications and Emergency Services Sectors
- B. Healthcare and Public Health Sectors
- **C. Energy and Information Technology Sectors**

**Answer: C**

Explanation:

In the framework of the National Response Framework (NRF) and the National Infrastructure Protection Plan (NIPP), the Energy and Information Technology (IT) sectors are identified as the most critical "enabling" sectors. These two sectors are characterized by their deep "interdependency," meaning that almost every other critical infrastructure sector—including Water, Transportation, and Healthcare—relies on them to function.

This concept is often referred to as "cascading failure" risk: if the Energy or IT sector fails, the operational continuity of all other sectors is immediately compromised.

The Energy Sector provides the "fuel" for the nation's economy and life-safety systems. Without electricity or liquid fuels, water pumps stop, hospitals revert to limited battery power, and communication towers fail.

Similarly, the IT Sector provides the "brains" of modern infrastructure. Most critical infrastructure now relies on Industrial Control Systems (ICS) and Supervisory Control and Data Acquisition (SCADA) systems that are managed via IT networks. The NRF highlights that a cyber-attack on the IT sector can "blind" the Energy sector, just as a power outage can "silence" the IT sector.

According to the CIEDP body of knowledge, understanding these dependencies is the key to Business Continuity Planning (BCP).

Emergency managers must realize that their "internal" plans are only effective if the "external" dependencies of Energy and IT remain stable. For example, a hospital's EOP might be perfect, but if the local IT provider suffers a data breach or the regional power grid collapses for an extended period, the hospital's ability to maintain electronic health records or operate laboratory equipment is lost.

This is why federal resilience efforts focus heavily on "hardening" these two specific sectors. By ensuring that the "enabling" sectors are resilient, the government creates a foundation that supports the operational continuity of the entire "Whole Community" during and after a catastrophic event.

#### **NEW QUESTION # 135**

What alternative best describes the mission of the Department of Homeland Security (DHS)?

- **A. A focused single enterprise with a shared vision among many entities**
- B. A large agency gathers, assesses, and shares security information
- C. A multi-faceted operation that operates in a decentralized fashion

**Answer: A**

Explanation:

The Department of Homeland Security (DHS) is best described as a focused single enterprise with a shared vision among many

entities.<sup>1</sup> Since its creation following the 9/11 attacks, the mission of DHS has been to unify the previously fragmented domestic security efforts into a single "Homeland Security Enterprise."<sup>2</sup> This enterprise includes not only the federal departments (FEMA, TSA, CBP, Coast Guard, etc.) but also state, local, tribal, and territorial partners, as well as the private sector and the American public.<sup>3</sup> The "shared vision" is defined in the Quadrennial Homeland Security Review (QHSR), which identifies five core missions:

- \* Preventing terrorism and enhancing security.
- \* Securing and managing our borders.
- \* Enforcing and administering our immigration laws.
- \* Safeguarding and securing cyberspace.
- \* Ensuring resilience to disasters.

Option B is incorrect because, while DHS is multi-faceted, its goal is to move away from "decentralized" silos toward an integrated "Unity of Effort." Option C describes a function (Information Sharing), but it does not capture the "Enterprise" mission. For the CEDP professional, understanding DHS as an enterprise is critical for grant funding and resource coordination. It means that a local police department's anti-terrorism efforts are part of the same "vision" as the Coast Guard's port security and CISA's cybersecurity initiatives. This single-enterprise approach ensures that the nation's diverse security components are working toward the same strategic goals, reducing overlaps and gaps in the defense of the homeland.

### NEW QUESTION # 136

Which statement about an emergency operations plan is the most accurate?

- A. Develop the emergency operations plan to address recovery actions in detail
- B. Response is primarily limited to events identified in the hazard vulnerability analysis
- C. Emergency operations planning should be organized around functions and not hazards

**Answer: C**

Explanation:

The most accurate statement regarding modern emergency operations planning is that it should be organized around functions and not hazards. This is the core principle of the All-Hazards Approach advocated by FEMA in CPG 101 (Comprehensive Preparedness Guide). A functional EOP focuses on the capabilities that a community needs to respond to any incident (e.g., Communications, Evacuation, Mass Care, Public Information) rather than creating separate, redundant plans for every possible hazard (e.g., a "Flood Plan," a

"Fire Plan," a "Tornado Plan").

A functional organization is more efficient for several reasons:

- \* Simplicity: It avoids duplicating common activities that are required in almost every disaster (e.g., searching for victims).
- \* Flexibility: A functional plan can be adapted to novel or unexpected threats (like a pandemic or a new type of cyber-attack) because the "building blocks" of the response are already in place.
- \* Training: Responders only need to learn one set of procedures for their function (e.g., "Transportation") regardless of the cause of the disaster.

While the EOP is informed by the Hazard Vulnerability Analysis (HVA), the response is not "limited" to those events (Option A); a good plan must be adaptable to the unknown. Similarly, while an EOP includes recovery elements, its primary focus is the Response phase; detailed recovery planning is often handled in a separate Long-Term Recovery Plan (Option C). For a CEDP professional, the functional EOP is the "Swiss Army Knife" of emergency management. By perfecting the "Functional Annexes," a jurisdiction ensures it has a robust, scalable capability that can be deployed at a moment's notice to manage any challenge, fulfilling the mission of "All-Hazards" resilience.

### NEW QUESTION # 137

What key recommendation described in the federal Incident Action Planning Guide would help make emergency planning sessions more successful?

- A. Appointing a facilitator that communicates clear objectives
- B. Ensuring the efficient and effective conduct of all processes
- C. Establishing a seniority chain of command among participants

**Answer: A**

Explanation:

The Federal Incident Action Planning (IAP) Guide and FEMA's NIMS doctrine emphasize that the structure of the planning meeting itself is a critical factor in the quality of the resulting plan. The key recommendation for a successful session is appointing a facilitator that communicates clear objectives. In the high-pressure environment of an Emergency Operations Center (EOC), planning meetings

often involve diverse stakeholders (Fire, Police, Public Health, Public Works) who may have competing priorities. A facilitator ensures that the meeting remains focused on the Incident Objectives rather than individual agency agendas.

While "Seniority" (Option A) is important for the command structure, it can actually hinder a planning session if lower-ranking subject matter experts feel intimidated or unable to contribute technical insights. The IAP process is designed to be collaborative and functional. Option C (Ensuring efficiency) is a general desired outcome, but it is not a specific "recommendation" for the conduct of the session; rather, efficiency is a byproduct of having a strong facilitator.

In the CEDP curriculum, the facilitator (often the Planning Section Chief) is responsible for moving the team through the "Planning P" cycle. This involves transitioning from situational awareness to objective setting and then to resource assignment. Without a facilitator to enforce the agenda and clear objectives, meetings tend to devolve into "war stories" or operational "silos," where the coordination necessary for a true Incident Action Plan is lost. A successful facilitator ensures that by the end of the session, every participant knows the "What, Who, and When" for the next operational period, which is the hallmark of a professional emergency management organization.

## NEW QUESTION # 138

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