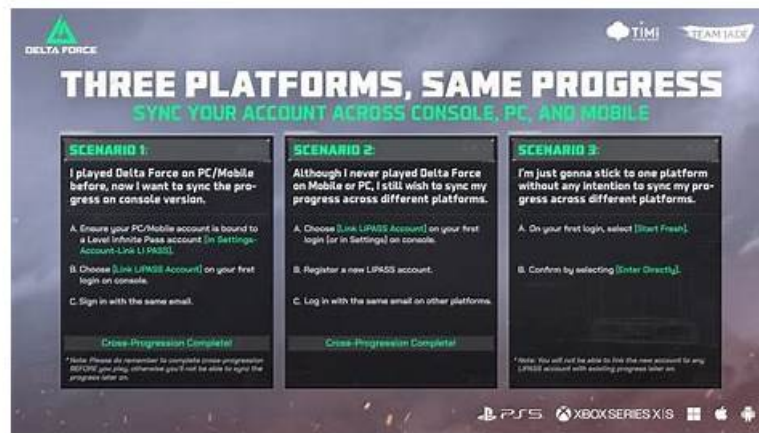


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q34-Q39):

NEW QUESTION # 34

According to Pink, which three factors are key motivators for 'knowledge work'?

- A. Autonomy, mastery, and purpose.
- B. Hygiene factors, autonomy, and self-actualization.
- C. Dissatisfiers, rewards, and safety.
- D. Autonomy, safety, and self-esteem.

Answer: A

Explanation:

* Autonomy, Mastery, and Purpose: As outlined by Daniel Pink, these three factors drive motivation in knowledge work, which relies on creativity and engagement. Agile practices support autonomy through self-organizing teams, mastery through continuous learning, and purpose through shared goals.

* Other Options: These reflect traditional or outdated models of motivation and do not align with Pink's framework.

Key AgilePM Concepts Referenced:

* Motivating Teams: AgilePM Handbook, Chapter 5, Section 5.7.

NEW QUESTION # 35

How does AgilePM address risk management in the context of a project environment?

- A. By separating risk management from other project activities to ensure that it is treated independently.
- B. By integrating risk management into the day-to-day project approach and relying on collaboration and transparency.
- C. By emphasizing only contract negotiation over customer collaboration to ensure risk control.
- D. By following a rigid, rule-based approach to ensure all risks are documented and tracked.

Answer: B

Explanation:

Comprehensive and Detailed Explanation (paraphrased from Agile Project Management guidance):

AgilePM treats risk management as an intrinsic, continuous activity rather than a siloed function. It reduces uncertainty through short timeboxes, early and frequent validation, empowered cross-functional teams, and active business involvement. Collaborative practices-facilitated workshops, visible backlogs, daily coordination, and regular reviews-surface risks early and promote rapid mitigation through transparency. MoSCoW prioritization and incremental delivery protect time and quality, containing exposure while enabling trade-offs when new information emerges. Formal artifacts and governance still exist, but they are lightweight and outcome-oriented, supporting timely decisions instead of creating bureaucracy. Options B and C conflict with AgilePM's integrated, collaborative stance by proposing rigid or separated processes. Option D contradicts agile values by elevating contracts over customer collaboration. Consequently, the accurate description is A: integrate risk thinking into everyday work, leveraging collaboration and transparency to manage uncertainty.

NEW QUESTION # 36

Identify the missing word in the following sentence.

The Business Sponsor is known as the project [?] because they are committed to the solution and the delivery approach.

- A. Visionary
- B. Governor
- C. Champion
- D. director

Answer: C

Explanation:

The missing word in the sentence is "Champion". The Business Sponsor is known as the project Champion because they are committed to the solution and the delivery approach³⁴. This role is crucial as it provides the strategic direction and controls the funding/budget for the project¹.

NEW QUESTION # 37

What role is responsible for interpreting the needs of the Business Sponsor and communicating these to the team?

- A. Business Analyst
- B. Team Leader

- C. Business Visionary
- D. Technical Coordinator

Answer: C

Explanation:

The Business Visionary is responsible for interpreting the needs of the Business Sponsor and communicating these to the team. This role represents the Business Sponsor by communicating the vision of the project and ensuring that the team understands the sponsor's requirements.

NEW QUESTION # 38

Considering the value statements in the Agile Manifesto which of the following Documents should only be created where they add value to the project Documents can be created but should never be used to form a contract It is vital that any documents created are visible to, and understood by, [stakeholders/team] High-level documents can be created early in a project to help support planning and understanding.

- A. 1, 2, 3
- B. 2, 3, 4
- C. 1, 2, 4
- D. 1, 3, 4

Answer: D

Explanation:

The Agile Manifesto values "working software over comprehensive documentation," but does not reject documents; it promotes fit-for-purpose documentation that adds value. AgilePM echoes this with lightweight, high-value artifacts (e.g., Business Case, Foundations summary, acceptance criteria) to support clarity and governance "without excessive bureaucracy." Therefore (1) is true: create documents when they add value. (3) is true: documents must be visible and understood by those who use them to collaborate and decide; transparency is essential. (4) is also true: high-level documents early (vision, scope boundaries, approach) support planning, alignment, and later refinement. (2) is false: agile does not prohibit contracts; it values customer collaboration over contract negotiation, yet recognizes contracts may be necessary and useful when framed to enable change. Consequently, the correct set is 1, 3, and 4, i.e., C.

NEW QUESTION # 39

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