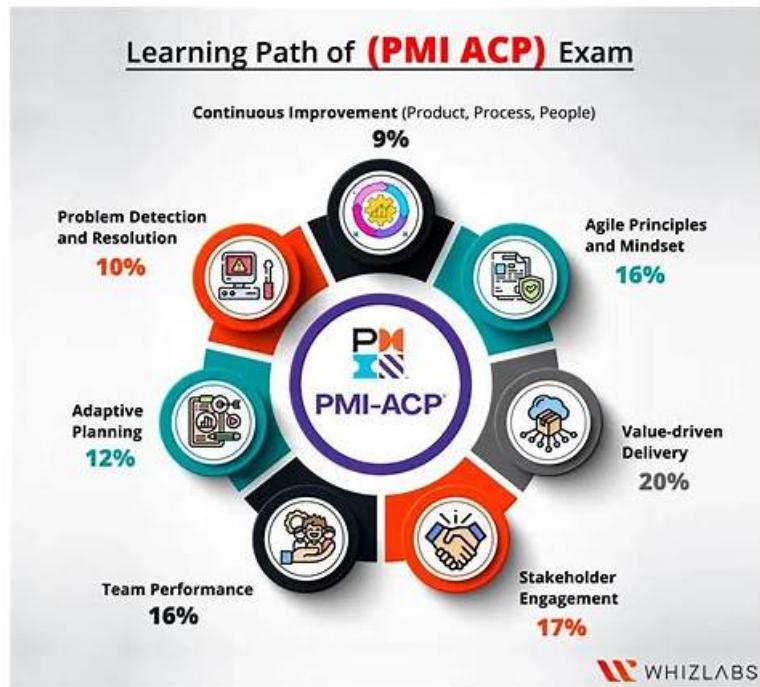


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PMI Agile Certified Practitioner Sample Questions (Q362-Q367):

NEW QUESTION # 362

In a scrum team, who should be responsible for the budget and release plans?

- A. The product owner is responsible for both the budget and the release plans
- B. The scrum team as a whole, as they are self-organizing and share accountability
- C. The scrum master assigns someone on the team to handle the budget, and the product owner is responsible for release plans
- D. The finance department is responsible for budget, and the product owner is responsible for release plans

Answer: A

NEW QUESTION # 363

A team working with a new technology faces a significant amount of uncertainty about its ability to deliver stories due to technical issues. What should the team do?

- A. Capture risks and make them visible, and use a burndown chart to focus on reducing risks early in the project.
- B. Ask the Scrum Master to extend the sprint's duration to allow more time to work through technical issues.
- C. Seek guidance from the development manager.
- D. Place the impacted stories on the story board, and use daily stand-ups to make the product owner aware of the technical issues.

Answer: A

Explanation:

The correct answer is A - Capture risks and make them visible, and use a burndown chart to focus on reducing risks early in the project.

Technical uncertainty is a key area of risk in Agile projects. These risks should be clearly communicated, visualized, and prioritized early in the project to allow timely mitigation. Agile teams are empowered to make decisions and highlight blockers rather than delay work or seek hierarchical intervention.

PMI Agile Practice Guide states:

"Agile teams actively manage risk through transparency and continuous feedback. Risks should be made visible on information radiators and addressed early in the project to prevent impact on value delivery." (PMI Agile Practice Guide, Section 7.3 - Risk Management) Mike Griffiths adds:

"Teams facing uncertainty must surface risks openly and early. Using charts such as risk burndown and dashboards helps keep focus on managing these risks iteratively." (PMI-ACP Exam Prep, Chapter 6 - Problem Detection and Resolution) Incorrect options:

- * B contradicts the time-boxing principle of sprints.
- * C raises awareness but lacks proactive risk mitigation.
- * D introduces a command-and-control dynamic, which is not agile.

NEW QUESTION # 364

During a team meeting, members who are subject matter experts (SMEs) mention that they are continuously working on repetitive tasks which has lowered motivation.

What should the agile practitioner do?

- A. Add more resources to the team to help with the tasks
- B. Organize a team-building activity to improve team morale
- C. Have team members work in pairs to learn from each other and develop new skills
- D. Ask team members to perform a value stream analysis of their activities

Answer: C

Explanation:

The correct answer is B - Have team members work in pairs to learn from each other and develop new skills.

Pairing encourages collaboration, knowledge sharing, and skill development, which helps reduce dependency on specific individuals and enhances engagement through variety.

From the PMI Agile Practice Guide:

"Pair programming and other collaborative work methods help reduce repetition, promote learning, and improve motivation. These techniques allow for shared ownership and skill diversity." (PMI Agile Practice Guide, Section 4.3 - Continuous Learning and Team Development) Mike Griffiths adds:

"Cross-training and pairing reduce boredom, eliminate knowledge silos, and increase team flexibility. They are effective responses to reduced motivation from repetitive work." (Mike Griffiths, PMI-ACP Exam Prep, Chapter 7 - Continuous Improvement) Incorrect options:

- * A may temporarily help morale but doesn't address the root cause.
- * C is more suitable for analyzing inefficiencies, not directly resolving monotony.
- * D adds cost and doesn't solve the underlying engagement problem

NEW QUESTION # 365

An agile coach is assigned to help a project team that was recently co-located close to a very popular business. Many team members visit this business during working hours which affects team performance.

What should the agile coach do to mitigate this issue?

- A. Meet with the team to discuss the issue and identify specific actions to reduce or eliminate the issue
- B. Explain to functional managers that too much control will inversely impact team morale
- C. Inform the team there will be penalties to anyone who visits that business during working hours
- D. Speak with the functional managers and come to an agreement that will resolve the issue

Answer: A

NEW QUESTION # 366

What should the agile practitioner do?

- A. Log the issue in the risk register, and request change control board (CCB) approval
- B. Escalate the issue to the customer, and obtain their approval before starting the design of item B
- C. Proceed with the design of item B, since it will hasten the second iteration
- D. Defer starting the design of item B until the second iteration is being planned

Answer: D

Explanation:

Agile principles emphasize just-in-time (JIT) planning and design, meaning work should not begin until it's pulled into the current sprint or iteration. According to the PMI Agile Practice Guide (Section 5.4 Iteration Planning) and Mike Griffiths (Chapter 6: Adaptive Planning), teams should focus on committed iteration work and avoid speculative work that is not yet planned or prioritized.

Designing item B early introduces unvalidated assumptions and risks if priorities or requirements change. Agile encourages deferring decisions until the last responsible moment to preserve flexibility.

* Option A is correct: the team should wait until item B is formally planned before investing effort.

* Option B violates agile principles by introducing premature work.

* Option C and D suggest formal escalation, which is unnecessary and not in the spirit of agile's decentralized decision-making.

NEW QUESTION # 367

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