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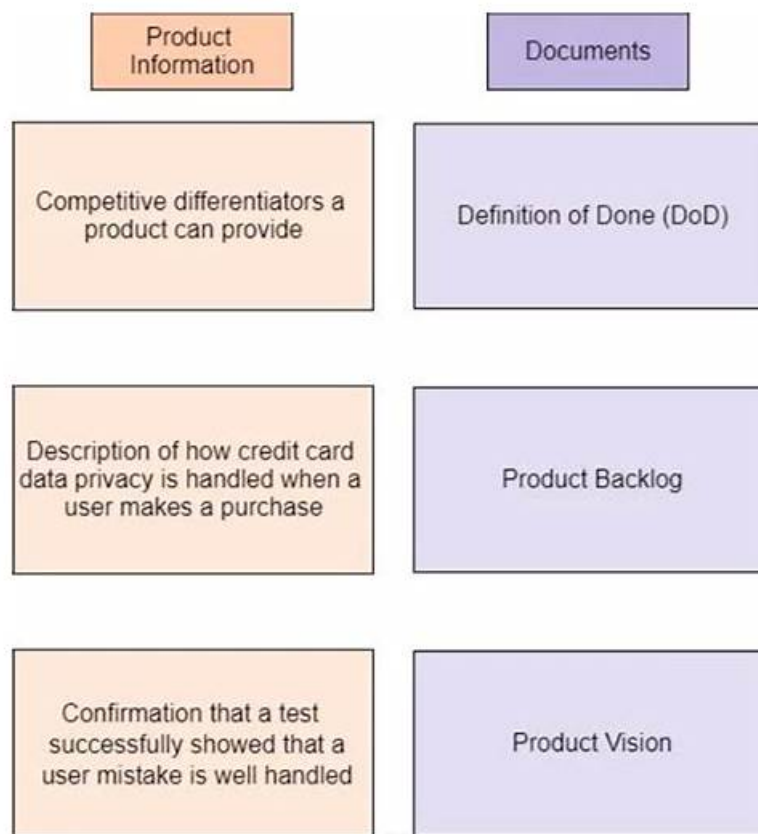
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PMI Project Management Professional (2025 Version) Sample Questions (Q154-Q159):

NEW QUESTION # 154

A project manager joins a global project that will be supported by virtual teams in different time zones. How should the project manager share information in this situation?

- A. Use the resource breakdown structure (RBS) to set up the virtual teams.
- B. Communicate the work breakdown structure (WBS) to the virtual team members.
- C. Employ project communication and technical tools to adapt to the virtual teams.
- D. Review the responsibility assignment matrix (RAM) to understand the virtual teams' roles.

Answer: C

Explanation:
Section: Executing
Explanation

NEW QUESTION # 155

Improvement to the processes and the product is a goal of project quality management. Assume that after completing a quality audit, you have discovered some gaps/shortcomings in the way that the project team is completing one deliverable. As an output to perform quality assurance, you would create which following item that feeds directly into the perform integrated change control processes?

- A. Project document updates
- B. Quality management plan updates
- C. Risk register
- D. Change requests

Answer: D

Explanation:
Section: Mix Questions
Explanation:
Quality improvements to processes and procedures as well as the project and product will result in a change request that will be reviewed and evaluated to allow full consideration of the recommended improvements using the perform integrated change control process.

NEW QUESTION # 156

Projects are supposed to succeed, not fail. However, termination is an option to consider when all but which one of the following conditions exist?

- A. The customer's strategy has changed.
- B. Competition may make the project results obsolete.
- C. There are new stakeholders.
- D. The original purposes for the project have changed.

Answer: C

Explanation:
Section: Mix Questions
Explanation:
As long as the new stakeholders agree with the project's business case, the work should continue. However, if any of the other events occur, termination should be considered. Cleland and Ireland 2007, 365-375

NEW QUESTION # 157

During a project's execution phase, a new stakeholder is identified who is critical to the project's success.
What should the project manager do next?

- A. Engage with the new stakeholder to understand their expectations
- B. Ask the sponsor to engage with the new stakeholder

- C. Update the stakeholder engagement plan
- D. Update the communications management plan

Answer: C

NEW QUESTION # 158
A production team will soon begin their first agile project. No one in the team or management has agile knowledge. The training manager can only fund three enrollments.
Match the team role on the left to the correct training course on the right. (Use all three of the team roles.)

Answer:

Explanation:
Explanation:

NEW QUESTION # 159
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