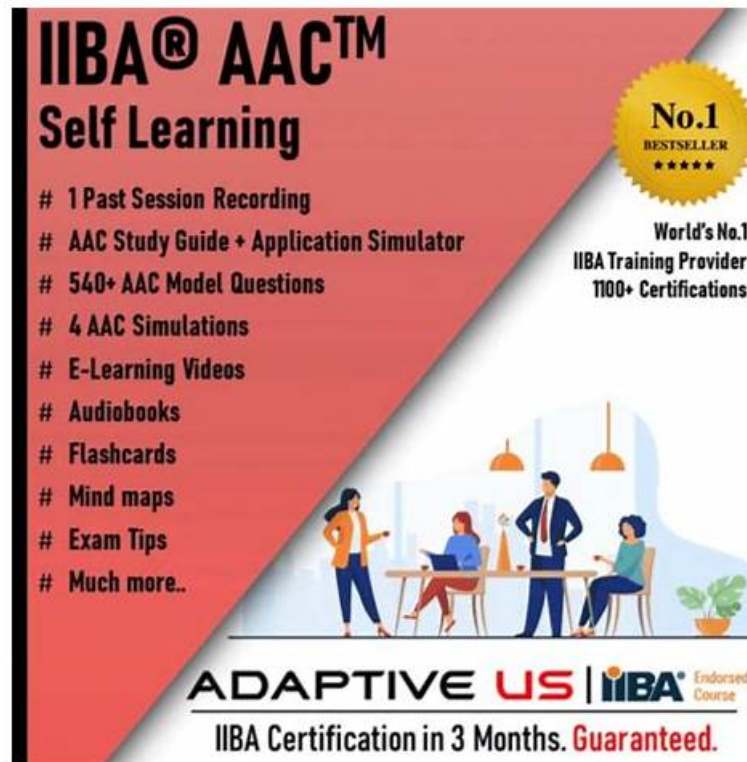


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IIBA Agile Analysis Certification Sample Questions (Q129-Q134):

NEW QUESTION # 129

Making decisions based on a realistic understanding of current organizational strengths, capabilities, and challenges, is represented in the agile analysis principle of:

- A. Think as a customer
- B. Individuals and interactions over process and tools

- C. Understand what is doable
- **D. See the whole**

Answer: D

Explanation:

Explanation/Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (36)

NEW QUESTION # 130

The team is frustrated that they have delivered solution increments that are not satisfying customer needs. They decide to use the following strategy to address this:

- **A. Shorten the feedback cycle**
- B. Decrease the team's velocity to focus on quality
- C. Write larger stories to deliver more during the iteration
- D. Write more detailed backlog items

Answer: A

Explanation:

===== When a team delivers increments that fail to satisfy customer needs, the most effective agile response is to shorten the feedback cycle. A shorter feedback cycle ensures that the team can elicit stakeholder reactions more frequently, allowing them to catch misalignments or misunderstandings early. In an agile context, the empirical nature of the work means that the team learns what works by showing tangible results to users. By increasing the frequency of these reviews or demos, the team can pivot their approach or refine the backlog based on actual user input rather than assumptions. This prevents the accumulation of waste (building the wrong thing) and ensures that subsequent iterations are more closely aligned with user expectations and business value.

NEW QUESTION # 131

While quality checking the written user stories, the team ensures one of the components included in the attributes of a user story is:

- A. The stakeholder responsible for testing
- B. The explanation of the story's cost
- C. The title describing the goal of the delivery cycle
- **D. The benefit or business value received by the user when the story is implemented**

Answer: D

NEW QUESTION # 132

The team is discussing one of the six key terms used to discuss both business analysis and its relationship with common terminology. Specifically, they are discussing a specific way of satisfying one or more needs in a context. This team is discussing the:

- A. Value
- B. Need
- C. Plan
- **D. Solution**

Answer: D

Explanation:

Explanation

Explanation/Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (18)

NEW QUESTION # 133

The purpose of the Initiative Horizon is to:

- A. Articulate knowledge of the solution plan, categorization, support levels, and staffing
- **B. Inform decisions regarding solution options, features, priorities, and lifespan**

- C. Estimate the boundary of the solution space, iterations, methods, and value
- D. Schedule activities for solution delivery, deployment, and change effort

Answer: B

Explanation:

The Initiative Horizon acts as the bridge between high-level organizational strategy and the specific activities of the delivery team. Its primary purpose is to inform decisions concerning which solution options are viable and which features should be prioritized to satisfy the identified strategic needs. This horizon involves analyzing the potential impact of various initiatives and determining their expected lifespan and the value they will contribute over time. Unlike the Strategy Horizon, which deals with long-term goals, the Initiative Horizon focuses on more immediate, tangible outcomes that can be achieved through specific projects or product increments. It provides the necessary context for the delivery team to understand what they are building and why, ensuring that the work remains aligned with broader business objectives while remaining responsive to changes in priority or feedback.

NEW QUESTION # 134

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