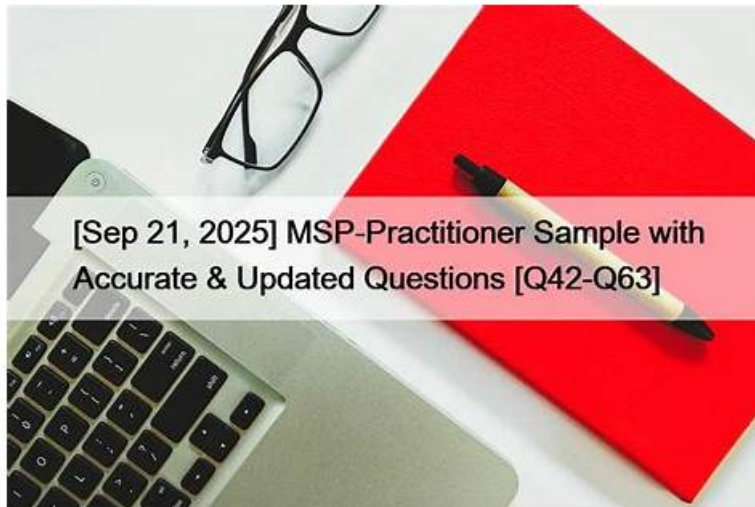


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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 2	<ul style="list-style-type: none">• Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
Topic 3	<ul style="list-style-type: none">• Programme Management: Develop expertise in programme management best practices, mastering principles, themes and processes to help organizations manage programmes effectively.
Topic 4	<ul style="list-style-type: none">• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 5	<ul style="list-style-type: none">• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q46-Q51):

NEW QUESTION # 46

Which of following is correct about Benefits Management?

- A. Ensures programme does right things and is aligned with strategy
- **B. All of above**
- C. Is tightly aligned to transformational flow processes
- D. Ensures programme is aware of positive and negative impact it might generate

Answer: B

NEW QUESTION # 47

The programme is in the 'embed the outcomes' process at the end of Tranche 2. As part of the adopt the capabilities activity, the BCM is concerned that many of the sales staff are continuing to use the old sales system alongside the new systems and processes. This is impacting on cost reductions and increased sales.

The BCM has confirmed that the new system has all the functionality required.

As part of the 'adopt the capabilities' activity what should the BCM do to resolve this situation?

- A. Start reporting on the reduced costs and increased sales compared to the baselines
- B. Encourage those staff members who are using the new system effectively to share their knowledge and experiences
- **C. Ensure that access to the old sales system is removed and provide support in the new ways of working**
- D. Confirm that the sales staff have transitioned successfully to the new sales system as It is being used by all staff

Answer: C

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The 'Embed the outcomes' process is where the focus shifts from delivering technical capabilities to ensuring that those capabilities are integrated into business-as-usual (BAU). A key activity within this process is 'Adopt the capabilities', which involves supporting the business through the transition and ensuring that old ways of working are retired.

In this scenario, the staff are resisting the change by maintaining a "safety net" (the old system). According to MSP 5th Edition, to successfully embed a change, the programme must often "burn the bridges" to the old state once the new system is proven to be functional. Option D is the correct answer because it addresses both the technical and human aspects of the transition. Removing access to the old system forces the adoption of the new process, while providing support ensures that staff feel capable and confident in the new environment. Simply reporting on benefits (Option A) or encouraging knowledge sharing (Option C) will not resolve the issue if the old system remains an available option for those resistant to change. The Business Change Manager (BCM) must lead this transition, ensuring that the organization moves fully into the future state described in the Target Operating Model, thereby allowing the benefits to be fully realized.

NEW QUESTION # 48

Through which document programmes establish the context in which risks will be identified and assessed and responses planned and implemented?

- A. Quality and assurance plan
- **B. Risk register**
- C. Issue register
- D. Programme plan

Answer: B

Explanation:

The Risk Register is the key document where programmes establish the context for risk identification, assessment, and response planning. It captures all identified risks along with their evaluation and mitigation measures. The MSP Practitioner notes, "All the above information is part of Risk register," indicating that the Risk Register consolidates risk-related data essential for proactive management and decision-making throughout the programme lifecycle.

NEW QUESTION # 49

The programme has successfully completed all projects and work according to the delivery plan and is in the 'close the programme' process. All internal staff, who had worked on the programme, must now be transferred back into business as usual roles.

Which role should be responsible for managing these activities?

- A. Senior responsible owner
- B. Business change manager
- C. Programme manager
- D. Sponsoring group members

Answer: C

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The 'Close the programme' process involves the orderly decommissioning of the programme's infrastructure, including its people, assets, and technology. While the SRO is accountable for the closure, the Programme Manager is the role responsible for the practical execution of these activities.

Option C is correct because the Programme Manager's remit includes the "management of the programme team" and the "decommissioning of the programme's organization." Managing the transfer of internal staff back into Business As Usual (BAU) roles is a management task that requires coordination with HR and functional line managers. The Programme Manager must ensure that staff are released in a way that doesn't leave the programme with "resource gaps" during the final administrative wrap-up, while also ensuring the organization reabsorbs its talent effectively. This falls under the Programme Manager's responsibility for the Organization Theme, specifically the aspect of managing the programme's human resources throughout the lifecycle, from the initial "Plan progressive delivery" through to final closure. The BCM (Option D) focuses on the embedding of benefits in the business, not the management of the programme's internal delivery team.

NEW QUESTION # 50

Which of the following statements best defines 'MSP Principles'?

- A. Provides a route through lifecycle of a from its conception through to delivering new capability
- B. Allow organizations to put in place right leadership, delivery team, robust organization structures and controls
- C. Temporary flexible organization created to coordinate, direct and oversee implementation of set of related projects
- D. Common factors of success derived from lessons learned in programmes that had both positive and negative results



Answer: D

NEW QUESTION # 51

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