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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q47-Q52):

NEW QUESTION # 47
Which is a likely source of a threat to achieving the Blueprint?

- A. Programme approach is used to implement a P3O
- B. Programme team fails to use a common language
- C. External consultants advise the programme team
- D. Stakeholders are identified and analysed

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies a programme team's failure to use a common language as a likely threat to achieving the Blueprint. Section 4.3.4 states, "A lack of common language among the programme team can lead to miscommunication, threatening the successful realization of the Blueprint." This contrasts with stakeholder analysis (B), a programme approach (C), or consultant advice (D), which are positive or neutral factors. The 2013 edition highlights communication as critical to Blueprint success, ensuring alignment during implementation. This threat can derail strategic planning if unaddressed.
Reference: P3O Foundation (2013) manual, Section 4.3.4, AXELOS.

NEW QUESTION # 48
What role provides facilitated workshops to promote consistent project management practice?

- A. Project Specialist
- B. Secretariat/administrator
- C. Project Officer
- D. Head of Project

Answer: A

Explanation:
The Project Specialist role provides facilitated workshops to promote consistent project management practice, according to the P3O Foundation (2013) manual. Section 3.5.6 states, "The Project Specialist facilitates workshops to ensure consistent application of project management practices and standards across the organization." This differs from the Project Officer (B), who supports execution, Head of Project (C), who oversees projects, and Secretariat (D), who provides administrative support. The 2013 edition emphasizes the Specialist's training and facilitation role, enhancing PPM maturity. This ensures standardized practices are adopted effectively.
Reference: P3O Foundation (2013) manual, Section 3.5.6, AXELOS.

NEW QUESTION # 49
How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Gain acceptance of component offices delivered in tranches
- B. Develop minimalist processes with tailoring guidelines
- C. Build a vision and Business Case
- D. Address culture changes through targeted communications

Answer: C

Explanation:
The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.
Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 50
What types of office does a P3O typically consist of?

- A. Virtual and decentralized
- B. Co-located and centralized
- C. Permanent and transitioning
- D. Permanent and temporary

Answer: D

Explanation:
The P3O Foundation (2013) manual states that a P3O typically consists of permanent and temporary offices.
Section 5.1.1 notes, "A P3O model typically comprises permanent offices, such as the Organization Portfolio Office, and temporary offices, such as Programme or Project Offices, to support the change lifecycle." This differs from transitioning (A), co-

located/centralized (B), or virtual/decentralized (C), which describe specific configurations or states. The 2013 edition highlights this dual structure to address both ongoing and project- specific needs, ensuring flexible support across the organization.
Reference: P3O Foundation (2013) manual, Section 5.1.1, AXELOS.

NEW QUESTION # 51

What is a portfolio, programme and project management standards office?

- A. Organization Portfolio
- B. COE
- C. Hub Portfolio
- D. Programme

Answer: B

Explanation:
The P3O Foundation (2013) manual defines the Centre of Excellence (COE) as the portfolio, programme, and project management standards office. Section 5.3.4 states, "The COE serves as the portfolio, programme, and project management standards office, providing guidance, best practices, and maturity support." This differs from the Organization Portfolio Office (A), Hub Portfolio (B), and Programme (C), which have distinct roles. The 2013 edition highlights the COE's role in standardizing PPM practices, ensuring consistency across the P3O model. This supports organizational capability development.
Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 52

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