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PMI Project Management Office Certified Professional Sample Questions (Q56-Q61):

NEW QUESTION # 56

A PMO professional is providing strategic guidance to executives and has been tasked with advising the executives on various aspects of the organization's projects to drive success.

Which two tasks are within the scope of the advisory role for a PMO professional? (Choose 2)

- A. Project management methodologies.
- B. Project manager job descriptions.
- C. Project manager salary benchmarking data.
- D. Company data and security policy.

Answer: A,D

Explanation:

Advisory tasks typically include guidance on project management methodologies (B) and organizational policies such as data and security (D), ensuring project alignment with best practices and compliance requirements. PMI-PMOCP highlights these areas as central to the PMO's strategic advisory role.

Salary data (A) and job descriptions (C) are generally HR responsibilities outside PMO advisory scope.

Reference: PMI-PMOCP Study Guide, Chapter on Strategic Alignment and Advisory Roles.

NEW QUESTION # 57

The PMO established an online community for sharing best practices 2 years ago. The community has grown over time and the PMO is considering increasing the services provided to include some in-person events based on customer feedback. The content for the events has been fully designed with special attention to new trends in the market and concrete applications within the performing organization.

What should the PMO lead do to onboard this new service?

- A. Call for volunteers to help gather feedback regarding the future in-person events.
- B. Discuss the additional content for the in-person events with the project manager.
- C. Share the details of the in-person events in the next executive leadership meeting.
- D. Create a detailed communications management plan to introduce the in-person events.

Answer: D

Explanation:

Introducing a new PMO service requires a detailed communications management plan to ensure that all stakeholders are informed, engaged, and prepared for the change. PMI-PMOCP outlines the importance of formal communication planning to manage expectations, promote the new service, and facilitate successful adoption.

While discussions (option A) and feedback collection (option B) support content quality, they do not address stakeholder awareness and acceptance. Sharing details only at executive meetings (option D) limits the communication reach. A structured plan ensures consistent, clear messaging to all relevant parties.

Reference: PMI Project Management Office Certified Professional (PMI-PMOCP) Examination Content Outline, PMI 2021. PMI-PMOCP Study Guide, Chapter on Communications Management.

NEW QUESTION # 58

A PMO professional at a large IT company needs to assess the maturity of the PMO.

What should the PMO professional review?

- A. Assess the maturity of each PMO function separately.
- B. Assess the organization's different maturity models.
- C. Assess the organization's project management maturity.
- D. Assess the organization's alignment with the culture.

Answer: C

Explanation:

PMO maturity is closely linked to the overall project management maturity of the organization, reflecting the maturity of processes, tools, and competencies that the PMO supports. Assessing project management maturity provides insights into strengths and gaps impacting the PMO.

While assessing PMO functions (Option C) and cultural alignment (Option B) are important, they are components within broader project management maturity. Reviewing different maturity models (Option A) is less focused.

PMI-PMOCP Lifecycle Management promotes organizational project management maturity as a key metric.

References:

PMI-PMOCP Exam Content Outline, Lifecycle Management Domain

PMI Practice Standard for Organizational Project Management (2014)

PMI PMO Value Ring, Maturity and Capability

NEW QUESTION # 59

A newly appointed PMO professional for a startup specializing in mobile analytics has been tasked with establishing a PMO to streamline project management processes and ensure successful delivery.

Which step should the PMO professional prioritize to gain approval from the CEO to sponsor the initiative?

- A. Analyze potential risks and mitigation strategies associated with the PMO functions and services.
- **B. Work with the CEO to identify and understand the needs and goals of the company's potential PMO customers.**
- C. Draft a project charter to outline the benefits and objectives of the PMO and have it approved by the sponsor.
- D. Implement PMO processes immediately to demonstrate the potential benefits and get buy-in.

Answer: B

Explanation:

Gaining CEO sponsorship requires collaborating with the CEO to understand business needs and PMO customer goals, ensuring the PMO's design is relevant and aligned. PMI-PMOCP highlights stakeholder engagement and strategic alignment as prerequisites to securing executive buy-in and support.

Drafting a charter (option A) or analyzing risks (option B) is important but should follow needs assessment.

Implementing processes prematurely (option C) risks resistance without buy-in.

Reference: PMI Project Management Office Certified Professional (PMI-PMOCP) Examination Content Outline, PMI 2021. PMI-PMOCP Study Guide, Chapter on Strategic Alignment and Stakeholder Management.

NEW QUESTION # 60

The PMO has decided to expand its services by including project prioritization and status reporting to better visualize project execution.

Which action should the PMO professional take next?

- A. Employ new PMO team members to help provide the requested services.
- **B. Identify the PMO customers' needs and determine the most effective approach to meet expectations.**
- C. Conduct regular project audits and reviews to ensure compliance and high quality.
- D. Develop new services and frameworks to ensure they are appropriately planned for implementation.

Answer: B

Explanation:

Comprehensive and Detailed Explanation:

[Same as Question 114]

NEW QUESTION # 61

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