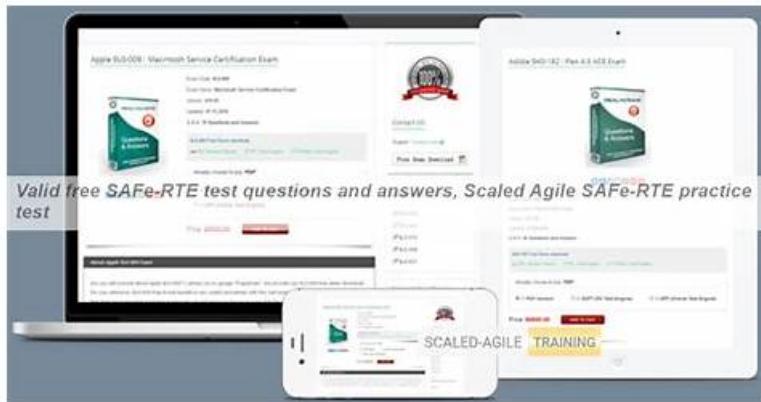


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## Scaled Agile SAFe Release Train Engineer Sample Questions (Q228-Q233):

### NEW QUESTION # 228

When looking at a program board at the end of program increment (PI) planning, what does it mean when a feature is placed in a team's swim lane with no strings?

- A. That the team has been assigned, but the feature's dependencies have not been identified yet
- B. **That the feature can be completed by that team independently**
- C. That it has dependencies on teams in other Agile release trains (ARTs) or Solution Trains
- D. That the team has not broken the feature into stories yet and has not identified dependencies

**Answer: B**

Explanation:

In the context of SAFe, a program board is used during Program Increment (PI) planning to visualize the work being committed to and to facilitate planning. When a feature is placed in a team's swim lane with no strings attached, it indicates that the feature can be

completed by that team independently1.

This means that the team has identified that they have all the necessary skills, knowledge, and resources to complete the feature without needing to rely on other teams. This is an ideal situation as it minimizes dependencies and potential delays that can occur when coordination with other teams is required.

The absence of strings on the program board signifies that there are no cross-team dependencies that need to be managed for that particular feature. It allows the team to plan and execute the work within their capacity, fostering autonomy and efficiency. This aligns with the Lean-Agile principle of decentralized decision-making, where teams are empowered to make decisions and take action to the best of their ability, without being hindered by external dependencies1.

### NEW QUESTION # 229

The Agile Release Train (ART) is near the end of the final Iteration of their first Program Increment.

Integration into staging is more challenging than estimated. They add a week to the Innovation and Planning (IP) Iteration for integration and testing. Why is this a bad idea?

- A. It decreases job satisfaction by removing autonomy and purpose
- B. It reduces the overall predictability established through cadence and synchronization
- C. It substantially decreases the predictability of the Solution Intent
- D. Overall train velocity goes up and the time-to-market goes down

#### Answer: B

Explanation:

Extending the Innovation and Planning (IP) Iteration for additional integration and testing is a bad idea because it disrupts the established cadence and synchronization of the Agile Release Train (ART), which are fundamental to its predictability and efficiency. The SAFe framework emphasizes the importance of maintaining a regular, predictable schedule for iterations and Program Increments (PIs). This regular cadence helps manage the complexity of development and provides a rhythm for the teams to follow1. Adding time to the IP Iteration for integration and testing could lead to several negative outcomes:

\* Disruption of Cadence: The ART relies on a set rhythm for iterations and PIs. Changing this rhythm can cause confusion and misalignment among teams.

\* Impact on Predictability: Predictability in SAFe is achieved through estimation and adherence to iteration lengths. Extending an iteration can skew velocity and estimation metrics, making future planning less reliable.

\* Reduced Efficiency: The IP Iteration is designed to provide a buffer for meeting PI objectives and to allow time for innovation, learning, and Inspect & Adapt events. Using this time for additional work can reduce the effectiveness of these activities.

Therefore, while it might seem beneficial to extend the IP Iteration to address immediate integration challenges, doing so can undermine the long-term health and performance of the ART by reducing the predictability that comes from consistent cadence and synchronization1.

### NEW QUESTION # 230

Program Increment (PI) Objectives should be written in the SMART format. What does the "R" in SMART stand for?

- A. Realistic
- B. Required
- C. Rationalized
- D. Random

#### Answer: A

### NEW QUESTION # 231

How does SAFe handle the 'fear of conflict' team dysfunction?

- A. Avoids discussion of disagreements
- B. Uses scrum to create a safe environment for conflict
- C. Has teams engage in retrospectives
- D. Reviews results at the end of every iteration

#### Answer: B

## NEW QUESTION # 232

What is one way to secure stakeholder commitment to the Agile Release Train?

- A. Have them attend the Program Increment (PI) Planning event
- B. Have them estimate User Stories for the teams
- C. Provide them a planning schedule outlining a five-year plan for development
- D. Send them the Program Increment (PI) Objectives after each PI Planning event

**Answer: A**

## NEW QUESTION # 233

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