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The Open Group TOGAF Enterprise Architecture Part 1 Exam Sample Questions (Q112-Q117):

NEW QUESTION # 112

Consider the following statements:

1. Each contracted party is required to act responsibly to the organization and its stakeholders.
2. All decisions taken, processes used, and their implementation will not be allowed to create unfair advantage to any one particular party.
3. Digital Transformation and operations will be more effective and efficient.
4. Strategic decision-making by C-Level executives and business leaders will be more effective.

Which statements highlight the value and necessity for Architecture Governance to be adopted within organizations?

- A. 2 & 3
- **B. 1 & 2**
- C. 1 & 4
- D. 3 & 4

Answer: B

Explanation:

Architecture governance is the practice of ensuring compliance with the enterprise architecture and its principles, standards, and goals. Architecture governance provides the means to establish, monitor, and control the architecture development and implementation processes, and to resolve any issues or conflicts that may arise. Architecture governance also ensures that all stakeholders are represented and involved in the decision-making process, and that their interests and concerns are balanced and aligned. Statements 1 and 2 highlight the value and necessity for architecture governance to be adopted within organizations, as they emphasize the importance of responsibility, accountability, fairness, and transparency in the architectural activities. Statements 3 and 4 are more related to the benefits and outcomes of having a good enterprise architecture, rather than the governance aspect.

The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 50: Architecture Governance : The TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Chapter 29:

Architecture Governance

NEW QUESTION # 113

Consider the following ADM phases objectives.

Objective

- 1-Determine whether an incremental approach is required, and if so identify Transition Architectures that will deliver continuous business value
- 2-Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D
- 3-Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
- 4-Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders Which phase does each objective match?

- A. 1E-2F-3E-4F
- B. 1E-2E-3F-4F
- C. 1F-2E-3F-4G
- **D. 1G-2E-3F-4F**

Answer: D

Explanation:

According to the TOGAF standard, the objectives of each ADM phase are as follows1:

***Phase E: Opportunities and Solutions**

oDetermine whether an incremental approach is required, and if so identify Transition Architectures that will deliver continuous business value oIdentify and group major work packages within the Architecture Roadmap oIdentify and group major implementation projects to realize the Architecture Roadmap oIdentify dependencies between increments and projects oEstimate cost, benefit, and risk at a high level for each increment and project oConduct initial prioritization and sequencing of the Architecture Roadmap and projects

***Phase F: Migration Planning**

oGenerate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D oConfirm the Transition Architectures with relevant stakeholders oCreate the Implementation and Migration Plan, including Transition Architectures, work packages, projects, and other activities oConfirm and agree the Architecture Roadmap and Implementation and Migration Plan with relevant stakeholders

***Phase G: Implementation Governance**

oFinalize the Architecture Roadmap and the supporting Implementation and Migration Plan oEnsure conformance with the Target Architecture by implementation projects oPerform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests oEnsure that the architecture lifecycle is maintained oEnsure that the Architecture Governance Framework is executed

***Phase H: Architecture Change Management**

oEnsure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders oManage risks and issues related to the Architecture Roadmap and Implementation and Migration Plan oMonitor the implementation projects and Transition Architectures oManage changes to the architecture baseline oManage changes to the Architecture Capability Therefore, the correct matching of the objectives and the phases is:

*1G: Determine whether an incremental approach is required, and if so identify Transition Architectures that will deliver continuous business value

*2E: Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D

*3F: Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan

*4F: Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders

NEW QUESTION # 114

Complete the sentence The purpose of Enterprise Architecture is to _____.

- A. **guide effective change**
- B. take major improvement decisions
- C. control the bigger changes
- D. govern the stakeholders

Answer: A

Explanation:

The purpose of Enterprise Architecture is to guide effective change by providing a coherent and consistent view of the enterprise's current and future state, as well as the roadmap and principles for achieving it. Enterprise Architecture helps to align business and IT strategies, optimize resources and investments, reduce complexity and risks, enhance agility and innovation, and deliver value to stakeholders. Reference: The TOGAF Standard | The Open Group Website, Section 1.3 Executive Overview.

NEW QUESTION # 115

Which of the following describes the practice by which the enterprise architecture is managed and controlled at an enterprise-wide level?

- A. IT governance
- B. Corporate governance
- C. Technology governance
- D. **Architecture governance**

Answer: D

Explanation:

According to the TOGAF Standard, 10th Edition, architecture governance is "the practice by which enterprise architectures and other architectures are managed and controlled at an enterprise-wide level" 1. Architecture governance ensures that the architecture development and implementation are aligned with the strategic objectives, principles, standards, and requirements of the enterprise,

and that they deliver the expected value and outcomes. Architecture governance also involves establishing and maintaining the architecture framework, repository, board, contracts, and compliance reviews 1. The other options are not correct, as they are not the term used by the TOGAF Standard to describe the practice by which the enterprise architecture is managed and controlled at an enterprise-wide level. Corporate governance is "the system by which an organization is directed and controlled" 2, and it covers aspects such as leadership, strategy, performance, accountability, and ethics. IT governance is "the system by which the current and future use of IT is directed and controlled" 2, and it covers aspects such as IT strategy, policies, standards, and services. Technology governance is "the system by which the technology decisions and investments are directed and controlled" 3, and it covers aspects such as technology selection, acquisition, deployment, and maintenance. Reference: 1: TOGAF Standard, 10th Edition, Part VI: Architecture Governance, Chapter 44: Introduction. 2: TOGAF Standard, 10th Edition, Part I: Introduction, Chapter 3: Definitions. 3: TOGAF Series Guide: Using the TOGAF Framework to Define and Govern Service-Oriented Architectures, Part II: Using the TOGAF Framework to Define and Govern Service-Oriented Architectures, Chapter 5: Technology Governance.

NEW QUESTION # 116

Complete the sentence. A business scenario describes

- A. shortfalls between the Baseline and Target Architectures
- B. general rules and guidelines for the architecture being developed
- C. business domain gaps, such as cross-training requirements
- D. **business and technology environment in which those problems occur**

Answer: D

NEW QUESTION # 117

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