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"This solution component would make the most sense to delivery first, then deliver this other component." If that is a suggestion made in the Initiative Horizon, which is the primary agile business analysis principle being expressed?

- a. Get Real Using Examples
- b. Avoid Waste
- c. Stimulate Collaboration and Continuous Improvement
- d. Analyze What is Valuable - Correct Answer - d. Analyze What is Valuable

A business analysis practitioner at the Delivery Horizon is slicing and elaborating User Stories to get them ready for implementation. What is this technique called?

- a. Story Elaboration
- b. Maintaining the Backlog
- c. Story Decomposition
- d. Backlog Refinement - Correct Answer - d. Backlog Refinement

You are an analyst working at the Delivery Horizon and planning to use the technique of Real Options. Which of the following best describes how you are going to be using that technique?

- a. As a refinement and prioritization technique
- b. As a prioritization and elaboration technique
- c. As a refinement and elaboration technique

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IIBA Agile Analysis Certification Sample Questions (Q109-Q114):

NEW QUESTION # 109

While discussing the Business Analysis Approach, decisions are made about which methodology or approach to use for the initiative being considered. These discussions are happening at the:

- A. Initiative horizon
- **B. Strategy horizon**
- C. Feedback horizon
- D. Delivery horizon

Answer: B

Explanation:

Reference: [https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf\(133\)](https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf(133))

NEW QUESTION # 110

During a project to improve efficiency at a customer service center, the product owner has established that a 15% improvement from the start on each of a specific set of 5 measures is the target for a particular initiative. They meet this goal and move on to a new initiative. Having a metric and a target helped them do what activity?

- **A. Analyze to determine what is valuable**
- B. Prioritize the next initiative
- C. Determine if the need is satisfied
- D. Assess stakeholder compliance

Answer: A

NEW QUESTION # 111

Agile business analysis focuses on producing something, showing it to stakeholders, and eliciting immediate feedback. This demonstrates the following characteristic of working in an agile context:

- A. Systems approach
- B. Focused nature
- C. Empirical nature
- **D. Planned approach**

Answer: D

NEW QUESTION # 112

The Product Owner reviews the value of the solution being created to gain an understanding of the context, the solution, and the stakeholders. Which principle of agile business analysis is the Product Owner demonstrating?

- **A. See the Whole**
- B. Plan Backlog Priority
- C. Collaboration over Contracts
- D. Understand the Waste

Answer: A

NEW QUESTION # 113

While quality checking the user stories, the team looks for the component that defines the boundary of the user story and assists with validating the delivered functionality. They are checking for the:

- A. Iteration 's associated vision
- B. Value statement

- C. Acceptance Criteria
- D. Title

Answer: C

Explanation:

Acceptance Criteria are essential components of a user story that provide the specific conditions that a solution must meet to be accepted by a stakeholder. They effectively define the boundaries of the story, ensuring that the team and the customer have a shared understanding of what "done" looks like for that specific increment. Beyond setting scope, acceptance criteria serve as the primary tool for validating functionality through testing. Without clear criteria, a user story is often too vague to be accurately estimated or built, leading to misalignment and potential waste. By verifying that acceptance criteria are present and well-defined, the team ensures that the story is "ready" for development and that the final output can be objectively measured against the user's needs, facilitating a smooth transition from build to delivery.

NEW QUESTION # 114

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