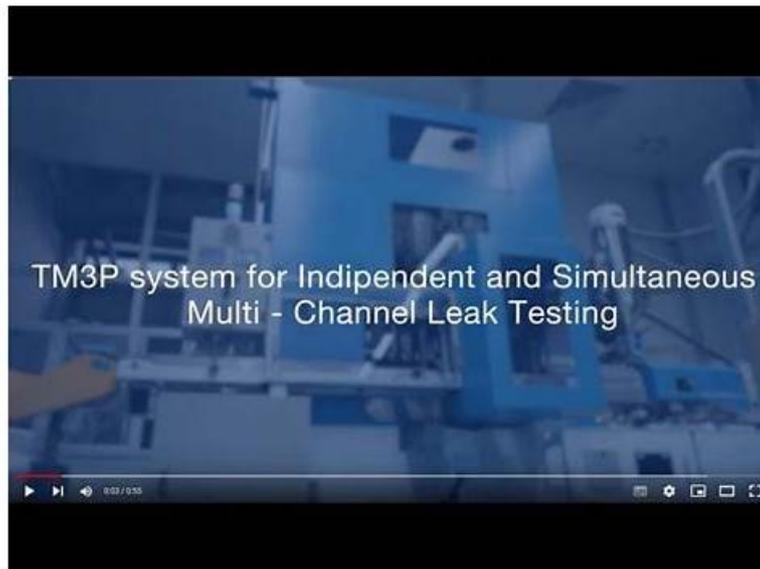


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## BCS ISTQB Certified Tester Advanced Level - Test Management v3.0 Sample Questions (Q40-Q45):

### NEW QUESTION # 40

Which of the following tools help to understand which part of the test object has been exercised by testing?

- A. Requirements management tool
- B. Test execution tool
- C. Code coverage tool
- D. Static analysis tool

**Answer: C**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

Under Test Tool and Automation, the syllabus explains that coverage tools (often called code coverage tools) measure which parts of the code or structure (e.g., statements, branches, conditions) have been executed by tests. This directly answers the question about "which part of the test object has been exercised." A manages requirements and traceability, not execution coverage.

B executes tests but typically does not measure structural coverage of the code by itself.

C analyzes code without executing it; it identifies defects or coding standard violations, not runtime coverage.

Relevant syllabus areas: Test Tool and Automation - Coverage measurement tools (structural coverage for assessing extent of code exercised by testing).

#### NEW QUESTION # 41

During which test planning task are the test design techniques to be applied during the project, identified and selected?

- A. Establish test plan
- B. Identify risk treatment approaches
- C. Define test approach, and estimate and allocate resources
- D. Understand the context and organise test planning

**Answer: C**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

In the Test Planning activities of the CTAL-TM v3.0 syllabus (Chapter 3), the selection of test design techniques is part of defining the test approach. The syllabus describes that when the test manager defines the test approach, they determine how testing will be performed, including the test design techniques to be used, and align resources and estimates accordingly.

The earlier tasks in planning set the stage (understanding context and organization) and address risk treatment choices, while the establish test plan task documents and baselines the already chosen approach and decisions.

Why the other options are incorrect:

A). Understand the context and organise test planning- This task focuses on analyzing the test context, stakeholders, constraints, and organizational aspects to prepare for planning; it does not yet select specific test design techniques.

B). Identify risk treatment approaches- This task deals with how risks will be addressed (e.g., through mitigation, contingency, or targeted testing focus); it informs priorities but does not itself select test design techniques.

D). Establish test plan- This task records and baselines the plan (including approach and techniques already chosen). The selection of techniques has already occurred when defining the approach.

References (ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus):

Chapter 3: Test Planning, Monitoring, and Control- subsection describing test planning tasks and the activity to define the test approach (which includes selecting test design techniques), followed by estimation/resource allocation and subsequent establishment of the test plan.

#### NEW QUESTION # 42

Which of the following statements about test management activities for an iterative development model is false?

- A. Roles are integrated; facilitator or coach typically replace the traditional test manager.
- B. Reporting is done at project milestones.
- C. The test approach is embedded within iterations, with a focus on adaptability and feedback.
- D. With testware the focus is on acceptance criteria and definition of done. The level of documentation is minimal.

**Answer: B**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

In iterative/Agile contexts (Chapter: Test Management in the Organization), the syllabus emphasizes:

A: Testware tends to be lean; focus is on acceptance criteria and the Definition of Done; documentation is often minimal but sufficient.

B: The test approach is integrated within iterations, emphasizing adaptability, continuous feedback, and close collaboration.

D: Traditional, centralized "test manager" roles are often evolved or distributed; responsibilities may be shared across the team, with a facilitator/coach (e.g., Scrum Master/Agile coach) supporting quality practices.

C is false because in iterative models reporting is continuous and occurs every iteration (e.g., sprint reviews, daily information

radiators), not only at traditional project milestones typical of sequential models. (Reference: CTAL-TM v3.0 Syllabus - Chapter "Test Management in the Organization", sections on Agile/iterative test management, roles, minimal documentation, and iterative reporting.)

#### NEW QUESTION # 43

To which category of cost of quality does "fixing a defect found during testing" belong?

- A. Defect prevention costs
- B. External failure costs
- C. Appraisal costs
- D. Internal failure costs

**Answer: D**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

The syllabus differentiates cost of quality into:

Prevention (to avoid defects),

Appraisal (to evaluate products, e.g., reviews, testing),

Internal failure (defects found before release, including the cost to fix during testing), and External failure (defects found after release). "Fixing a defect found during testing" is an internal failure cost, because the failure is detected and corrected prior to delivery (CTAL-TM v3.0, Organizational Test Management - economics of testing and cost of quality categories).

#### NEW QUESTION # 44

Which of the following test stakeholders are most likely not involved in defining requirements?

- A. Operations Team
- B. Product Owners
- C. Users
- D. Development Leads

**Answer: A**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract of ISTQB Certified Tester Advanced Level - Test Manager v3.0 syllabus:

The syllabus (Chapter: People Skills - Team Composition) discusses stakeholder roles and collaboration.

Product Owners and Users are primary sources for requirements and acceptance criteria. Development Leads typically collaborate on clarifying requirements and translating them into technical solutions and testability. By contrast, the Operations Team is primarily focused on deployment, support, and operational concerns (e.g., environments, monitoring, reliability in production). While operations may influence non-functional constraints or service levels, they are not typically the primary participants in defining functional requirements, making Operations Team the most likely answer here.

(Reference: CTAL-TM v3.0 Syllabus - Chapter "People Skills - Team Composition", stakeholder roles and collaboration; contrasts in responsibilities across PO/Users/Dev vs. Operations.)

#### NEW QUESTION # 45

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