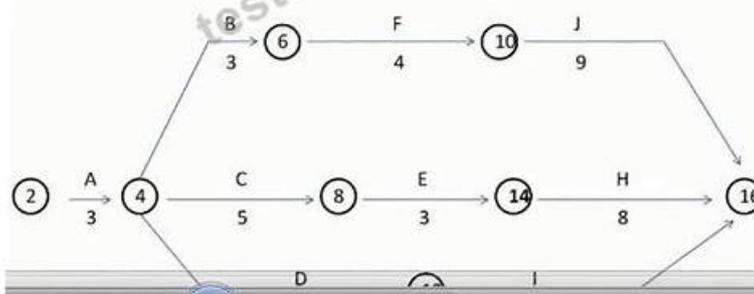


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Refer to the following table and diagram to answer the following questions. Consider this to be the entire network. The diagram is incomplete. This table represents activities, predecessors and durations for a hazardous waste incineration facility.

Activity	Description	Predecessors	Duration (months)
A	Develop information for public hearings	-	3
B	Hold public hearings	A	3
C	Develop draft plans and specifications	A	5
D	Contact stakeholders and others	A	7
E	Obtain permits	B, C	3
F	Order equipment for facility	B	4
G	Procure and prepare land	B	6
H	Construct facility	D, E, F & G	8
I	Approval of operating procedures	D	6
J	Install equipment, staff, facility	F	9



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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q88-Q93):

NEW QUESTION # 88

Which of the following is least likely to affect the criticality of resources in resource planning process?

- A. Organization breakdown structure
- B. Organizational resources availability
- C. Feedback from resource optimization
- **D. Cost estimating process output**

Answer: D

NEW QUESTION # 89

Which of the following is NOT required when initially planning a project?

- A. A schedule that identifies tasks required on a project.
- B. The duration of each task.
- **C. Resource Identification and leveling.**
- D. Logical relationships between the tasks.

Answer: C

NEW QUESTION # 90

Determine the correct formula and date for the late finish for Activity 2002.

D	Activity	Succ.	Rel.	Lag	Day	Direct Costs	Days	Direct Costs
1000	General Conditions	1100	FS			\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS			\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	\$35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000
3001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	\$608,000	118	\$692,000
3001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
3001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
3002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
3003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
3001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
3001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
3002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
3003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
3004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
3005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000

- A. LS.2003 - 1 day -> 10-06-01.
- B. LS.2003 - 1 day -> 11.06.01.
- C. LS.2003 - 1 day -> 10-05-01.
- D. LS.2003 + 1 day -> 10-07-01.

Answer: C

Explanation:

* Activity Relationships:

Activity 2002 is directly succeeded by Activity 2003 in the schedule.

The late start (LS) of Activity 2003 determines the late finish (LF) of Activity 2002, adjusted by any lags or additional constraints.

* Late Finish Calculation Formula:

LF of 2002 = LS of 2003 - 1 day.

This accounts for the predecessor-successor logic and the sequence of activities.

* Date Calculation:

Late start of 2003 = 10-06-01.

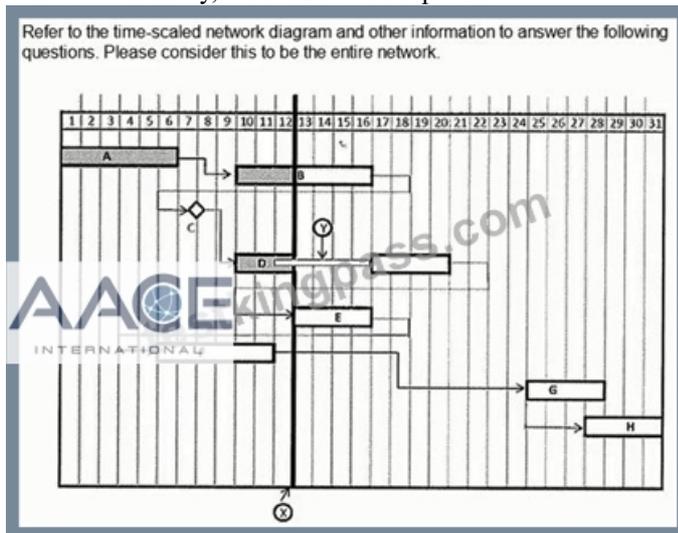
Late finish of 2002 = 10-06-01 - 1 day = 10-05-01.

* Verification:

PSP guidelines emphasize that late finish values are derived by subtracting any relevant time constraints from the successor's late start (Ref: PSP Study Guide, Chapter 2A: Backward Pass Calculations)

NEW QUESTION # 91

What does the heavy, vertical line at "X" represent?



- A. Change-over limits.
- B. Delay fault line.
- C. International Date Line.
- **D. The status or data date.**

Answer: D

NEW QUESTION # 92

What is the cycle time?

Small Tower Crane

Typical capacity for a Small Crane

Maximum Load 5 tons

Minimum Load 1.5 tons

Operation	Time (in minutes)
Sling Up	5
Hoist Up	4
Discharge	
Clear Unload Area	
Hoist Down	

- A. 6 minutes
- B. 14 minutes
- **C. 17 minutes**
- D. 5 minutes

Answer: C

NEW QUESTION # 93

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