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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details

Topic 1	<ul style="list-style-type: none"> • Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.
Topic 2	<ul style="list-style-type: none"> • Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.
Topic 3	<ul style="list-style-type: none"> • TOGAF Business Scenario method: The focal point of this OGBA-101 exam topic is the application of the TOGAF Business Scenario method.
Topic 4	<ul style="list-style-type: none"> • Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 5	<ul style="list-style-type: none"> • Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.
Topic 6	<ul style="list-style-type: none"> • Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.

The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q125-Q130):

NEW QUESTION # 125

What process is used to decompose a set of business capabilities to communicate more detail?

- A. Mapping
- B. Sorting
- C. Layering
- D. Leveling

Answer: D

Explanation:

The process used to decompose a set of business capabilities to communicate more detail is leveling⁶. Leveling is a technique that can be used to break down a business capability into sub-capabilities at lower levels of granularity⁶. Leveling can help to provide more clarity and specificity about what a business capability entails and how it supports the business goals and objectives⁶. Leveling can also help to identify dependencies, gaps, overlaps, or redundancies among business capabilities⁶.

NEW QUESTION # 126

What is presented as "striking a balance between positive and negative outcomes resulting from the realization of either opportunities or threats"?

- A. Agile development
- B. Risk Management
- C. Architecture Security
- D. Transition Management

Answer: B

Explanation:

Risk management in TOGAF involves balancing positive and negative outcomes resulting from the realization of either opportunities or threats. Here's a detailed explanation:

Definition of Risk Management:

Risk Management: The process of identifying, assessing, and controlling risks arising from operational factors and making decisions that balance risk costs with benefits.

Balancing Outcomes:

Opportunities and Threats: Risk management aims to strike a balance between the positive outcomes (opportunities) and negative

outcomes (threats) of different scenarios. This involves assessing the potential benefits and drawbacks of various actions and decisions.

Decision-Making: Effective risk management supports informed decision-making by considering the potential impacts of risks and opportunities on the organization's objectives.

TOGAF Reference:

Architecture Risk Management: TOGAF includes guidelines for managing risks associated with architecture development. This involves identifying risks early in the ADM phases and continuously monitoring and mitigating them throughout the architecture lifecycle.

Phase F: Migration Planning: During this phase, risk management is crucial for planning the transition from the current state to the target architecture. It ensures that risks are identified, assessed, and mitigated to ensure a smooth transition.

Benefits:

Minimizing Negative Impacts: By effectively managing risks, organizations can minimize the negative impacts of threats and enhance the positive outcomes of opportunities.

Enhancing Resilience: Risk management helps in building organizational resilience by preparing for potential disruptions and ensuring continuity of operations.

In summary, risk management is about striking a balance between positive and negative outcomes resulting from the realization of either opportunities or threats, supporting informed decision-making and enhancing organizational resilience.

NEW QUESTION # 127

Consider the following Business Capability Example:

Which of the following are A and C?

- A. Organization. Data.
- B. Actors, Actions.
- **C. Roles, Information.**
- D. Who. What.

Answer: C

Explanation:

According to the TOGAF Business Capabilities Guide V2, a business capability is defined as "the expression or the articulation of the capacity, materials, and expertise an organization needs in order to perform core functions"⁵. A business capability can be decomposed into four elements: roles, information, processes, and technology⁵. In the given example, A represents roles and C represents information.

In the context provided in the image, 'A' refers to the roles involved in the recruitment management process, which in this case is the 'User: Recruiter' and the 'Stakeholders: Manager, Candidate Employee'. 'C' refers to the information or data aspects of the process, which includes 'Candidate/Applicant Details', 'Position Descriptions', 'Recruitment Agency Data', and 'Industry Standard Role Definitions'. Thus, 'A' corresponds to 'Roles' and 'C' to 'Information'.

NEW QUESTION # 128

In business capability mapping, when you have documented all of the business capabilities, what should you do next?

- A. Draw up a business value assessment for each of the business capabilities.
- B. Map the business capabilities to stakeholder concerns.
- **C. Organize the business capabilities in a logical manner.**
- D. Identify the human and computer actors associated with each business capability.

Answer: C

Explanation:

According to the TOGAF Series Guide: Business Capabilities, after documenting all of the business capabilities, the next step is to organize them in a logical manner¹. This can be done by using techniques such as layering, sorting, mapping, and leveling¹. These techniques can help to classify, group, and align capabilities into categories for a deeper understanding of how they support the business goals and objectives¹. Organizing the business capabilities can also help to identify dependencies, gaps, overlaps, or redundancies among them¹.

NEW QUESTION # 129

What process turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups?

- A. Mapping
- B. Stratification
- C. Categorization
- D. Layering

Answer: A

Explanation:

Mapping is the process that turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups. Here's a detailed explanation:

* Definition of Mapping:

* Mapping: In the context of business architecture, mapping refers to the process of visually representing the relationships between business capabilities and other elements such as processes, value streams, and organizational units. This helps in communicating the structure and interactions within the business.

* Purpose:

* Communication: Mapping provides a clear and structured way to communicate the details of business capabilities to different stakeholder groups. It ensures that each group receives the appropriate level of detail needed for their role and decision-making.

* Alignment: Helps in aligning business capabilities with strategic goals, processes, and

* organizational structure, ensuring that the architecture supports the overall business strategy.

* TOGAF References:

* Phase B: Business Architecture: During this phase, mapping is used to represent business capabilities and their relationships with other business elements. This helps in creating a coherent and comprehensive business architecture.

* Capability Mapping: TOGAF emphasizes the use of capability mapping to understand and analyze how different capabilities support business processes and value streams.

* Benefits:

* Clarity and Understanding: Mapping provides a visual representation that enhances clarity and understanding of the business architecture. It helps stakeholders see the big picture and understand how different parts of the business fit together.

* Stakeholder Engagement: By providing the right amount of detail to different stakeholders, mapping ensures effective engagement and collaboration across the organization.

In summary, mapping is the process that turns a set of business capabilities into a structure that communicates the right amount of detail to different stakeholder groups, facilitating clarity, understanding, and alignment.

NEW QUESTION # 130

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