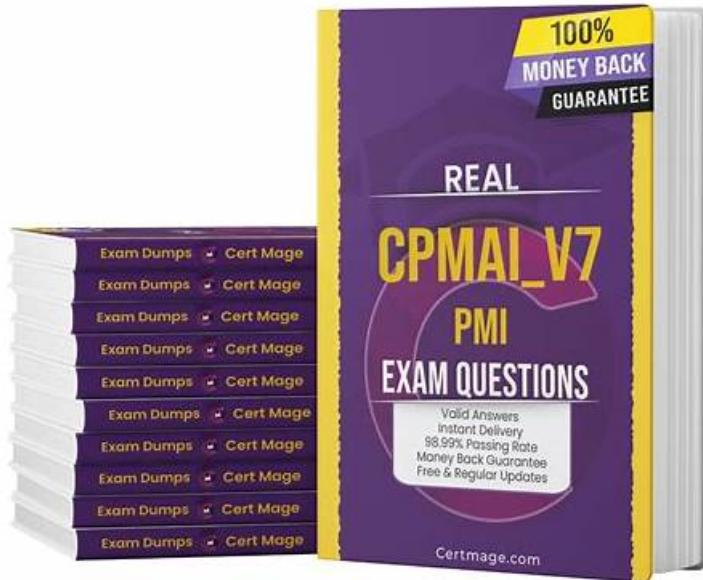


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## PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details

Topic 1	<ul style="list-style-type: none"> <li>The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.}</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.</li> </ul>

## PMI Certified Professional in Managing AI Sample Questions (Q91-Q96):

### NEW QUESTION # 91

A national health insurance company is embarking on a complex AI project to assist in coordinating patient care across its multiple hospital network. The AI system will analyze large amounts of patient data to coordinate care, improve patient outcomes, and optimize resource allocation. Numerous healthcare providers' data needs to be integrated. The data includes private patient information, and the project must comply with data privacy regulations in various countries.

Which critical step should be performed to optimize representative training data?

- A. Increase the data set size without considering diversity
- B. Improve data understanding and preparation**
- C. Implement comprehensive bias detection metrics
- D. Enhance the key performance indicator (KPI) metrics

**Answer: B**

**Explanation:**

PMI-CPMAI treats data as a central asset and states that representative, high-quality training data is essential for safe and effective AI in sensitive domains such as healthcare. Before sophisticated bias metrics or advanced KPIs are useful, the guidance stresses a phase of data understanding and preparation, where teams analyze data sources, coverage, completeness, and consistency, and ensure that the training set reflects the relevant populations, geographies, and use cases. PMI describes this as "profiling and exploring data to understand distributions, outliers, missingness, and segment coverage, then cleaning, integrating, and transforming it into a trusted, analysis-ready dataset." In a multi-country health insurance scenario, with diverse hospitals and different privacy regimes, this step includes mapping schemas, resolving identifiers, handling missing or noisy records, and ensuring that patients from different regions, demographics, and care pathways are adequately represented without oversampling or excluding key groups. Simply increasing the size of the dataset without ensuring diversity and representativeness may reinforce existing biases or create blind spots. Likewise, KPI enhancement comes later, once the data foundation is sound. Therefore, the critical step to optimize

representative training data in this context is to improve data understanding and preparation, ensuring that the integrated dataset is complete, consistent, diverse, and properly structured for training.

### NEW QUESTION # 92

A company's leadership team has requested insights into the AI model's ability to support decision-making processes without requiring them to understand complex technical details.

Which step should the project manager take?

- A. Discuss how ensemble methods improve the model's robustness
- B. Demonstrate how the model's output can be integrated and used in end-user systems
- C. Describe the model's backpropagation and gradient descent optimization
- D. Explain the role of neural network architectures in prediction accuracy

**Answer: B**

Explanation:

In PMI-CPMAI, a key responsibility of the AI project manager is to translate technical capabilities into business-usable decision support, especially for senior leaders who do not need (or want) deep technical model detail. The PMI-CPMAI exam content emphasizes aligning AI outputs with business processes and decision workflows across the full lifecycle, from defining the business need to operationalizing the solution in real environments. Rather than explaining the mathematics of neural networks, gradient descent, or ensemble methods (options A-C), the guidance stresses demonstrating how the AI system's outputs appear in familiar tools (dashboards, reports, workflow systems) and how they can be acted upon by decision-makers. This includes clarifying inputs, key indicators, thresholds, confidence levels, exception handling, and what actions users should take based on different system recommendations.

PMI-CPMAI also links this to value realization-leaders need to see how the model's outputs are embedded in end-user systems to drive measurable outcomes, not how the algorithm is implemented. certifyera.com+1 Demonstrating integration into end-user systems (option D) directly addresses that need, supports adoption, and satisfies the framework's focus on practical, lifecycle-oriented AI delivery.

### NEW QUESTION # 93

A financial services firm is building an AI model to detect fraudulent transactions. Identifying and validating data sources is critical to the model's success.

What is an effective method that helps to ensure data accuracy?

- A. Implementing a blockchain-based ledger for transaction data
- B. Utilizing data lineage tools to track data origin and transformations
- C. Employing a federated database system for decentralized data access
- D. Setting up a batch processing system for data cleansing

**Answer: B**

Explanation:

For a financial services firm building an AI model for fraud detection, the accuracy and trustworthiness of transaction data is critical. PMI-CPMAI's guidance on AI data governance stresses the need to understand where data comes from, how it flows, and what transformations it undergoes before being used for model training or inference. This is precisely what data lineage tools are designed to support.

Data lineage enables teams to trace data back to its original source, see each processing step (cleansing, aggregation, enrichment), and verify that transformations conform to defined business and regulatory rules. In regulated sectors like finance, this traceability is essential for audits, model validation, and demonstrating that AI decisions (such as fraud flags) are based on accurate, well-governed data. While technologies like blockchain (option C) or batch cleansing (option D) may have roles in specific architectures, PMI-style AI governance places primary emphasis on visibility, traceability, and control over the data lifecycle.

A federated database system (option B) addresses access architecture, not inherently accuracy. By contrast, utilizing data lineage tools directly supports identifying and validating data sources and understanding whether the data remains accurate after multiple hops. Therefore, in line with PMI-CPMAI data governance practices, option A is the most effective method listed to help ensure data accuracy.

### NEW QUESTION # 94

A capital markets firm is exploring the use of AI to enhance its trading algorithms. The firm expects the AI solution will increase trading accuracy and profitability. The project manager needs to create a business case to justify the AI investment. Which method will provide results that meet the firm's goals and objectives?

- A. Developing a financial impact assessment
- B. Consulting with AI vendors
- C. Conducting a market trend analysis
- D. Performing a scenario analysis

**Answer: A**

Explanation:

Within PMI-CPMAI's treatment of AI business cases, the core expectation is that the project manager demonstrates clear, quantifiable value aligned with organizational goals. For a capital markets firm whose objectives are improved trading accuracy and profitability, the most suitable method is to develop a financial impact assessment that translates AI benefits into measurable financial terms. This assessment typically compares the current trading performance (baseline) with projected AI-enhanced performance, estimating impacts on revenues, margins, risk-adjusted returns, and operational costs.

PMI's AI-oriented business case guidance emphasizes that decision makers need a structured view of costs, benefits, risks, and assumptions, expressed in financial metrics such as net benefit, payback period, ROI, or expected value under uncertainty. Market trend analyses and vendor consultations can inform context and options but do not directly quantify how the AI solution improves trading results. Scenario analysis can support stress testing and complement the financial view, yet the central artifact that "meets the firm's goals and objectives" for funding decisions is a financial impact assessment tied to accuracy and profitability. Thus, the method that best satisfies the firm's needs is developing a financial impact assessment.

#### **NEW QUESTION # 95**

A healthcare project manager is evaluating whether to implement an AI-powered diagnostic tool. The initial cost is US\$500,000 with an expected return on investment (ROI) of 15% within the first year. The project needs to satisfy multiple stakeholders including hospital administrators and medical staff.

Which method will maximize a positive ROI for the AI implementation?

- A. Acquiring alternatives to the AI solution as a contingency plan
- B. Ensuring all AI and non-AI components are integrated seamlessly
- C. Seeking verbal commitments from interested parties at each project phase
- D. Monitoring AI model performance against key performance indicators

**Answer: D**

Explanation:

In PMI-CPMAI, realizing a positive ROI from AI is not just about an attractive business case at the start; it depends on continuous monitoring of value delivery against clearly defined performance and outcome metrics. For a healthcare AI diagnostic tool with a specified ROI target (15% in the first year) and multiple stakeholders (administrators and clinicians), the project manager must ensure the tool is actually achieving the predicted improvements in practice.

The framework recommends defining key performance indicators (KPIs) aligned to the value proposition-such as diagnostic accuracy for specific conditions, time-to-diagnosis, reduction in unnecessary tests, throughput, and impact on patient outcomes-and then monitoring the AI model's performance against those KPIs over time. By tracking these metrics, the team can identify drifts, bottlenecks, or workflow issues and take corrective action (retraining, process changes, configuration updates) to protect and maximize ROI.

Seamless integration (option A) is important but is a means, not the main mechanism to ensure ROI is realized. Contingency solutions and verbal commitments do not directly drive financial outcomes. PMI-CPMAI's value-focus makes ongoing performance monitoring against KPIs the most effective method to maximize and protect the expected ROI.

#### **NEW QUESTION # 96**

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