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>> CAPM考證 <<

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最新的 CAPM CAPM 免費考試真題 (Q47-Q52):

問題 #47

Which tool or technique is used in the Perform Integrated Change Control process?

- A. Decomposition
- **B. Meetings**
- C. Resource optimization
- D. Modeling techniques

答案： B

解題說明：

Section: Volume A

Explanation:

4.3.2.3 Meetings

Meetings are used to discuss and address pertinent topics of the project when directing and managing project work. Attendees at the meetings may include the project manager, the project team and appropriate stakeholders involved or affected by the topics addressed. Each attendee should have a defined role to ensure appropriate participation. Meetings tend to be one of three types:

Information exchange;

■ Brainstorming, option evaluation, or design; or

■ Decision making.

■

Meeting types should not be mixed as a best practice. Meetings should be prepared with a well-defined agenda, purpose, objective, and time frame and should be appropriately documented with meeting minutes and action items. Meeting minutes should be stored as defined in the project management plan. Meetings are most effective when all participants can be face-to-face in the same location. Virtual meetings can be held using audio and/or video conferencing tools, but generally require additional preparation and organization to achieve the same effectiveness of a face-to-face meeting.

Process: 4.5 Perform Integrated Change Control

Perform Integrated Change Control is the process of reviewing all change requests; approving changes and managing changes to deliverables, organizational process assets, project documents, and the project management plan; and communicating their disposition. It reviews all requests for changes or modifications to project documents, deliverables, baselines, or the project management plan and approves or rejects the changes.

Key Benefit: The key benefit of this process is that it allows for documented changes within the project to be considered in an integrated fashion while reducing project risk, which often arises from changes made without consideration to the overall project objectives or plans.

Inputs

1. Project management plan
2. Work performance reports
3. Change requests
4. Enterprise environmental factors
5. Organizational process assets

Tools & Techniques

1. Expert judgment
2. Meetings
3. Change control tools

Outputs

1. Approved change requests
2. Change log
3. Project management plan updates
4. Project documents updates

問題 #48

Which of the following is an output of Direct and Manage Project Execution?

- A. Organizational process assets updates
- B. Change request status updates
- C. Project management plan
- D. Work performance information

答案: D

解題說明:

Section: Volume D

問題 #49

The primary benefit of the Plan Schedule Management process is that it:

- A. creates an overview of all activities broken down into manageable subsections.
- B. provides guidance to identify time or schedule challenges within the project.
- C. tightly links processes to create a seamless project schedule.
- D. guides how the project schedule will be managed throughout the project.

答案: D

解題說明:

Section: Volume B

Explanation:

Process: 6.1 Plan Schedule Management

Definition: The process of establishing the policies, procedures, and documentation for planning, developing, managing, executing, and controlling the project schedule.

Key Benefit: The key benefit of this process is that it provides guidance and direction on how the project schedule will be managed

throughout the project.

Inputs

1. Project management plan
2. Project charter
3. Enterprise environmental factors
4. Organizational process assets

Tools & Techniques

1. Expert judgment
2. Analytical techniques
3. Meetings

Outputs

1. Schedule management plan

問題 #50

The definition of operations is a/an:

- A. organizational function performing the temporary execution of activities that produce the same product or provide repetitive service.
- **B. organizational function performing the ongoing execution of activities that produce the same product or provide repetitive service.**
- C. organization that provides oversight for an administrative area.
- D. temporary endeavor undertaken to create a unique product, service, or result.

答案: B

問題 #51

What is the best tool to calculate the critical path on a project?

- A. Graphical evaluation and review technique (GERT) diagram
- **B. Project network diagram**
- C. Gantt chart
- D. Critical chain method

答案: B

問題 #52

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