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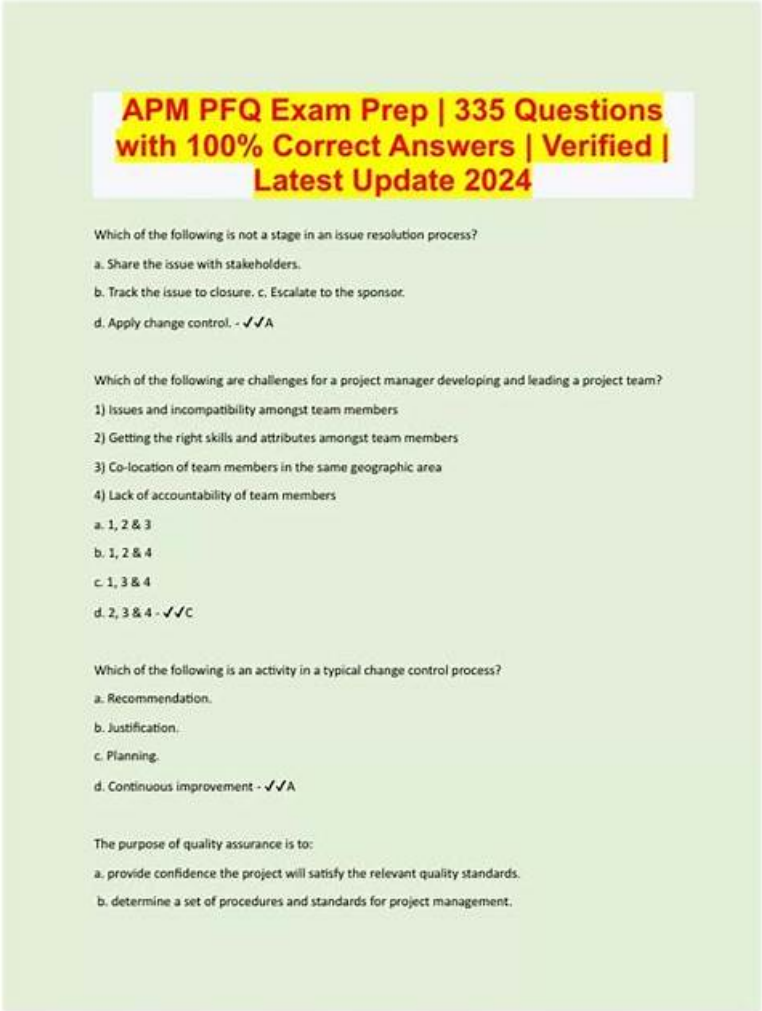
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Which of the following is not a stage in an issue resolution process?

a. Share the issue with stakeholders.

b. Track the issue to closure. c. Escalate to the sponsor.

d. Apply change control. - ✓✓A

Which of the following are challenges for a project manager developing and leading a project team?

1) Issues and incompatibility amongst team members

2) Getting the right skills and attributes amongst team members

3) Co-location of team members in the same geographic area

4) Lack of accountability of team members

a. 1, 2 & 3

b. 1, 2 & 4

c. 1, 3 & 4

d. 2, 3 & 4 - ✓✓C

Which of the following is an activity in a typical change control process?

a. Recommendation.

b. Justification.

c. Planning.

d. Continuous improvement - ✓✓A

The purpose of quality assurance is to:

a. provide confidence the project will satisfy the relevant quality standards.

b. determine a set of procedures and standards for project management.

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APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	• Understand Project Life Cycles: This topic encompasses stating the phases of a typical linear project life cycle and an iterative project life cycle. It also includes defining the terms hybrid life cycle and 'extended project life cycle.
Topic 2	• Understand Project Risk and Issue Management in the Context of a Project: The topic defines the term risk and explains the purpose of risk management. It outlines the stages of a typical risk management process. It also describes the use of risk registers.
Topic 3	• Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.
Topic 4	• Understand Leadership and Teamwork within a Project: This topic defines the term leadership and explains how a project team leader can influence team performance.
Topic 5	• Understand Resource, Scheduling, and Optimisation in a Project: This topic delves into the purpose of scheduling, critical path analysis, and milestones. It also defines the term time boxing.
Topic 6	• Understand Quality in the Context of a Project: This topic defines the term quality and outlines the purpose of quality management. It also includes defining quality planning.
Topic 7	• Understand the Roles and Responsibilities within Projects: The topic focuses on project management roles and responsibilities. Moreover, the topic covers roles such as the project sponsor, project manager, project governance, project team members, and end users.
Topic 8	• Understand Project Management Planning: This topic explains how the deployment baseline differs between linear and iterative life cycles. Additionally, the topic outlines the stakeholders of a project management plan, the purpose, and the typical content of a business case.

APM Project Fundamentals Qualification (PFQ) Sample Questions (Q69-Q74):

NEW QUESTION # 69
Which one of these categories would best represent project issues?

- A. Problems that the project manager has to deal with on a day-to-day basis.
- B. Threats to the project which cannot be resolved by the project manager.
- C. Opportunities that occur through change control.
- D. Uncertain events that may or may not occur.

Answer: B

NEW QUESTION # 70
Governance could best be defined as:

- A. the framework that structures a review of the project, programme or portfolio and aids a decision to be made about

whether to continue with the next phase or stage of progress.

- B. the framework that is used for selection, prioritisation and control of an organisation's projects and programmes in line with its strategic objectives and capacity to deliver
- C. the framework of authority and accountability that defines and controls the outputs, outcomes and benefits from projects, programmes and portfolios.

Answer: C

Explanation:
D the framework used by the organisation and approved by the project board at project initiation that allows the definition of the terms of reference for the project.

NEW QUESTION # 71
Project team leaders can influence team performance by developing:

- A. detailed project management processes.
- B. respect, shared values and trust.
- C. important political alliances.
- D. a clear stakeholder management plan.

Answer: B

NEW QUESTION # 72
The project team comprises:

- A. all those responsible to the project manager who are working towards the project objectives.
- B. the members of staff who report to the project manager and who carry out work on the project.
- C. all project stakeholders.
- D. the members of staff who are allocated full time to the project.

Answer: A

NEW QUESTION # 73
The purpose of quality assurance is to:

- A. determine a set of procedures and standards for project management.
- B. define the scope and specifics of a project's deliverables
- C. provide confidence the project will satisfy the relevant quality standards.
- D. inspect, measure and test deliverables and processes.

Answer: C

NEW QUESTION # 74
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