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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	• Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
Topic 2	• Testing and Evaluating AI Systems (Phase V): This section of the exam measures the skills of an AI Quality Assurance Specialist and covers how to evaluate AI models before deployment. It explains how to test performance, monitor for drift, and confirm that outputs are consistent, explainable, and aligned with project goals. Candidates learn how to validate models responsibly while maintaining transparency and reliability.}
Topic 3	• Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.

Topic 4	• Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Topic 5	• Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.
Topic 6	• Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.

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PMI Certified Professional in Managing AI Sample Questions (Q100-Q105):

NEW QUESTION # 100
An AI project team needs to consider compliance with data regulations and explainability standards as requirements for a new AI solution.
At what point in the project should the requirements be approached?

- A. As part of the business understanding phase
- B. As part of the final testing phase
- C. As optional guidelines based on project scope
- D. As part of the data preparation phase

Answer: A

Explanation:
In PMI-CP/CPMAI-aligned practice, compliance requirements such as data protection regulations (e.g., privacy laws, data residency) and explainability standards are treated as business and regulatory constraints, not as late technical details. They must therefore be identified and incorporated during the business understanding phase. At this stage, the project manager and stakeholders clarify the problem statement, success criteria, risk appetite, and constraints under which the AI solution must operate. That includes explicitly stating: which regulations apply, what level of transparency or explainability is required, which stakeholders must be able to understand model outputs, and which decisions must remain under human control.
By capturing these requirements early, they directly influence the choice of AI pattern, model families, data sources, architecture, and governance mechanisms. If these constraints are postponed until data preparation or final testing, the team risks discovering that the chosen models are too opaque, the data cannot legally be used as collected, or additional documentation and controls are needed that fundamentally change scope and timeline. CPMAI stresses that responsible AI and regulatory compliance are "built in from the beginning," so the correct point to approach these requirements is the business understanding phase.

NEW QUESTION # 101
A project team is working on an AI project that requires strict adherence to data privacy regulations. The team is in the initial stages

of data collection and aggregation.
Which task will help to ensure regulatory compliance?

- A. Implementing advanced encryption for all data transactions
- B. Obtaining verbal commitments from stakeholders regarding data usage
- C. Developing a comprehensive data risk management plan
- D. Conducting a thorough data audit to identify sensitive information

Answer: D

Explanation:
In the PMI-CPMAI perspective on responsible AI and data governance, regulatory compliance starts with knowing exactly what data you have and how sensitive it is. Before you can design controls, encryption schemes, or risk plans, you must first perform a data audit and classification to identify personal, sensitive, and regulated data elements, as well as their sources, flows, and storage locations. This aligns with the guidance that early in the AI lifecycle, project teams should create a clear data inventory and mapping to understand which datasets fall under privacy regulations (such as health, financial, or personally identifiable information). By conducting a thorough data audit to identify sensitive information, the project team can determine which regulations apply, what consent or legal basis is required, and where to apply specific safeguards (access controls, anonymization, retention limits, etc.). Encryption and broader risk management plans are important, but they are secondary steps that rely on the foundational insight gained from the audit. Verbal commitments from stakeholders have no formal regulatory standing. Therefore, in the initial stages of data collection and aggregation, the task that most directly supports regulatory compliance is a thorough data audit to identify sensitive information.

NEW QUESTION # 102
A company needs to launch an AI application quickly to be the first to the market. The project team has decided to use pretrained models for their current AI project iteration.
What is a key result of leveraging pretrained models?

- A. The project can face unexpected scalability challenges.
- B. The custom project development time can increase due to adjustments.
- C. The team can encounter compatibility issues with existing systems.
- D. The team can see a reduction in the overall project timeline.

Answer: D

Explanation:
Within PMI-CPMAI, one of the key strategic levers for AI projects is reusing existing AI assets, including pretrained models, to accelerate delivery and reduce initial development complexity. PMI describes pretrained and foundation models as allowing organizations to "leverage previously learned representations so that teams can focus effort on adaptation, integration, and value realization rather than building models from scratch." This often results in a shorter experimentation cycle, reduced training time, and faster deployment, especially when speed-to-market is a primary objective.
PMI emphasizes that such reuse is particularly valuable in early iterations or minimum viable products (MVPs), where the aim is to "deliver functional AI capability quickly, validate value hypotheses, and gather user feedback." While the team still needs to handle integration, fine-tuning, and risk controls, the heavy lifting of initial training on massive datasets has already been done by the pretrained model provider. This is contrasted with full custom model development, which PMI characterizes as more resource-intensive and time-consuming, requiring substantial data preparation, training, and optimization. Potential challenges such as compatibility or scalability must be managed, but they are not the key, primary effect identified by PMI. The most central and intended result of using pretrained models in this context is that the overall project timeline is reduced, enabling the company to reach the market faster.

NEW QUESTION # 103
A financial services firm is implementing AI models to automate fraud detection. The project manager needs to ensure the models comply with regulatory standards and ethical guidelines while maintaining performance and accuracy.
Which action should the project manager take?

- A. Focus solely on model accuracy, ignoring compliance
- B. Use any available data without checking for consent
- C. Assume compliance without formal verification
- D. Implement bias detection and mitigation strategies

Answer: D

Explanation:
PMI-CPMAI places responsible AI, regulatory compliance, and ethical alignment on equal footing with performance and accuracy, especially in highly regulated sectors like financial services. Fraud detection models often operate on sensitive financial and personal data and can materially impact customers if they are biased or systematically unfair.

The PMI-CPMAI guidance on risk, ethics, and governance emphasizes that project managers must ensure AI systems are evaluated not only on predictive quality but also on fairness, bias, transparency, and explainability. A core expectation is that teams implement bias detection and mitigation strategies across the AI lifecycle: examining training data for representational bias, testing model outputs for disparate impact across customer segments, and applying corrective techniques such as rebalancing, re-weighting, or constraint-based training.

Focusing solely on accuracy (option A) contradicts responsible AI principles and can institutionalize harmful patterns. Using any available data without consent (option C) violates data protection and ethical standards. Assuming compliance without formal verification (option D) fails governance and auditability requirements. By contrast, implementing bias detection and mitigation strategies directly addresses regulatory and ethical concerns, while also supporting robust, trustworthy performance. It operationalizes responsible AI practices in line with PMI-CPMAI expectations, ensuring the fraud models are both effective and compliant.

NEW QUESTION # 104
A project manager is considering different project management approaches for an AI solution deployment. They need to ensure the approach allows for iterative improvements and accommodates changing requirements.
Which approach is effective in this situation?

- A. Incremental
- B. Predictive
- C. Adaptive/agile
- D. Hybrid

Answer: C

Explanation:
PMI-CPMAI emphasizes that AI projects typically involve uncertainty, experimentation, and evolving requirements. Data can change, model behavior must be tuned, and stakeholders may refine success criteria as they see early results. Because of this, PMI frames AI work as well-suited to adaptive/agile approaches that support short iterations, continuous learning, and rapid feedback loops.

In an adaptive/agile approach, the team plans in smaller increments, regularly reprioritizes the backlog, and refines scope based on empirical evidence from model experiments and pilots. This allows them to update features, retrain models, and adjust data or architecture as new insights are gained. PMI-CPMAI links this directly to AI lifecycles, where experimentation, evaluation, and deployment are repeated cycles rather than one-off phases.

Predictive approaches are more rigid and assume stable, knowable requirements upfront, which is rarely realistic for AI behavior and data-driven insights. Incremental and hybrid can add some flexibility, but adaptive/agile is the explicit choice in PMI's guidance when iterative improvement and changing requirements are primary concerns. Therefore, the most effective approach for an AI solution deployment in this context is adaptive/agile.

NEW QUESTION # 105
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