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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
Topic 2	• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 3	• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 4	• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 5	• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions

(Q85-Q90):

NEW QUESTION # 85
In relation to a disruption to activities, the Minimum Business Continuity Objective (MBCO):

- A. Should be attained either at the same time, or after, the RTO
- B. Should be the Recovery Time Objective (RTO)
- C. Is the point identified in the risk assessment when risks have been successfully mitigated
- D. Is the point set by top management for mobilizing response teams

Answer: A

Explanation:
The CBCI 7.0 course defines theMinimum Business Continuity Objective (MBCO)as the minimum level of services or outputs that must be maintained or restored to avoid unacceptable consequences. The MBCO is achieved either simultaneously with or after the Recovery Time Objective (RTO), as the RTO specifies when recovery should be complete for prioritized activities. MBCO sets a baseline for continuity, focusing on critical minimum outputs, rather than risk assessment milestones or managerial mobilization decisions.
Understanding this sequencing supports realistic and measurable recovery planning.
Reference:CBCI 7.0 Study Guide, Module 3: Recovery Objectives and Impact Analysis, pages 58-60.

NEW QUESTION # 86
The purpose of a Business Continuity policy is to:

- A. Establish shared understanding of the importance of a BCMS and its relevance to the organization
- B. Share the outcomes of a Business Impact Analysis with internal and external stakeholders
- C. Initiate the development of an effective response structure in case of disruption to products or services within the scope of the Business Continuity Management System (BCMS)
- D. Enable the Business Continuity professional to issue instructions to all on the changes that they will be required to make

Answer: A

Explanation:
A Business Continuity policy acts as a foundational document that communicates the organization's commitment to Business Continuity and sets out its scope, objectives, and principles. The CBCI 7.0 course stresses that the policy fosters a shared understanding across the organization about the importance of the BCMS and ensures that personnel recognize its relevance to their roles. It does not specify operational details or mandate actions but guides governance and culture. The policy supports alignment of efforts and continuous improvement of the BCMS.
Reference:CBCI 7.0 Study Guide, Module 1: Establishing the BCMS, pages 20-22.

NEW QUESTION # 87
Which of the following is an outcome of personnel embracing Business Continuity and the organization's Business Continuity Management System (BCMS)?

- A. Validation of plans is no longer needed due to the high level of commitment from relevant personnel to their effective implementation
- B. Increased sales of products and services due to public confidence in the published information about the organization's resilience capability
- C. A Business Continuity programme that is tailored specifically for the organization, taking into account its organizational culture
- D. A reduction in the need to update and review the BCMS due to the commitment of personnel in the development stage

Answer: C

Explanation:
Personnel embracing Business Continuity fosters a culture that supports the design and implementation of a BCMS tailored to the organization's unique culture, risks, and operational realities. The CBCI 7.0 course underscores that when personnel actively engage with continuity practices, the BCMS reflects actual organizational needs, leading to practical, accepted, and effective continuity programs. Commitment does not reduce the necessity for regular updates or validation; instead, it enhances the quality and relevance

of those processes. While public confidence may improve indirectly, the key outcome is the fit-for-purpose nature of the BCMS driven by engaged personnel.
Reference:CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 67-70.

NEW QUESTION # 88
Which of the following factors affects the way in which an organization selects and combines the different types of Business Impact Analysis (BIA)?

- A. Consultation with internal and external stakeholders on the extent of analysis that is required
- B. The outcomes of an organization's risk assessment to determine which part of the organization is at greatest risk
- C. The outcomes of a gap analysis to identify where there is greatest need for Business Continuity capability to be improved
- D. The scope of the Business Continuity Management System (BCMS)

Answer: D

Explanation:
The CBCI 7.0 course explains that thescope of the BCMSis the primary factor influencing the selection and combination of BIA types (e.g., activity, product, or process BIAs). The scope defines which organizational units, activities, and resources are covered, thereby guiding the level and focus of impact analysis. While risk assessments, gap analyses, and stakeholder consultations inform aspects of BCMS development, they do not determine the BIA methodology as directly as the defined scope. Aligning BIAs to scope ensures consistency and resource-effective analysis.
Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 43-45.

NEW QUESTION # 89
When implementing solutions so that they can be deployed to respond to disruption, the Business Continuity professional should:

- A. Empower the implementation team to make changes to specifications without referring back to top management
- B. Review and revise the specifications for each solution developed in the design phase prior to launching them
- C. Allocate implementation to the relevant teams and instruct them to manage the implementation as they see fit and to their own timelines
- D. Work with the teams who will utilize the solutions to develop any new systems or tools required to enable implementation

Answer: D

Explanation:
According to the CBCI 7.0 course,collaborating with the teams who will use the solutionsis vital for successful implementation. This cooperative approach ensures that practical considerations, system requirements, and user needs are incorporated early, facilitating smoother integration and operationalization.
It also promotes ownership and readiness. Revising specifications alone or delegating implementation without collaboration can lead to misaligned outcomes. Empowering teams to unilaterally change specifications without oversight risks scope creep or misapplication. Structured collaboration balances control and flexibility, ensuring solutions meet both design intent and practical deployment realities.
Reference:CBCI 7.0 Study Guide, Module 5: Implementation and Solutions Deployment, pages 98-101.

NEW QUESTION # 90
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