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Exam : OGEA-103

Title : TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam

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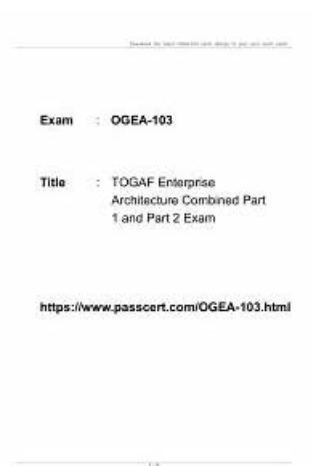
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The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q68-Q73):

NEW QUESTION # 68
Consider the following ADM phases objectives.

	Objective
1	Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
2	Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders
3	Define the overall Solution Building Blocks (SBBs) to finalize the Target Architecture based on the ABBs
4	Ensure conformance with the Target Architecture by implementation projects

Which phase does each objective match?

- A. 1F-2F-3E-4G
- B. 1G-2E-3F-4E
- C. 1F-2G-3F-4F
- D. 1E-2F-3E-4G

Answer: D

Explanation:
1E: To identify delivery vehicles (projects programs portfolios) that will deliver the Target Architecture 2F:
To confirm readiness and ability to undergo change 3E: To determine whether an incremental approach is required and if so identify Transition Architectures that will deliver continuous business value 4G: To perform appropriate governance functions while the solution is being implemented Reference: The TOGAF Standard | The Open Group Website, Section 3.2 ADM Phases.

NEW QUESTION # 69
Which of the following is included as part of Architecture Governance1?

- A. Ensuring compliance with internal and external standards and regulatory obligations
- B. Creating and maintaining the Statement of Architecture Work though out the ADM cycle
- C. Managing Stakeholders and their requirements
- D. Interacting with the CxO level on Enterprise Architecture

Answer: A

Explanation:
Ensuring compliance with internal and external standards and regulatory obligations is one of the activities included as part of Architecture Governance. Architecture Governance is the practice and orientation by which enterprise architectures and other architectures are managed and controlled at an enterprise-wide level. It involves establishing processes, roles, responsibilities, policies, and standards to ensure that architectures are aligned with the enterprise's strategy and objectives, and meet the quality and performance requirements. Reference: The TOGAF® Standard | The Open Group Website, Section 3.3.6 Architecture Governance.

NEW QUESTION # 70
Please read this scenario prior to answering the question
You are the Chief Enterprise Architect at a large food service company specializing in sales to trade and wholesale, for example, restaurants and other food retailers.
One of your company's competitors has launched a revolutionary product range and is running a very aggressive marketing campaign. Your company's resellers are successively announcing that they are not interested in your company's products and will sell your competitor's.
The CEO has stated there must be significant change to address the situation. He has made it clear that new markets must be found for the company's products, and that the business needs to pivot, and address the retail market as well as the existing wholesale market.
A consideration is the company's ability and willingness to change its business model, and if it is a temporary or permanent change. An additional risk factor is one of culture. The company has been used to a stable business with a reasonably well known and settled client base - all with its own local understandings and practices.
The CEO is the sponsor of the EA program within the company. You have been engaged with the sales, logistics, production, and marketing teams, enabling the architecture activity to start. An Architecture Vision, Architecture Principles, and Requirements have all been agreed. As you move forward to develop a possible Target Architecture you have identified that some of the key stakeholders' preferences are incompatible. The incompatibilities are focused primarily on time-to-market, cost savings, and the need to bring out a fully featured product range, but there are additional factors.
Refer to the scenario
You have been asked how you will address the incompatibilities between key stakeholder preferences.
Based on the TOGAF standard which of the following is the best answer?

- A. You would seek to understand value preferences and priorities of the stakeholders. You woulddevelop alternative Target Architectures, highlighting the gaps between current state and thealternatives. You would consider combining features from one or more alternatives in collaborationwith the stakeholders.
  A formal stakeholder review should then be held to decidewhich alternative isfit for purpose and should be moved forward with. You will then secure the funding required.
- B. You would review the Stakeholder Map and ensure that you have addressed and represented theconcerns of all department heads. You will involve them in resolving the incompatibilities.TheCommunications Plan should include a report that summarizes the key features of the architecturewith and how incompatibilities were resolved to reflects the stakeholders' requirements.You willcheck with each key stakeholder they are satisfied with how the incompatibilities have been resolved.
- C. You would use the Architecture Vision, Principles, and Requirements to define a set of criteria foralternatives and create a set of architecture views to illustrate the impact of the alternative TargetArchitectures. You would identify the impact on planned projects. You would understand the strengthsand weaknesses of the alternatives. You would conduct a formal stakeholder review to decide whichalternative to move forward with. You will determine the funding required.
- D. You recommend that since the CEO has stated that the company must pivot, it is better tocompromise on a full product range rather than time-to-market. You would develop just enough of theTarget Architecture to demonstrate fitness of the proposed approach. You would limit the descriptiononto just where there is a gap between the current baseline. You would seek approval by thestakeholders to move forward with developing the Target Architecture in detail.

Answer: C

Explanation:
According to the TOGAF standard, the Target Architecture is the description of a future state of the architecture being developed for an organization. It should be aligned with the Architecture Vision, Principles, and Requirements that have been agreed with the stakeholders. To address the incompatibilities between key stakeholder preferences, the TOGAF standard recommends creating and evaluating multiple alternative Target Architectures that meet different sets of criteria. These criteria should reflect the value preferences and priorities of the stakeholders, as well as the business drivers and objectives. The alternative Target Architectures should be illustrated using a set of architecture views that show the impact of each alternative on the business, data, application, and technology domains. The impact on planned projects should also be identified and analyzed. The strengths and weaknesses of each alternative should be understood and documented. A formal stakeholder review should then be conducted to decide which alternative is the most fit for purpose and should be moved forward with. The funding required for implementing the chosen alternative should also be determined and secured. References:
The TOGAF Standard, Version 9.2 - Phase B: Business Architecture - The Open Group The TOGAF Standard, Version 9.2 - Phase C: Information Systems Architectures - The Open Group
[The TOGAF Standard, Version 9.2 - Phase D: Technology Architecture - The Open Group]
[The TOGAF Standard, Version 9.2 - Phase E: Opportunities and Solutions - The Open Group]
[The TOGAF Standard, Version 9.2 - Phase F: Migration Planning - The Open Group]

NEW QUESTION # 71

In which part of the ADM cycle do building block gaps become associated with work packages that will address the gaps?

- A. Phases G and H
- B. Phases B C and D
- C. Phase E
- D. Phases F

Answer: C

Explanation:

In Phase E of the ADM cycle, building block gaps become associated with work packages that will address the gaps. This phase involves creating an Implementation and Migration Plan that defines a set of work packages and Transition Architectures that will deliver the Target Architecture. Reference: The TOGAF® Standard | The Open Group Website, Section 3.2.5 Phase E: OpportunitiesandSolutions.

NEW QUESTION # 72

Which of the following best describes the class of information known as the Reference Library within the Architecture Repository?

- A. A record of the governance activity across the enterprise
- B. Processes to support governance of the Architecture Repository
- C. Specifications to which architectures must conform
- D. Guidelines and templates used to create new architectures

Answer: D

Explanation:
Explanation
The class of information known as the Reference Library within the Architecture Repository contains guidelines and templates used to create new architectures. The Reference Library provides a set of resources that can be leveraged or customized for specific architecture development purposes. It includes generic building blocks, patterns, models, standards, frameworks, methods, techniques, best practices, etc. Reference:
The TOGAF Standard | The Open Group Website, Section 2.4 Architecture Repository.

NEW QUESTION # 73

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