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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
Topic 2	<ul style="list-style-type: none">The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.
Topic 3	<ul style="list-style-type: none">Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.

Topic 4	<ul style="list-style-type: none"> • Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
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PMI Certified Professional in Managing AI Sample Questions (Q89-Q94):

NEW QUESTION # 89

A financial services firm is assessing the success of a newly operationalized AI system for fraud detection. The project manager needs to evaluate the model against business key performance indicators (KPIs).

What is an effective method to help ensure the accuracy of this evaluation?

- A. Implementing a single comprehensive metric
- B. Reviewing quarterly business financial reports
- **C. Utilizing a diverse set of validation techniques**
- D. Consulting with external experts and auditors

Answer: C

Explanation:

PMI-CPMAI guidance on evaluating operational AI systems, especially in risk-sensitive domains like fraud detection, stresses that project managers must link model performance to business KPIs using multiple complementary evaluation methods, not a single metric. The material explains that fraud models have asymmetric costs (false positives vs. false negatives), evolving fraud patterns, and complex business impacts, so "no single measure is sufficient to characterize business value or risk." Instead, teams are encouraged to use a diverse set of validation techniques, such as holdout and cross-validation, backtesting on historical periods, confusion matrices, cost/benefit-weighted metrics, and A/B or champion-challenger tests in production-like environments. PMI-CPMAI also notes that evaluation should combine technical metrics (precision, recall, ROC/AUC, F1, lift) with business-oriented indicators (fraud losses avoided, investigation workload, customer friction, and regulatory or compliance thresholds). Using multiple techniques allows the project manager to check consistency across views and avoid being misled by a single "good-looking" number that hides harmful side effects. Relying on quarterly financial reports or external experts alone does not provide the granular, model-specific insight required, and a single comprehensive metric contradicts PMI's emphasis on multidimensional evaluation. Therefore, to ensure an accurate and reliable assessment of the AI fraud system against business KPIs, the most effective method is utilizing a diverse set of validation techniques.

NEW QUESTION # 90

A financial institution is implementing a new AI system for fraud detection. The project team must ensure the data meets the needs of the AI solution by verifying data quality, completeness, and relevance. They have access to various internal and external data sources.

Which method addresses the project team's objectives?

- **A. Conducting a comprehensive data audit and cleansing process**

- B. Integrating data without improvement checks to expedite the project timeline
- C. Limiting the data sources to internal databases to avoid complications
- D. Using pretrained models without tailoring to specific data

Answer: A

Explanation:

In AI fraud detection for financial institutions, PMI-CPMAI-aligned practices place strong emphasis on data quality, completeness, and relevance as the foundation of model reliability and regulatory compliance. Because the team has access to various internal and external data sources, the appropriate method is to perform a comprehensive data audit and cleansing process.

A data audit systematically examines each source for accuracy, consistency, timeliness, coverage of key fraud patterns, and alignment with business and regulatory needs. It checks for missing values, duplicates, inconsistencies across systems, and potential bias (e.g., underrepresentation of certain customer segments or regions). Cleansing then addresses identified issues through deduplication, normalization, imputations where appropriate, and removal of unusable or misleading records. This process ensures that the data used to train and operate the AI solution truly reflects real-world transactions and fraud behaviors, supporting trustworthy and explainable outcomes.

Limiting data to internal sources only (option B) may unnecessarily reduce coverage and predictive power, especially when reputable external data (e.g., watchlists, consortium data) can enhance detection. Integrating data "as is" (option C) violates good AI governance and greatly increases the risk of poor model performance and regulatory concerns. Using pretrained models without tailoring (option D) ignores the need for alignment with the institution's own data and fraud patterns. Therefore, the method that directly addresses the objectives is conducting a comprehensive data audit and cleansing process.

NEW QUESTION # 91

A financial services firm is implementing AI models to automate fraud detection. The project manager needs to ensure the models comply with regulatory standards and ethical guidelines while maintaining performance and accuracy.

Which action should the project manager take?

- A. Assume compliance without formal verification
- B. Focus solely on model accuracy, ignoring compliance
- C. Use any available data without checking for consent
- **D. Implement bias detection and mitigation strategies**

Answer: D

Explanation:

PMI-CPMAI places responsible AI, regulatory compliance, and ethical alignment on equal footing with performance and accuracy, especially in highly regulated sectors like financial services. Fraud detection models often operate on sensitive financial and personal data and can materially impact customers if they are biased or systematically unfair.

The PMI-CPMAI guidance on risk, ethics, and governance emphasizes that project managers must ensure AI systems are evaluated not only on predictive quality but also on fairness, bias, transparency, and explainability. A core expectation is that teams implement bias detection and mitigation strategies across the AI lifecycle: examining training data for representational bias, testing model outputs for disparate impact across customer segments, and applying corrective techniques such as rebalancing, re-weighting, or constraint-based training.

Focusing solely on accuracy (option A) contradicts responsible AI principles and can institutionalize harmful patterns. Using any available data without consent (option C) violates data protection and ethical standards. Assuming compliance without formal verification (option D) fails governance and auditability requirements. By contrast, implementing bias detection and mitigation strategies directly addresses regulatory and ethical concerns, while also supporting robust, trustworthy performance. It operationalizes responsible AI practices in line with PMI-CPMAI expectations, ensuring the fraud models are both effective and compliant.

NEW QUESTION # 92

An AI project team is in the process of designing a security plan. The team needs to consider various aspects such as transparency, explainability, and compliance with data regulations.

Which action should the project manager take?

- A. Assume compliance without reviewing current regulations
- B. Focus only on technical security measures, ignoring transparency
- C. Rely solely on encryption without considering other security aspects
- **D. Ensure the AI system's decisions are transparent and explainable**

Answer: D

Explanation:

In PMI-CPMAI, security planning for AI solutions goes beyond traditional technical controls; it explicitly includes transparency, explainability, and regulatory compliance as part of a responsible AI posture. The guidance states that security and trust in AI depend not only on encryption, access control, and infrastructure hardening, but also on whether stakeholders can understand how decisions are made and whether those decisions comply with applicable laws and policies.

PMI's AI management perspective includes requirements for explainable and auditable decision-making, particularly in public-sector and high-impact domains. This means designing systems so that model behavior can be interpreted, key features and factors identified, and decisions documented in a way that regulators, auditors, and affected users can review. The project manager is therefore expected to ensure that the AI system's design and governance support transparency and explainability, in addition to technical security controls.

Focusing only on technical measures or assuming compliance without review contradicts PMI-CPMAI's emphasis on proactive governance and legal/ethical due diligence. Reliance solely on encryption addresses confidentiality but not fairness, accountability, or understandability. Thus, the correct action is to ensure the AI system's decisions are transparent and explainable, embedded alongside other security and compliance safeguards.

NEW QUESTION # 93

A project team is currently evaluating an AI solution. They need to ensure the machine learning model provides the expected business benefits.

Which critical factor should the project manager assess?

- A. Volume of training data
- B. Minimization of human intervention
- C. Maximization of model interpretability
- **D. Alignment with key performance indicators**

Answer: D

Explanation:

PMI-CPMAI consistently stresses that AI initiatives must be evaluated not just on technical metrics but on business value and outcomes. To ensure the machine learning model provides the expected business benefits, the project manager must verify that model performance is directly aligned with key performance indicators (KPIs) that were defined with stakeholders earlier in the project.

Within the PMI-CPMAI structure, KPIs link the problem statement and objectives (e.g., cost reduction, increased revenue, fewer failures, faster processing) to measurable AI outputs. This means: selecting the right performance metrics, setting thresholds, and confirming that improvements in those metrics correlate with real-world business gains. For example, in a financial, operational, or customer-focused AI system, the model's precision, recall, or uplift must translate into concrete improvements such as reduced churn, fewer false alerts, more accurate predictions, or improved customer satisfaction.

Maximizing interpretability (A), minimizing human intervention (C), or increasing training data volume (D) may be beneficial in some contexts, but they are means, not ends. PMI-CPMAI guidance is clear that decision-makers care primarily about whether the AI solution advances strategic objectives and measurable KPIs. Therefore, the critical factor the project manager should assess is the alignment of the AI solution's performance with key performance indicators (KPIs).

NEW QUESTION # 94

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